We Are Columbia

Tuesday, April 21, 2015	2:00 PM	City Hall - Conference Room

The Columbia City Council will conduct a Work Session on Tuesday, April, 21, 2015 at 2:00 PM at City Hall - Conference Room at 1737 Main Street, Second Floor, Columbia, SC 29201.

Call to Order

FINANCIAL REPORT

1. February 2015 Financial Report (Requested by Erika Moore, City Clerk)

   NA

CITY COUNCIL DISCUSSION / ACTION

2. City Manager's Report (Requested by Erika Moore, City Clerk)

   n/a

3. City Council Meeting Schedule (Requested by Erika Moore, City Clerk)

   N/A

4. Update on Banner Upgrades (Requested by Missy Caughman, Budget & Program Management)

   n/a

5. Black Expo 2015 (Requested by Erika Moore, City Clerk)

   NA

6. Five Points Centennial Plaza Project Update (Requested by Erika Moore, City Clerk)

   unknown

7. Central Midlands Council of Governments 208 Plan (Requested by Missy Gentry, Assistant City Manager for Operations)

   n/a

FISCAL YEAR 2015/2016 PRIORITY PLANNING & GOALS

8. Update from our Economic Development Partners (Requested by Erika Moore, City Clerk)

   NA

9. Fiscal Year 2015/2016 Budget Review (Requested by Missy Caughman, Budget & Program Management)

   See attachments

EXECUTIVE SESSION

CITY OF COLUMBIA

AGENDA MEMORANDUM

MEETING DATE:	**April 21, 2015**
DEPARTMENT:	**City Clerk**
FROM:	***Erika Moore, City Clerk***
SUBJECT:	**February 2015 Financial Report**
PRESENTER:	**Ms. Jan Alonso, CGFO, Finance Director**
FINANCIAL IMPACT:	**NA**

ATTACHMENTS:

- February_Financial_Report_Revised (PDF)

City of Columbia
General Fund Summary - Revenue and Expenditures - Current to Prior Year Variance
February 28, 2015

		ACTUAL PRIOR YEAR FY 2013/14	BUDGET CURRENT YEAR FY 2014/15	ACTUAL PRIOR YEAR THRU FEB 2014	ACTUAL CURRENT YEAR THRU FEB 2015	ACTUAL CURRENT TO PRIOR VARIANCE	% ANNUAL BUDGET
	REVENUE						
1	GENERAL PROPERTY TAX	50,884,644	51,406,365	39,859,503	37,932,563	(1,926,940)	73.8%
2	LICENSES AND PERMITS	31,466,861	30,732,426	4,130,906	4,521,178	390,272	14.7%
3	FROM OTHER AGENCIES	12,738,468	12,690,828	10,441,481	10,951,400	509,919	86.3%
4	CURRENT SERVICE CHARGES	12,396,243	12,091,624	8,090,537	8,071,385	(19,152)	66.8%
5	FINES & FORFEITURES	1,164,759	1,310,000	966,407	893,622	(72,785)	68.2%
6	SPECIAL EVENTS	90,310	137,300	83,993	75,587	(8,406)	55.1%
7	MISCELLANEOUS REVENUE	91,595	77,000	48,516	44,209	(4,307)	57.4%
8	INTEREST ON INVESTMENT	74,553	50,000	32,560	14,039	(18,521)	28.1%
9	RENTS & SALE OF PROPERTY	437,511	264,404	132,338	298,126	165,788	112.8%
10	**TOTAL REVENUE**	**109,344,944**	**108,759,947**	**63,786,241**	**62,802,109**	**(984,132)**	57.7%
11	**TRANSFERS IN**						
12	FROM OTHER FUNDS	7,380	0	5,563	0	-	#DIV/0!
13	FROM ACCOMMODATIONS TAX	25,000	25,000	25,000	25,000	-	100.0%
14	FROM COUNTY FIRE				0		#DIV/0!
15	FROM HOSPITALITY TAX	3,000,000	2,569,143	2,000,000	1,712,762	(287,238)	66.7%
16	FROM GO BOND PROCEEDS	3,262,134	7,000,000	1,339,537	1,589,930	250,393	22.7%
17	FROM WATER & SEWER OPERATING	6,520,000	6,270,000	4,346,667	4,180,000	(166,667)	66.7%
18	FROM PARKING FUND				0		#DIV/0!
19	FROM HYDRO	1,500,000	500,000	1,000,000	500,000	(500,000)	100.0%
20	UN-APPROPRIATED SURPLUS		3,801,844	0			0.0%
21	**TOTAL TRANSFERS IN**	**14,314,514**	**20,165,987**	**8,716,767**	**8,007,692**	(709,075)	39.7%
22							
23	**TOTAL GEN FUND REV & TRF**	**123,659,458**	**128,925,934**	**72,503,008**	**70,809,801**	**(1,693,207)**	54.9%
24							
25	**EXPENDITURES - DEPARTMENTS**						
26	LEGISLATIVE - MAYOR & CITY COUNC	578,288		394,411		(394,411)	#DIV/0!
26A	COUNCIL		327,952		151,451	151,451	46.2%
26B	MAYOR		416,647		298,905	298,905	71.7%
27	ADMINISTRATION - CITY MANAGER	634,018	522,083	440,081	283,471	(156,610)	54.3%
28	ADMINISTRATION - GOV'T AFFAIRS	452,635	452,766	282,964	295,864	12,900	65.3%
29	ADMINISTRATION - ACM OPERATION	333,010	368,444	200,869	249,882	49,013	67.8%
30	ADMINISTRATION - ACM-CFO	178,943	205,400	113,713	129,451	15,738	63.0%
31	ADMINISTRATION - SR. ASSISTANT CI	306,267	312,507	181,938	201,503	19,565	64.5%
32	HUMAN RESOURCES	878,387	980,446	581,117	586,473	5,356	59.8%
33	BUDGET & PROG MGMT OFFICE	256,036	343,936	170,474	215,866	45,392	62.8%
34	PUBLIC RELATIONS	507,212	573,171	323,425	321,664	(1,761)	56.1%
35	COUNCIL SUPPORT SERVICES	541,169	421,247	393,710	271,578	(122,132)	64.5%
36	LEGAL	1,765,575	2,059,960	1,076,042	975,356	(100,686)	47.3%
37	MUNICIPAL COURT	2,530,489	2,671,264	1,609,123	1,725,143	116,020	64.6%
38	FINANCE	1,668,970	1,912,136	1,022,531	1,193,662	171,131	62.4%
39	OFFICE OF BUSINESS OPPORTUNITIE	518,488	558,553	307,957	339,558	31,601	60.8%
40	COMMUNITY DEVELOPMENT	327,454	346,938	194,429	195,373	944	56.3%
41	DEVELOPMENT SERVICES	4,055,326	3,788,788	2,570,257	2,174,646	(395,611)	57.4%
42	POLICE	33,134,150	36,515,733	20,071,493	22,642,030	2,570,537	62.0%
43	911 EMERGENCY COMMUNICATION	2,523,001	2,959,403	1,672,776	2,031,504	358,728	68.6%
44	FIRE	20,690,352	20,089,847	13,136,247	12,924,935	(211,312)	64.3%
45	PARKS & RECREATION	10,354,366	11,146,318	6,270,079	6,714,154	444,075	60.2%
46	PUBLIC WORKS	17,605,376	19,146,061	11,375,463	11,499,270	123,807	60.1%
47	GENERAL SRVCS/SUPPORT SERVICES	1,701,581	2,721,772	908,352	1,176,645	268,293	43.2%
48	INFORMATION TECHNOLOGY	3,201,036	3,680,722	2,247,065	2,001,824	(245,241)	54.4%
49	**TOTAL DEPARTMENT**	**104,742,129**	**112,522,094**	**65,544,516**	**68,600,208**	3,055,692	61.0%
50	**EXPEND. - NON-DEPT. & MISC.**						
51	COMMUNITY PROMOTION - AGENCI	160,000	270,670	92,500	128,759	(36,259)	47.6%
52	SOLICITOR'S OFFICE	215,817	215,817	107,909	107,909	-	50.0%
53	HOMELESS SERVICES	1,218,907	1,000,000	710,160	504,756	205,404	50.5%
54	SPECIAL EMERGENCY RESERVE	51,061	108,473	0	0	-	0.0%
55	DETENTION CENTER PER DIEM	537,003	450,000	300,578	281,350	19,228	62.5%
56	ECONOMIC DEVELOPMENT - RESERVE		75,000	51,061	25,000	26,061	33.3%
57	NON-DEPARTMENTAL & MISC.	40,099	231,000	16,327	100,771	(84,444)	43.6%
58	OFFICE SPACE LEASE	490,630	505,000	312,464	361,508	(49,044)	71.6%
59	CAPITAL LEASE PAYMENT				178,210	(178,210)	#DIV/0!
60	OTHER SERVICES AND CHARGES	13,410	0	12,231	(1,122)	13,353	#DIV/0!
61	**TOTAL NON-DEPARTMENTAL**	**2,726,927**	**2,855,960**	**1,603,230**	**1,687,141**	(83,911)	59.1%
62	**TOTAL EXPENDITURES**	**107,469,056**	**115,378,054**	**67,147,746**	**70,287,349**	(3,139,603)	60.9%
63	**TRANSFERS OUT**						
64	TO OTHER FUNDS					-	
65	TO INTERNAL SERVICE FUNDS	2,314,068	1,868,285	1,171,910	1,269,006	(97,096)	67.92%
66	TO SPECIAL REVENUES	0		25,719	0	25,719	#DIV/0!
67	TO DEBT SERVICE	5,498,688	5,927,980	3,665,779	3,951,987	(286,208)	66.67%
68	TO GRANTS	23,674		4,546	119	4,427	#DIV/0!
69	TO CAPITAL IMPROVEMENTS	2,064,558	493,320	1,000,000	3,709,803	(2,709,803)	752.01%
70	TO STORM WATER	750,000	500,000	500,000	333,333	166,667	66.67%
71	TO CAPITAL REPLACEMENTS	1,589,929	4,758,295		0	-	0.00%
72	**TOTAL TRANSFERS OUT**	**12,240,917**	**13,547,880**	**6,367,954**	**9,264,248**	(2,896,294)	68.38%
73							
74	**TOTAL GEN FUND EXPEND & TRF**	**119,709,973**	**128,925,934**	**73,515,700**	**79,551,597**	**6,035,897**	61.70%
75							
76	**TOTAL SURPLUS (DEFICIT)**	**3,949,485**	**-**	**(1,012,692)**	**(8,741,796)**		

City of Columbia
General Fund Summary - Revenue and Expenditures - Actual to Budget Variance
February 28, 2015

		BUDGET PRIOR YEAR FY 2013/14	BUDGET CURRENT YEAR FY 2014/15	BUDGET CURRENT YEAR THRU FEB 2015	ACTUAL CURRENT YEAR THRU FEB 2015	ACTUAL TO BUDGET VARIANCE THRU FEB 2015	% ANNUAL BUDGET	OPEN ENCUMBRANCES THRU FEB 2015
	REVENUE							
1	GENERAL PROPERTY TAX	50,251,476	51,406,365	34,270,911	37,932,563	3,661,652	73.8%	
2	LICENSES AND PERMITS	28,741,421	30,732,426	20,488,284	4,521,178	(15,967,106)	14.7%	
3	FROM OTHER AGENCIES	12,265,828	12,690,828	8,460,553	10,951,400	2,490,847	86.3%	
4	CURRENT SERVICE CHARGES	11,553,740	12,091,624	8,061,083	8,071,385	10,302	66.8%	
5	FINES & FORFEITURES	1,472,000	1,310,000	873,334	893,622	20,288	68.2%	
6	SPECIAL EVENTS	14,300	137,300	91,533	75,587	(15,946)	55.1%	
7	MISCELLANEOUS REVENUE	61,475	77,000	51,334	44,209	(7,125)	57.4%	
8	INTEREST ON INVESTMENT	50,000	50,000	33,333	14,039	(19,294)	28.1%	
9	RENTS & SALE OF PROPERTY	200,000	264,404	176,269	298,126	121,857	112.8%	
10	**TOTAL REVENUE**	**104,610,240**	**108,759,947**	**72,506,635**	**62,802,109**	**(9,704,526)**	57.7%	
11	**TRANSFERS IN**							
12	FROM OTHER FUNDS		0		0		#DIV/0!	
13	FROM ACCOMMODATIONS TAX	25,000	25,000	16,666	25,000	8,334	100.0%	
14	FROM COUNTY FIRE		0	0	0	-	#DIV/0!	
15	FROM HOSPITALITY TAX	3,000,000	2,569,143	1,712,761	1,712,762	1	66.7%	
16	FROM GO BOND PROCEEDS	7,000,000	7,000,000	4,666,667	1,589,930	(3,076,737)	22.7%	
17	FROM WATER & SEWER OPERATING	6,520,000	6,270,000	4,180,000	4,180,000	-	66.7%	
18	FROM PARKING FUND		0	0	0	-	#DIV/0!	
19	FROM HYDRO	1,500,000	500,000	333,333	500,000	166,667	100.0%	
20	UN-APPROPRIATED SURPLUS	2,254,844	3,801,844	2,534,563	0	(2,534,563)	0.0%	
21	**TOTAL TRANSFERS IN**	**20,299,844**	**20,165,987**	**13,443,990**	**8,007,692**	**(5,436,298)**	**39.7%**	
22								
23	**TOTAL GEN FUND REV & TRF**	**124,910,084**	**128,925,934**	**85,950,624**	**70,809,801**	**(15,140,823)**	**54.9%**	
24								
25	**EXPENDITURES - DEPARTMENTS**							
26	LEGISLATIVE - MAYOR & CITY COUN(	670,836	0		0	-	#DIV/0!	3,646
26A	COUNCIL		327,952	218,635	151,451	(67,184)	46.2%	
26B	MAYOR		416,647	277,763	298,905	21,142	71.7%	
27	ADMINISTRATION - CITY MANAGER	551,102	522,083	348,055	283,471	(64,584)	54.3%	200
28	ADMINISTRATION - GOV'T AFFAIRS	530,199	452,766	301,844	295,864	(5,980)	65.3%	53,245
29	ADMINISTRATION - ACM OPERATION	336,665	368,444	245,629	249,882	4,253	67.8%	23,361
30	ADMINISTRATION - ACM-CFO	180,680	205,400	136,936	129,451	(7,485)	63.0%	-
31	ADMINISTRATION - SR. ASSISTANT C	310,116	312,507	208,335	201,503	(6,832)	64.5%	12,309
32	HUMAN RESOURCES	913,645	980,446	653,629	586,473	(67,156)	59.8%	2,972
33	BUDGET & PROG MGMT OFFICE	294,295	343,936	229,290	215,866	(13,424)	62.8%	7,310
34	PUBLIC RELATIONS	525,309	573,171	382,113	321,664	(60,449)	56.1%	5,728
35	COUNCIL SUPPORT SERVICES	528,336	421,247	280,831	271,578	(9,253)	64.5%	10,022
36	LEGAL	2,045,125	2,059,960	1,373,308	975,356	(397,952)	47.3%	47,405
37	MUNICIPAL COURT	2,614,801	2,671,264	1,780,846	1,725,143	(55,703)	64.6%	45,453
38	FINANCE	1,869,126	1,912,136	1,274,756	1,193,662	(81,094)	62.4%	6,549
39	OFFICE OF BUSINESS OPPORTUNITIE	560,977	558,553	372,366	339,558	(32,808)	60.8%	23,601
40	COMMUNITY DEVELOPMENT	304,104	346,938	231,291	195,373	(35,918)	56.3%	136
41	DEVELOPMENT SERVICES	4,828,601	3,788,788	2,525,857	2,174,646	(351,211)	57.4%	277,997
42	POLICE	33,287,552	36,515,733	24,343,821	22,642,030	(1,701,791)	62.0%	605,953
43	911 EMERGENCY COMMUNICATION	2,764,669	2,959,403	1,972,935	2,031,504	58,569	68.6%	1,784
44	FIRE	21,160,246	20,089,847	13,393,226	12,924,935	(468,291)	64.3%	259,543
45	PARKS & RECREATION	10,687,808	11,146,318	7,430,877	6,714,154	(716,723)	60.2%	226,622
46	PUBLIC WORKS	18,851,730	19,146,061	12,764,041	11,499,270	(1,264,771)	60.1%	2,576,177
47	GENERAL SRVCS/SUPPORT SERVICES	1,890,356	2,721,772	1,814,513	1,176,645	(637,868)	43.2%	222,351
48	INFORMATION TECHNOLOGY	3,497,513	3,680,722	2,453,813	2,001,824	(451,989)	54.4%	109,049
49	**TOTAL DEPARTMENT**	**109,203,791**	**112,522,094**	**75,014,710**	**68,600,208**	(6,414,502)	61.0%	4,521,414
50	**EXPEND. - NON-DEPT. & MISC.**							
51	COMMUNITY PROMOTION - AGENCI	160,000	270,670	180,447	128,759	51,688	47.6%	
52	SOLICITOR'S OFFICE	215,817	215,817	143,878	107,909	35,969	50.0%	
53	HOMELESS SERVICES	1,125,000	1,000,000	666,667	504,756	161,911	50.5%	432,069
54	SPECIAL EMERGENCY RESERVE	0	108,473	72,315	0	72,315	0.0%	
55	DETENTION CENTER PER DIEM	450,000	450,000	300,000	281,350	18,650	62.5%	
56	ECONOMIC DEVELOPMENT RESERVE	75,000	75,000	50,000	25,000		33.3%	-
57	NON-DEPARTMENTAL & MISC.	515,000	231,000	154,000	100,771	53,229	43.6%	114,600
58	OFFICE SPACE LEASE	505,000	505,000	336,667	361,508	(24,841)	71.6%	143,491
59	CAPITAL LEASE PAYMENT			0	178,210	(178,210)	#DIV/0!	
60	OTHER SERVICES AND CHARGES	0	0	0	(1,122)	1,122	#DIV/0!	-
61	**TOTAL NON-DEPARTMENTAL**	**3,045,817**	**2,855,960**	**1,903,973**	**1,687,141**	216,832	59.1%	690,161
62	**TOTAL EXPENDITURES**	**112,249,608**	**115,378,054**	**76,918,683**	**70,287,349**	**6,631,334**	60.9%	5,211,574
63	**TRANSFERS OUT**							
64	TO OTHER FUNDS			0			#DIV/0!	
65	TO INTERNAL SERVICE FUNDS	1,704,099	1,868,285	1,245,524	1,269,006	(23,482)	67.92%	
66	TO SPECIAL REVENUES		0	0	0	-	#DIV/0!	
67	TO DEBT SERVICE	5,498,688	5,927,980	3,951,987	3,951,987	(0)	66.67%	
68	TO GRANTS		0	0	119	(119)	#DIV/0!	
69	TO CAPITAL IMPROVEMENTS	1,469,400	493,320	328,880	3,709,803	(3,380,923)	752.01%	
70	TO STORM WATER	750,000	500,000	333,333	333,333	0	66.67%	
71	TO CAPITAL REPLACEMENTS	3,238,289	4,758,295	3,172,197	0	3,172,197	0.00%	
72	**TOTAL TRANSFERS OUT**	**12,660,476**	**13,547,880**	**9,031,921**	**9,264,248**	**(232,327)**	68.38%	
73								
74	**TOTAL GEN FUND EXPEND & TRF**	**124,910,084**	**128,925,934**	**85,950,604**	**79,551,597**	**(6,399,007)**	61.70%	
75								
76	**TOTAL SURPLUS (DEFICIT)**	**-**	**-**	**20**	**(8,741,796)**			

City of Columbia
Hospitality Fund Summary - Revenue and Expenditures -Current to Prior Year Variance
As of 02/28/2015

		ACTUAL PRIOR YEAR FY 2013/14	BUDGET CURRENT YEAR FY 2014/15	ACTUAL PRIOR YEAR THRU FEB 2014	ACTUAL CURRENT YEAR THRU FEB 2015	ACTUAL CURRENT TO PRIOR VARIANCE	% ANNUA BUDGET
	REVENUE						
1	TAXES	9,774,539	10,081,994	6,335,807	6,709,795	373,988	6
2	INTEREST	10,089	0	6,196	1,504	(4,692)	(
3	UNAPPROPRIATED SURPLUS	0	1,823,724	0	0	0	(
4	**TOTAL HOSP FUND REVENUE**	**9,784,628**	**11,905,718**	**6,342,003**	**6,711,299**	**369,296**	5
5							
6	**EXPEND. - NON-DEPT & MISC.**						
7	HOSPITALITY TAX	5,715,307	6,594,008	3,489,076	3,860,326	(371,250)	5
8	SPECIAL PROJECTS	0	100,000	0	0	0	(
9	**TOTAL NON-DEPARTMENTAL**	**5,715,307**	**6,694,008**	**3,489,076**	**3,860,326**	(371,250)	5
10	**TOTAL EXPENDITURES**	**5,715,307**	**6,694,008**	**3,489,076**	**3,860,326**	**(371,250)**	5
11	**TRANSFERS OUT**						
12	TO GENERAL FUND	3,000,000	2,569,143	2,000,000	1,712,762	287,238	6
13	TO DEBT SERVICE	1,346,949	2,642,567	897,966	1,761,711	(863,745)	6
14	**TOTAL TRANSFERS OUT**	**4,346,949**	**5,211,710**	**2,897,966**	**3,474,473**	**(576,507)**	6
15							
16	**TOTAL HOSP FUND EXP & TRF**	**10,062,256**	**11,905,718**	**6,387,042**	**7,334,799**	**(947,757)**	6
17							
18							
19	**TOTAL SURPLUS (DEFICIT)**	**(277,628)**	**-**	**(45,039)**	**(623,500)**		

City of Columbia
Hospitality Fund Summary - Revenue and Expenditures - Actual to Budget Variance
As of 02/28/2015

		BUDGET PRIOR YEAR FY 2013/14	BUDGET CURRENT YEAR FY 2014/15	BUDGET CURRENT YEAR THRU FEB 2015	ACTUAL CURRENT YEAR THRU FEB 2015	ACTUAL TO BUDGET VARIANCE THRU FEB 2015	% ANNUAL BUDGET	OPEN ENCUMBRANC THRU FEB 20
	REVENUE							
1	TAXES	9,014,000	10,081,994	6,721,329	6,709,795	(11,534)	66.6%	
2	INTEREST	0	0	0	1,504	1,504	0.0%	
3	UNAPPROPRIATED SURPLUS	1,567,190	1,823,724	1,215,816	0	(1,215,816)	0.0%	
4	**TOTAL HOSP FUND REVENUE**	**10,581,190**	**11,905,718**	**7,937,145**	**6,711,299**	**(1,225,846)**	56.4%	
5								
6	**EXPEND. - NON-DEPT & MISC.**							
7	HOSPITALITY TAX	6,134,241	6,594,008	4,396,011	3,860,326	535,685	58.5%	
8	SPECIAL PROJECTS	100,000	100,000	66,667	0	66,667	0.0%	
9	**TOTAL NON-DEPARTMENTAL**	**6,234,241**	**6,694,008**	**4,462,678**	**3,860,326**	602,352	57.7%	
10	**TOTAL EXPENDITURES**	**6,234,241**	**6,694,008**	**4,462,678**	**3,860,326**	**602,352**	57.7%	
11	**TRANSFERS OUT**							
12	TO GENERAL FUND	3,000,000	2,569,143	1,712,762	1,712,762	0	66.7%	
13	TO DEBT SERVICE	1,346,949	2,642,567	1,761,711	1,761,711	0	66.7%	
14	**TOTAL TRANSFERS OUT**	**4,346,949**	**5,211,710**	**3,474,473**	**3,474,473**	**0**	66.7%	
15								
16	**TOTAL HOSP FUND EXP & TRF**	**10,581,190**	**11,905,718**	**7,937,151**	**7,334,799**	**602,352**	61.6%	
17								
18								
19	**TOTAL SURPLUS (DEFICIT)**	**-**	**-**	**(6)**	**(623,500)**			

Attachment: February_Financial_Report_Revised (1915 : February 2015 Financial Report)

City of Columbia
Parking Summary - Revenue and Expenditures - Current to Prior Year Variance
As of 02/28/2015

		ACTUAL PRIOR YEAR FY 2013/14	BUDGET CURRENT YEAR FY 2014/15	ACTUAL PRIOR YEAR THRU FEB 2014	ACTUAL CURRENT YEAR THRU FEB 2015	ACTUAL CURRENT TO PRIOR VARIANCE	% ANNUAL BUDGET
	REVENUE						
1	CURRENT SERVICE CHARGES	4,406,852	4,660,450	2,850,703	3,303,964	453,261	70
2	FINES & FORFEITURES	1,979,321	2,100,000	1,298,363	1,275,200	(23,163)	60
3	MISCELLANEOUS REVENUE	216	0	14	0	(14)	0
4	INTEREST ON INVESTMENT	97,391	60,000	64,796	25,239	(39,557)	42
5	RENTS & SALE OF PROPERTY	108,675	104,850	72,450	72,915	465	69
6	**TOTAL REVENUE**	**6,592,455**	**6,925,300**	**4,286,326**	**4,677,318**	**390,992**	67
7	**TRANSFERS IN**						
8	FROM ARRA GRANT	0	0	0	0	0	0
9	FROM PARKING IMPROVEMENTS	0	0	0	0	0	0
10	FROM HEALTH INS	0	0	0	0	0	0
11	FROM GEN ADMIN IT	0	0	0	0	0	0
12	**TOTAL TRANSFERS IN**	**0**	**0**	**0**	**0**	**0**	0
13							
14	**TOTAL PARKING REV & TRF**	**6,592,455**	**6,925,300**	**4,286,326**	**4,677,318**	**390,992**	67
15							
16	**EXPENDITURES - DEPARTMENTS**						
17	FINANCE	92,244	181,815	61,153	95,725	34,572	52
18	PUBLIC WORKS	82,235	96,388	55,886	45,271	(10,615)	47
19	PARKING OPERATIONS	1,192,477	1,211,018	801,089	795,523	(5,566)	65
20	PARKING FACILITIES	1,241,636	1,403,559	788,621	1,000,361	211,740	71
21	PARKING NON-CAPITAL PROJECTS	30,357	0	0	0	0	0
22	PARKING ADMINISTRATION	402,180	406,739	262,772	258,847	(3,925)	63
23	**TOTAL DEPARTMENT**	**3,041,129**	**3,299,519**	**1,969,521**	**2,195,727**	**226,206**	66
24	**EXPEND. - NON-DEPART & MISC.**						
25	DEBT SERVICE	1,508,716	3,165,248	1,441,999	1,834,078	392,079	57
26	DEPRECIATION	1,483,042	181,979	0	0	0	0
27	TUITION REIMBURSMENT	0	5,000	0	0	0	0
28	SPECIAL PROJECTS	0	0	0	0	0	0
29	RESERVE	0	15,000	0	0	0	0
30	NON DEPARTMENTAL BAD DEBT	32,375	0	0	0	0	0
31	**TOTAL NON-DEPARTMENTAL**	**3,024,133**	**3,367,227**	**1,441,999**	**1,834,078**	392,079	54
32	**TOTAL EXPENDITURES**	**6,065,262**	**6,666,746**	**3,411,520**	**4,029,805**	**618,285**	60
33	**TRANSFERS OUT**						
34	TO RISK MANAGEMENT	100,000	100,000	66,667	66,667	0	66
35	TO GENERAL ADMIN INFO TECH	60,000	138,554	40,000	92,369	52,369	66
36	TO PURCHASING	2,364	20,000	1,253	1,253	0	6
37	TO GENERAL TORT	15,959	0	0	0	0	0
38	**TOTAL TRANSFERS OUT**	**178,323**	**258,554**	**107,919**	**160,289**	52,369	61.9
39							
40	**TOTAL PARKING EXP & TRF**	**6,243,585**	**6,925,300**	**3,519,439**	**4,190,094**	**670,654**	60
41							
42	**TOTAL SURPLUS (DEFICIT)**	**348,870**	**0**	**766,887**	**487,224**		

City of Columbia
Parking Summary - Revenue and Expenditures - Actual to Budget Variance
As of 02/28/2015

		BUDGET PRIOR YEAR FY 2013/14	BUDGET CURRENT YEAR FY 2014/15	BUDGET CURRENT YEAR THRU FEB 2015	ACTUAL CURRENT YEAR THRU FEB 2015	ACTUAL TO BUDGET VARIANCE THRU FEB 2015	% ANNUAL BUDGET	OPEN ENCUMBRAN THRU FEB 20
	REVENUE							
1	CURRENT SERVICE CHARGES	4,677,000	4,660,450	3,106,968	3,303,964	196,996	70.9%	
2	FINES & FORFEITURES	2,350,000	2,100,000	1,400,000	1,275,200	(124,800)	60.7%	
3	MISCELLANEOUS REVENUE	0	0	0	0	0	0.0%	
4	INTEREST ON INVESTMENT	75,000	60,000	40,000	25,239	(14,761)	42.1%	
5	RENTS & SALE OF PROPERTY	104,850	104,850	69,900	72,915	3,015	69.5%	
6	**TOTAL REVENUE**	**7,206,850**	**6,925,300**	**4,616,868**	**4,677,318**	**60,450**	67.5%	
7	**TRANSFERS IN**							
8	FROM ARRA GRANT	0	0	0	0	0	0.0%	
9	FROM PARKING IMPROVEMENTS	0	0	0	0	0	0.0%	
10	FROM HEALTH INS	0	0	0	0	0	0.0%	
11	FROM GEN ADMIN IT	0	0	0	0	0	0.0%	
12	**TOTAL TRANSFERS IN**	**0**	**0**	**0**	**0**	**0**	0.0%	
13								
14	**TOTAL PARKING REV & TRF**	**7,206,850**	**6,925,300**	**4,616,868**	**4,677,318**	**60,450**	67.5%	
15								
16	**EXPENDITURES - DEPARTMENTS**							
17	FINANCE	91,222	181,815	121,209	95,725	(25,484)	52.6%	4
18	PUBLIC WORKS	98,577	96,388	64,257	45,271	(18,986)	47.0%	3
19	PARKING OPERATIONS	1,299,572	1,211,018	807,347	795,523	(11,824)	65.7%	37,9
20	PARKING FACILITIES	1,268,446	1,403,559	935,705	1,000,361	64,656	71.3%	68,8
21	PARKING NON-CAPITAL PROJECTS	0	0	0	0	0	0.0%	
22	PARKING ADMINISTRATION	394,124	406,739	271,160	258,847	(12,313)	63.6%	5,4
23	**TOTAL DEPARTMENT**	**3,151,941**	**3,299,519**	**2,199,678**	**2,195,727**	**(3,951)**	66.5%	**112,9**
24	**EXPEND. - NON-DEPART & MISC.**					0		
25	DEBT SERVICE	3,165,248	3,165,248	2,110,165	1,834,078	(276,087)	57.9%	
26	DEPRECIATION	610,661	181,979	121,319	0	(121,319)	0.0%	
27	TUITION REIMBURSMENT	5,000	5,000	3,333	0	(3,333)	0.0%	
28	SPECIAL PROJECTS	84,000	0	0	0	0	0.0%	
29	RESERVE	30,000	15,000	10,000	0	(10,000)	0.0%	
30	NON DEPARTMENTAL BAD DEBT	0	0	0	0	0	0.0%	
31	**TOTAL NON-DEPARTMENTAL**	**3,894,909**	**3,367,227**	**2,244,817**	**1,834,078**	(410,739)	54.5%	
32	**TOTAL EXPENDITURES**	**7,046,850**	**6,666,746**	**4,444,495**	**4,029,805**	**(414,690)**	60.4%	**112,9**
33	**TRANSFERS OUT**							
34	TO RISK MANAGEMENT	100,000	100,000	66,667	66,667	0	66.7%	
35	TO GENERAL ADMIN INFO TECH	60,000	138,554	92,369	92,369	(0)	66.7%	
36	TO PURCHASING	0	20,000	13,333	1,253	(12,081)	6.3%	
37	TO GENERAL TORT	0	0	0	0	0	0.0%	
38	**TOTAL TRANSFERS OUT**	**160,000**	**258,554**	**172,369**	**160,289**	(12,081)	61.99%	
39								
40	**TOTAL PARKING EXP & TRF**	**7,206,850**	**6,925,300**	**4,616,864**	**4,190,094**	**(426,771)**	60.5%	**112,9**
41								
42	**TOTAL SURPLUS (DEFICIT)**	**0**	**0**	**4**	**487,224**			

City of Columbia
Water/Sewer Summary - Revenue & Expenditures - Current to Prior Year Variance
As of 02/28/2015

	ACTUAL PRIOR YEAR FY 2013/14	BUDGET CURRENT YEAR FY 2014/15	ACTUAL PRIOR YEAR THRU FEB 2014	ACTUAL CURRENT YEAR THRU FEB 2015	ACTUAL CURRENT TO PRIOR VARIANCE	% ANNUAL BUDGET
REVENUE						
CHARGES FOR SERVICES	116,146,428	125,928,595	78,299,354	80,137,676	1,838,322	63.6%
FINES & FORFEITURES	338,734	300,000	235,140	214,245	(20,895)	71.4%
MISCELLANEOUS REVENUE	13,558	10,000	3,511	17,684	14,173	176.8%
INTEREST REVENUES	972,514	1,206,500	569,755	119,260	(450,495)	9.9%
RENTS & SALE OF PROPERTY	453,031	140,000	206,184	228,491	22,307	163.2%
CONTRIBUTIONS	5,431,910	0	0	0	0	0.0%
TOTAL REVENUE	**123,356,175**	**127,585,095**	**79,313,944**	**80,717,356**	**1,403,412**	63.3%
TRANSFERS IN						
FROM OTHER FUNDS	1,550	0	0	0	0	0.0%
UNAPPROPRIATED SURPLUS	0	618,097	0	0	0	0.0%
TOTAL TRANSFERS IN	**1,550**	**618,097**	**0**	**0**	0	0.0%
TOTAL WATER/SEWER REV & TRF	**123,357,725**	**128,203,192**	**79,313,944**	**80,717,356**	**1,403,412**	**63.0%**
EXPENDITURES - DEPARTMENTS						
CENTRAL ADMINISTRATION	675	0	(5,000)	0	5,000	0.0%
FINANCE	3,572,750	6,444,339	1,996,825	2,279,265	282,440	35.4%
ECONOMIC & COMM DEV	2,432,631	2,811,011	1,688,142	1,835,547	147,405	65.3%
POLICE	527,357	659,258	332,263	344,971	12,708	52.3%
FIRE	463,973	472,442	305,879	230,949	(74,930)	48.9%
PUBLIC WORKS	887,957	1,677,136	673,674	762,603	88,929	45.5%
GENERAL SRVCS/SUPPORT SERVICES	1,442,937	1,945,672	903,523	909,475	5,952	46.7%
INFORMATION TECHNOLOGY	374,755	503,293	222,431	236,874	14,443	47.1%
ENGINEERING:ADMINISTRATION	1,368,720	1,387,677	877,263	904,131	26,868	65.2%
ENGINEERING:GENERAL SERVICES	654,976	1,725,179	409,970	650,868	240,898	37.7%
WATER CUSTOMER SERVICE	3,110,846	3,325,548	2,063,705	2,018,501	(45,204)	60.7%
WATER DISTRIBUTION & MAINTENANCE	9,016,134	11,318,814	6,559,116	6,365,368	(193,748)	56.2%
WASTEWATER MAINTENANCE	7,136,649	13,555,849	4,337,586	6,673,995	2,336,409	49.2%
COLUMBIA CANAL WTP	5,291,336	6,464,601	3,271,162	3,147,996	(123,166)	48.7%
LAKE MURRAY WTP	5,602,466	6,152,232	3,333,270	3,217,759	(115,511)	52.3%
METRO WWTP	11,980,817	17,969,778	7,372,869	7,612,228	239,359	42.4%
WATER MAINTENANCE PROJECTS	1,378,729	0	732,230	220,127	(512,103)	0.0%
SEWER MAINTENANCE PROJECTS	2,522,966	0	3,085,000	22,660	(3,062,340)	0.0%
WATER SYSTEMS IMPROVEMENTS	1,822,198	2,123,577	1,206,279	1,341,825	135,546	63.2%
WASTEWATER SYSTEMS IMPROVEMENTS	1,248,127	1,513,747	806,338	611,820	(194,518)	40.4%
REAL ESTATE WATER	214,319	228,948	134,223	193,465	59,242	84.5%
REAL ESTATE WASTE	204,882	218,091	130,704	95,652	(35,052)	43.9%
WATER/SEWER IMPROVEMENTS	2,390,625	0	0	0	0	0.0%
TOTAL DEPARTMENT	**63,646,825**	**80,497,192**	**40,437,452**	**39,676,079**	(761,373)	49.3%
EXPENDITURES - NON-DEPARTMENTAL & MISC.						
DEBT SERVICE	11,016,246	29,008,192	11,563,534	13,038,466	1,474,932	44.9%
DEPRECIATION	23,665,647	0	0	0	0	0.0%
TUITION REIMBURSEMENT	14,648	35,000	6,606	6,438	(168)	18.4%
TECHNOLOGY CONTINGENCY	434,987	286,467	269,523	320,893	51,370	112.0%
EMPLOYEE TRAINING	50,000	50,000	0	25,000	25,000	50.0%
ECONOMIC DEVELOPMENT SPECIAL PROJECTS	153,500	103,500	103,500	103,500	0	100.0%
RESERVE	0	1,000,000	0	0	0	0.0%
NON-DEPARTMENTAL BAD DEBT	370,038	750,000	409	9,702	9,293	1.3%
TOTAL NON-DEPARTMENTAL	**35,705,066**	**31,233,159**	**11,943,572**	**13,503,999**	1,560,427	43.2%
TOTAL EXPENDITURES	**99,351,891**	**111,730,351**	**52,381,024**	**53,180,078**	**799,054**	47.6%
TRANSFERS OUT						
TO GENERAL FUND	6,520,000	4,000,000	4,346,667	4,180,000	(166,667)	104.5%
TO CAPITAL PROJECTS FUND	110,000	0	0	0	0	0.0%
TO WATER/SEWER IMPROVEMENTS		11,518,109		0	0	0.0%
TO RISK MANAGEMENT	500,000	500,000	333,333	333,333	0	66.7%
TO GENERAL TORT	220,874			0		
TO GEN ADM INFO TECH	325,890	454,733	217,260	303,155	85,895	66.7%
TO PURCHASING	383,033	0	239,461	236,489	(2,972)	0.0%
TOTAL TRANSFERS OUT	**8,059,797**	**16,472,842**	**5,136,721**	**5,052,977**	(83,744)	30.7%
TOTAL WATER/SEWER EXP & TRF	**107,411,688**	**128,203,193**	**57,517,745**	**58,233,055**	**715,310**	**45.4%**
TOTAL SURPLUS (DEFICIT)	**15,946,037**	**(1)**	**21,796,199**	**22,484,301**		

Attachment: February_Financial_Report_Revised (1915 : February 2015 Financial Report)

City of Columbia
Water/Sewer Summary - Revenue & Expenditures - Actual to Budget Variance
As of 02/28/2015

	BUDGET PRIOR YEAR FY 2013/14	BUDGET CURRENT YEAR FY 2014/15	BUDGET CURRENT YEAR THRU FEB 2015	ACTUAL CURRENT YEAR THRU FEB 2015	ACTUAL TO BUDGET VARIANCE THRU FEB 2015	% ANNUAL BUDGET	OPEN ENCUMBRANCES THRU FEB 2015
REVENUE							
CHARGES FOR SERVICES	126,598,385	125,928,595	83,952,396	80,137,676	(3,814,720)	63.6%	
FINES & FORFEITURES	250,000	300,000	200,000	214,245	14,245	71.4%	
MISCELLANEOUS REVENUE	10,000	10,000	6,667	17,684	11,017	176.8%	
INTEREST REVENUES	1,250,000	1,206,500	804,333	119,260	(685,073)	9.9%	
RENTS & SALE OF PROPERTY	100,000	140,000	93,333	228,491	135,158	163.2%	
CONTRIBUTIONS	0	0	0	0	0	0.0%	
TOTAL REVENUE	**128,208,385**	**127,585,095**	**85,056,729**	**80,717,356**	**(4,339,373)**	63.3%	
TRANSFERS IN							
FROM OTHER FUNDS	0	0	0	0	0	0.0%	
UNAPPROPRIATED SURPLUS	811,381	618,097	412,065	0	(412,065)	0.0%	
TOTAL TRANSFERS IN	**811,381**	**618,097**	**412,065**	**0**	(412,065)	0.0%	
TOTAL WATER/SEWER REV & TRF	**129,019,766**	**128,203,192**	**85,468,794**	**80,717,356**	**(4,751,438)**	**63.0%**	
EXPENDITURES - DEPARTMENTS							
CENTRAL ADMINISTRATION	0	0	0	0	0	0.0%	0
FINANCE	6,324,398	6,444,339	4,296,226	2,279,265	(2,016,961)	35.4%	389,595
ECONOMIC & COMM DEV	2,634,513	2,811,011	1,874,008	1,835,547	(38,461)	65.3%	17,692
POLICE	579,904	659,258	439,504	344,971	(94,533)	52.3%	0
FIRE	476,999	472,442	314,962	230,949	(84,013)	48.9%	0
PUBLIC WORKS	1,566,432	1,677,136	1,118,092	762,603	(355,489)	45.5%	281,545
GENERAL SRVCS/SUPPORT SERVICES	1,779,978	1,945,672	1,297,115	909,475	(387,640)	46.7%	109,241
INFORMATION TECHNOLOGY	645,699	503,293	335,529	236,874	(98,655)	47.1%	1,345
ENGINEERING:ADMINISTRATION	1,384,083	1,387,677	925,118	904,131	(20,987)	65.2%	(6,488)
ENGINEERING:GENERAL SERVICES	1,502,957	1,725,179	1,150,118	650,868	(499,250)	37.7%	596,100
WATER CUSTOMER SERVICE	3,316,423	3,325,548	2,217,032	2,018,501	(198,531)	60.7%	47,754
WATER DISTRIBUTION & MAINTENANCE	10,664,872	11,318,814	7,545,874	6,365,368	(1,180,506)	56.2%	1,172,984
WASTEWATER MAINTENANCE	13,712,773	13,555,849	9,037,234	6,673,995	(2,363,239)	49.2%	1,623,698
COLUMBIA CANAL WTP	6,190,184	6,464,601	4,309,730	3,147,996	(1,161,734)	48.7%	967,680
LAKE MURRAY WTP	5,931,907	6,152,232	4,101,485	3,217,759	(883,726)	52.3%	1,010,867
METRO WWTP	14,187,768	17,969,778	11,979,852	7,612,228	(4,367,624)	42.4%	4,875,882
WATER MAINTENANCE PROJECTS	7,066,798	0	0	220,127	220,127	0.0%	880,982
SEWER MAINTENANCE PROJECTS	3,460,000	0	0	22,660	22,660	0.0%	639,445
WATER SYSTEMS IMPROVEMENTS	2,051,171	2,123,577	1,415,722	1,341,825	(73,897)	63.2%	120,109
WASTEWATER SYSTEMS IMPROVEMENTS	1,382,548	1,513,747	1,009,164	611,820	(397,344)	40.4%	1,286
REAL ESTATE WATER	229,327	228,948	152,634	193,465	40,831	84.5%	119
REAL ESTATE WASTE	219,658	218,091	145,396	95,652	(49,744)	43.9%	25
WATER/SEWER IMPROVEMENTS	0	0	0	0	0	0.0%	
TOTAL DEPARTMENT	**85,308,392**	**80,497,192**	**53,664,795**	**39,676,079**	(13,988,716)	49.3%	**12,729,862**
EXPENDITURES - NON-DEPARTMENTAL & MISC.							
DEBT SERVICE	30,027,050	29,008,192	19,338,795	13,038,466	(6,300,329)	44.9%	0
DEPRECIATION	0	0	0	0	0	0.0%	0
TUITION REIMBURSEMENT	35,000	35,000	23,333	6,438	(16,895)	18.4%	0
TECHNOLOGY CONTINGENCY	873,206	286,467	190,978	320,893	129,915	112.0%	22,049
EMPLOYEE TRAINING	50,000	50,000	33,333	25,000	(8,333)	50.0%	25,000
ECONOMIC DEVELOPMENT SPECIAL PROJECTS	153,500	103,500	69,000	103,500	34,500	100.0%	0
RESERVE	1,000,000	1,000,000	666,667	0	(666,667)	0.0%	0
NON-DEPARTMENTAL BAD DEBT	750,000	750,000	500,000	9,702	(490,298)	1.3%	0
TOTAL NON-DEPARTMENTAL	**32,888,756**	**31,233,159**	**20,822,106**	**13,503,999**	(7,318,107)	43.2%	**47,049**
TOTAL EXPENDITURES	**118,197,148**	**111,730,351**	**74,486,901**	**53,180,078**	**(21,306,823)**	47.6%	**12,776,911**
TRANSFERS OUT							
TO GENERAL FUND	4,250,000	4,000,000	2,666,667	4,180,000	1,513,333	104.5%	
TO CAPITAL PROJECTS FUND	70,000	0	0	0	0	0.0%	
TO WATER/SEWER IMPROVEMENTS	5,676,728	11,518,109	7,678,739	0	(7,678,739)	0.0%	
TO RISK MANAGEMENT	500,000	500,000	333,333	333,333	(0)	66.7%	
TO GENERAL TORT		0	0	0	0	0.0%	
TO GEN ADM INFO TECH	325,890	454,733	303,155	303,155	(0)	66.7%	
TO PURCHASING	0	0	0	236,489	236,489	0.0%	
TOTAL TRANSFERS OUT	**10,822,618**	**16,472,842**	**10,981,895**	**5,052,977**	(5,928,918)	30.7%	
TOTAL WATER/SEWER EXP & TRF	**129,019,766**	**128,203,193**	**85,468,796**	**58,233,055**	**(27,235,741)**	**45.4%**	**12,776,911**
TOTAL SURPLUS (DEFICIT)	**0**	**(1)**	**(2)**	**22,484,301**			

City of Columbia
Columbia Common Summary - Revenue and Expenditures
As of 02/28/2015

Expenditures	Source	Amount
FY' 15 Expenditures		
Professional Services		
Faegre Baker Daniels - Dev.\Lic. Agreement	GF - Legal Department	29,304.45
McNair - Dev. Agreement	GF - Finance	7,327.98
FY' 14 Expenditures		
Brailsford & Dunlavey - FS\Dev\Lic. Agreement	GF - Finance Department	45,064.66
Faegre Baker Daniels - Dev.\Lic. Agreement	GF - Legal Department	71,956.35
McNair - Dev. Agreement\Funding	GF - Legal Department	52,686.05
Tedder - Dev. Agreement	GF - Legal Department	33,810.98
Faegre Baker Daniels - Dev.\Lic. Agreement	GF - Legal Department	29,610.90
McNair - Lic. Agreement\Funding	WS - Finance Department	43,044.56
McNair - Lic. Agreement\Funding	WS - Finance Department	77,362.50
Brailsford & Dunlavey - FS\Dev\Lic. Agreement	WS - Finance Department	13,445.09
FY' 13 Expenditures		
Tedder - Dev. Agreement	GF - Legal Department	22,380.07
Total Columbia Common Expenditures		425,993.59

Attachment: February_Financial_Report_Revised (1915 : February 2015 Financial Report)

City of Columbia
Multi-Use Entertainment Venue
As of 02/28/2015

Revenue	Source	Amount
Bond Proceeds Revenue	**Bond**	29,000,000.00
Interest Earned		2,998.43
		29,002,998.43

Expenditures	Source	Amount	Encumbrances
Professional Services			
Populous Group LLC	**Bond**	1,034,477.04	1,748,630.58
F&ME Consultants	**Bond**	71,400.00	
Total Multi-Use Entertainment Venue Expenses		1,105,877.04	1,748,630.58
Bond Balance		27,968,521.39	

CITY OF COLUMBIA

AGENDA MEMORANDUM

MEETING DATE:	**April 21, 2015**
DEPARTMENT:	**City Clerk**
FROM:	***Erika Moore, City Clerk***
SUBJECT:	**City Manager's Report**
PRESENTER:	**Ms. Teresa Wilson, City Manager**
FINANCIAL IMPACT:	**n/a**

CITY OF COLUMBIA

AGENDA MEMORANDUM

MEETING DATE: **April 21, 2015**

DEPARTMENT: **City Clerk**

FROM: ***Erika Moore, City Clerk***

SUBJECT: **City Council Meeting Schedule**

FINANCIAL IMPACT: **N/A**

ATTACHMENTS:

- 2015_proposed_schedule (PDF)

2015 COUNCIL MEETING SCHEDULE AND OTHER DATES

COUNCIL MEETING DATES	TYPE OF MEETING
APRIL 21	WORK SESSION / COUNCIL MEETING
MAY 5	WORK SESSION / DISTRICT IV EVENING MEETING
MAY 19	WORK SESSION / ZONING PUBLIC HEARING
JUNE 2	WORK SESSION / COUNCIL MEETING
JUNE 16	WORK SESSION / COUNCIL MEETING
JUNE 23	WORK SESSION / COUNCIL MEETING
~~JULY 7~~	~~COUNCIL MEETING~~
JULY 21	WORK SESSION / ZONING PUBLIC HEARING
AUGUST 4	WORK SESSION / COUNCIL MEETING
AUGUST 18	WORK SESSION / COUNCIL MEETING
SEPTEMBER 1	WORK SESSION / COUNCIL MEETING
SEPTEMBER 15	WORK SESSION / ZONING PUBLIC HEARING
OCTOBER 6	WORK SESSION / COUNCIL MEETING
OCTOBER 20	WORK SESSION / COUNCIL MEETING
NOVEMBER 3	MUNCIPAL ELECTION
NOVEMBER 10	WORK SESSION / ZONING PUBLIC HEARING
NOVEMBER 14	USC VS FLORIDA (HOME)
NOVEMBER 17	MUNICIPAL RUNOFF ELECTION
NOVEMBER 26	THANKSGIVING
NOVEMBER 28	USC VS CLEMSON
DECEMBER 1	WORK SESSION / COUNCIL MEETING
DECEMBER 3-5	PROPOSED COUNCIL RETREAT
DECEMBER 5	SEC CHAMPIONSHIP GAME (GEORGIA DOME)
DECEMBER 10-12	PROPOSED COUNCIL RETREAT
DECEMBER 15	WORK SESSION / COUNCIL MEETING

Proposed changes to the current meeting schedule

Election dates

Other important dates

CITY OF COLUMBIA

AGENDA MEMORANDUM

MEETING DATE:	**April 21, 2015**
DEPARTMENT:	**Budget & Program Management**
FROM:	***Missy Caughman,***
SUBJECT:	**Update on Banner Upgrades**
PRESENTER:	**Ms. Melisa Caughman, Budget and Program Management Director and Ms. Angela Adams, Customer Care Administrator**
FINANCIAL IMPACT:	**n/a**

CITY OF COLUMBIA

AGENDA MEMORANDUM

MEETING DATE:	**April 21, 2015**
DEPARTMENT:	**City Clerk**
FROM:	***Erika Moore, City Clerk***
SUBJECT:	**Black Expo 2015**
PRESENTER:	**Mr. Darrin Thomas, President of South Carolina Black Pages**
FINANCIAL IMPACT:	**NA**

Plans for 2015 Black Expo

1. New Location and why
2. My Brother's Keeper initiative
3. Schedule of events
4. New Developments for 2015

CITY OF COLUMBIA

AGENDA MEMORANDUM

MEETING DATE: **April 21, 2015**

DEPARTMENT: **City Clerk**

FROM: ***Erika Moore, City Clerk***

SUBJECT: **Five Points Centennial Plaza Project Update**

PRESENTER: **Ms. Amy Beth Franks, Director of the Five Points Association**

FINANCIAL IMPACT: **unknown**

CITY OF COLUMBIA

AGENDA MEMORANDUM

MEETING DATE: **April 21, 2015**

DEPARTMENT: **Assistant City Manager for Operations**

FROM: ***Missy Gentry, Assistant City Manager***

SUBJECT: **Central Midlands Council of Governments 208 Plan**

PRESENTER: **Mr. Gregory Sprouse, Director of Research, Planning and Development for the Central Midlands Council of Governments**

FINANCIAL IMPACT: **n/a**

CITY OF COLUMBIA

AGENDA MEMORANDUM

MEETING DATE: **April 21, 2015**

DEPARTMENT: **City Clerk**

FROM: ***Erika Moore, City Clerk***

SUBJECT: **Update from our Economic Development Partners**

PRESENTER: **Mr. Ryan Coleman, Interim Director of Economic Development**

FINANCIAL IMPACT: **NA**

ATTACHMENTS:

- city_center_partnership (PDF)
- Chamber_BRAC (PDF)
- EngenuitySC (PDF)
- IT-oLogy (PDF)
- usc_incubator (PDF)

CITY CENTER PARTNERSHIP		
PRIORITY		BOARD MEMBER'S PRIORITY
#1	Safe Pedestrian Connectivity to the other major parts of downtown, including: USC, The Vista, Riverfront, Bull Street, New Law School	Prioreschi, McArthur, Nutt, Caulk, Mashburn, Heath, Smith, Arnold, Studstill, L. Smith, Chao
#2	Identify growth opportunities on side streets as well as streets parallel to Main	Prioreschi, McArthur, Nutt, Ellis, Langley, Heath, Arnold, Studstill
#3	Pursue streetscaping on Main Street - all the way to Elmwood	Granger, McArthur, Langley, Mashburn, Heath, Studstill, L. Smith, Chao
#4	Begin plans to locate a second major retail store on Main Street (a second Mast)	Granger, Ellis, Caulk, Smith, Mashburn, Arnold, L. Smith
#5	CCP to collaborate with the Hospital and USC, businesses and attorneys, the police chief, etc. to reach out and listen regarding their ideas on how downtown has changed and will need to change	McArthur, Nutt, Heath, Arnold, Studstill

COLUMBIACHAMBER
PARTNERS FOR A GREATER COLUMBIA

Columbia is fondly called the "most military friendly community in the United States," as such the Midlands region is dedicated to not only sustaining Fort Jackson, but building upon it. The Columbia Chamber is recognizes the importance of continuing base enhancement activities.

Funds provided by the City of Columbia on behalf of the Chamber's Base Realignment and Closure (BRAC) efforts, allow the Chamber to retain the services of a highly skilled Washington Consulting firm – Cassidy & Associates which provides:

- Regular discussions with congressional leaders on the benefits of South Carolina's military units, including Fort Jackson
- Interpretation of potential sequestration impact on Fort Jackson
- Monitoring the Federal Defense Budget
- Posturing to ensure Fort Jackson is strategically positioned to gain missions in the face of BRAC and other reduction programs

Fort Jackson is:

- The Army's largest initial training facility
- The first point of contact for soldiers and their families to the United States Army
- A $2.2 billion economic impact in the Columbia region.
- A destination for over 300,000 visitors per year, benefiting the Hospitality and Accommodation Tax programs, the hospitality industry and local schools

Due to the threat of reductions at Fort Jackson, the Chamber recently hosted the United States Army Assessment team for a community listening session to discuss the potential impact of headcount reductions. The support of the community, local government and business leaders was overwhelming and inspiring.

Under the leadership of the Chamber, the City and County councils, regional planning organizations, and economic development associations are able to provide mutual support, coordinate involvement in federal government relations efforts, and multiply the effectiveness of individual efforts by:

- Promoting the installations for mission consolidation and new mission opportunities
- Supporting efforts to develop unique public-private partnerships and shared services
- Pursuing other opportunities for investments in defense facilities, including outside the gate, transportation, housing, etc.
- Continuing our consistent relationship with the base leadership and our actions as the most military friendly community in the United States

engenuitySC
Imagine More

City of Columbia
FY15 Highlights, FY16 Program Outline

MISSION
Headquartered in Columbia, S.C., EngenuitySC is a public-private partnership focused on enhancing our region's economic competitiveness and prosperity. Through partnerships with business, government, education and community leaders, EngenuitySC manages collaborations, promotes local industry clusters and facilitates regional research and marketing.

EngenuitySC measures our own success and the success of the region around five indicators of competitive communities:

1. **Innovation** - The Midlands' capacity to support creation of new knowledge and generate new ideas, products, and processes. Innovative activity is the foundation for a strong knowledge-based economy.

2. **Entrepreneurial Environment -** Measure of the Midlands' ability to commercialize innovation and to provide an environment and conditions that support the growth of new business ventures. New business formation and building a robust entrepreneurial ecosystem is critical to driving growth and prosperity.

3. **Talent -** Measures the Midlands' ability to provide a skilled workforce to meet the demands of industry in the new economy. Talent is the single most important factor determining a region's ability to draw potential employers and fuel existing businesses' growth.

4. **Industry Clusters -** Measures that reflect the size, strength, and density of high impact clusters in the Midlands. High impact industries are traded clusters, maintain higher-than-average wages, demonstrate significant prospects for growth and contribute to increased per capita income and prosperity.

5. **Livability** - Measures the Midlands' ability to attract and retain talent by building dynamic live, learn, work and play environment. Individuals and companies gravitate towards cities that embrace a high quality of life.

Simply put, we are dot connectors at EngenuitySC. We employ a unique and innovative process to connect stakeholders, create a vision, establish a plan and deliver. We create high energy experiences that people want to be a part of.

In conclusion, EngenuitySC is unique because...
- We are the only organization in the Midlands exclusively focused on regional competitiveness and prosperity;
- We celebrate a diverse and engaged Board, with organizational leadership shared between the public, private and higher education sectors;
- We are strong collaborators and are willing to work behind the scenes on hard issues that matter for the Midlands, and;
- We are not focused on traditional economic development and recruitment, rather, we work on creating a vibrant environment in the Midlands where others want to live, work, play and visit.

2015 INITIATIVES
Under the banner of regional competitiveness, EngenuitySC builds partnerships, measures success and manages eight unique initiatives and programs including:

- **Midlands Regional Competitiveness Report:** An annual publication that scores the Columbia MSA and comparative regions on five indicators of competitive communities: innovation, talent, entrepreneurial environment, livability, and industry clusters
- **Lower Richland High School STEM Program**: A STEM Education Coalition where, under the high school's leadership, students are exposed to coursework that will prepare them for both advanced study at the collegiate level and highly skilled careers with our state's most innovative companies. Students, parents and teachers benefit from exposure to a wide variety of enrichment and resources outside of the classroom
- **Carolina Alliance for Technology (CAT):** CAT is a collaboration of 3 school districts and 4 high schools in the state working to address the skills gap in high growth H-1B computer science and engineering industries and occupations. CAT redesigns the high school experience and creates a hands-on learning community within these schools. It also provides opportunities for career exploration, job shadowing, industry mentoring and service learning projects
- **Science Cafe**: Science Cafe brings citizens of the Midlands together monthly in a casual atmosphere and unique forum to learn about the exciting research & entrepreneurial work taking place in SC. The program is designed to be an exchange of knowledge, heavy Q&A, and debate in a fun environment
- ***Ignite!***: Regional leaders and engaged citizens celebrate our community's success stories in entrepreneurship, innovation, industry clusters, talent and livability at EngenuitySC's annual flagship event, *Ignite*!
- **Proving Ground**: EngenuitySC is proud to collaborate on The Proving Ground, the University of South Carolina's entrepreneurial competition to identify and accelerate innovative business concepts that will change the world and change the way people live. Teams of USC students, recent alumni, faculty, and staff compete for more than $80,000 in seed money, startup support, and the chance to turn their ideas into reality during Global Entrepreneurship Week
- **NuHub:** NuHub was launched to maximize the economic and job creation impact of the nuclear enterprise on the midlands of South Carolina and it serves as a nuclear research, development, demonstration, education, and economic development collaborative
- **Fuel Cell Collaborative (FCC):** FCC is a consortium of organizations, including the University of South Carolina, the City of Columbia, EngenuitySC, SCRA, Midlands Technical College and Savannah River National Lab, focused on positioning Columbia, S.C. as a leader in hydrogen fuel cell innovation and technology. Its mission is to attract private sector partners, top fuel cell scientists, entrepreneurs, and innovators to the Columbia region to help grow the innovation pipeline from discovery to development to deployment of fuel cell technology

2015 HIGHLIGHTS AND ACCOMPLISHMENTS

- **Midlands Regional Competitiveness Report**
  - Produced first Midlands Regional Competitiveness Report (MRCR) in 2014
  - Had a total of (9) investor sponsors for the inaugural issue, including local Chambers, higher education partners and private sector partners
  - **MRCR was distributed to over 8,000 households and businesses** around the Midlands and received impressive TV and print media coverage
  - **We have presented the report to 10 organizations and over 260 people around the Midlands** including Women in Philanthropy, MEBA, Greater Columbia Chamber of Commerce, Columbia City Council and others
- **Lower Richland STEM Program**
  - **Completion of nearly 50 unique programs** in 18 months of partnership with Lower Richland impacting 7,000* students, nearly 800* parents and over 300* teachers (*number includes duplicates)
  - In December of 2014, **Lower Richland High School was the first high school in Richland School District One and one of the first in the country to be awarded the AdvancED STEM certification**
  - In 2013, Lower Richland High School seniors earned $6.7 million in scholarships and the 2014 senior class more than doubled that number to over $18 million putting Lower Richland at the top in the District for senior scholarship attainment numbers for the first time ever
- **Carolina Alliance for Technology (CAT)**

- EngenuitySC is the Midlands Employer Coordinator for the Carolina Alliance for Technology (CAT) program with school districts Laurens 55, Laurens 56 and Richland 2
- Goal: to redesign the high school experience linking students to career pathways in the fields of computer science and engineering
- With 124 students in the Richland 2 cohort in the first year, **EngenuitySC will facilitate over 1200 career exploration and one-to-one mentorship opportunities for Richland 2 students in the next four years**
- Industry partnerships are crucial and currently include BlueCross BlueShield of SC, Moore Center for Orthopedics, Intel, SCANA, FN Manufacturing, Prysmian Cable, LLE Construction, Enviro AgScience, among others

- **Science Cafe**
  - **Average attendance at 75 and sponsorship dollars are up** making a better, more enjoyable Science Cafe experience for the community
  - Producing a podcast series of each Science Cafe talk
  - Monthly features in the State Newspaper, Free Times and Midlands Biz; one featured speaker on the South Carolina Business Review
- ***Ignite!* 2014**
  - **Sold out event with over 500 attendees,** including elected officials, business leaders, higher education faculty, staff and administration, college students, high school teachers and students, entrepreneurs and retirees with **$5,000 awarded to Shambi Broome with Webgyrlz - winner of the 2014 *Ignite!* Ideas Contest**
  - 5 keynote speakers
  - 4th Annual Ideas Contest:
    - Received 36 high quality entries for new businesses, products, initiatives and organizations benefitting the Midlands
- **Proving Ground:**
  - Helped plan, promote and facilitate the 5th annual Proving Ground, USC's signature student entrepreneurial competition
  - With over 89 business plan applications submitted, **4 student/alumni teams took home $63,000 in start-up cash** with prize money raised by private sector companies
  - Over 260 people - largest crowd to date - attended the shark tank-style live pitch ceremony finale
- **NuHub**
  - Hosted more than six unique events for members including tour opportunities, task force meetings and industry roundtable discussions.
  - **Facilitated the creation of a long-term, statewide strategic plan draft for nuclear,** including productive collaboration with the Department of Commerce and the Governor's office
  - Recognized by national stakeholders (industry, utilities and groups like NEI) as a leading player in next generation nuclear developments
- **Fuel Cell Collaborative**
  - Focused on "Discovering, Developing and Deploying" hydrogen fuel cell technologies in the Midlands and **recognized by the DOE as a Top 5 Fuel Cell State** for activities, funding, deployments, university activity, R&D and military activity

2016 PROGRAM OUTLINE

In addition to continuing the successes of the initiatives outlined above, EngenuitySC is investigating the management of four additional programs focused on collaboration management, project management and regional marketing. These potential projects include:

- **Management of Regional Mayors Forum:** In partnership with the City of Columbia, EngenuitySC is working with Mayor Steve Benjamin and Mayor Elise Partin to investigate providing project management support to help run and maintain the Regional Mayors Forum.
- **Building Soda City:** *Building Soda City* is a social innovation program focused on developing a more engaged community by helping people with great social and civic ideas connect with the people, organizations, capital and support they need to turn those into reality.
- **Expansion of K-12 STEM Programs in Richland School District One:** EngenuitySC is currently in discussions with Richland School District One to expand our successful program at Lower Richland High School vertically into the cluster middle schools. We are also piloting a STEM program at Logan Elementary that we hope to replicate at other elementary schools in the District.
- **Local Cluster Activation:** In support of, and in partnership with, the University of South Carolina Office of Economic Engagement and others, we are exploring opportunities associated with budding industry clusters developing in the Midlands region, including:
    - Cyber Security
    - Analytics
    - Aerospace

IT-oLogy

I. Ecosystem support for the City of Columbia

II. Positive impacts to:
   a) K-12
   b) Higher Ed
   c) Workforce Development
   d) Military/unemployed
   e) New Business Growth
   f) Economic Development
   g) Marketing Messages

III. Events and Hospitality

IV. Metrics and Reporting

V. Stewardship of Funding

VI. Strategy Development

USC/COLUMBIA TECHNOLOGY INCUBATOR

SUMMARY REPORT
YEAR 2014

The USC/Columbia Technology Incubator through its' partnership with the city and other support, has experienced much growth of the past fiscal year. It is our continued goal to provide opportunities for startups to commercialize their innovative ideas and produce successful, financially viable businesses all while creating additional jobs in the community. Listed below is a summary of what has been achieved to support that goal during 2014.

Economic Development Summary Report:

Awarded 1.91M Grant by the Economic Development Administration for new facility
Enrolled 30 new technology businesses over the past 19 months
Graduated 7 companies into the Midlands community
Metrics: 38 Active Companies
- Approximately 180 Full and part time jobs within the facility
- Gross Revenues of over $8.5M (June-December 2014)
- Paid $458,764 in wages (December 2014)
- 46% Minority owned

Recognized as a Google for Entrepreneurs Partner
- Startup Weekend (The largest in the world with 133 participants)
- Startup Grind
  - (Recorded features of local entrepreneurs that are broadcast through Google's global platform)

Experienced growth in programmatic outreach and community engagement
- SBIR Workshops (facilitated the awarding of $3 Million)
- The Exchange (women entrepreneurship support group)
- Showcase (open house)
- Start! Series
- Founder's Forum

Active partner with firedUP Startup Accelerator (formerly known as Tminus6)
- Inaugural Class:
  - 60 Applications from 9 states
  - Accepted 6 companies across 5 industries
  - Graduated 5 companies
  - Recruited over 40 local and national mentors
  - Partners invested $104,000 seed capital
  - Companies received over $500,000 in follow-on private investment as of October 2014

Publishing monthly newsletter to approximately 2,000 people
Launched YouTube Channel to showcase Columbia's technology startups
Expanded consulting staff
Recruited necessary intern and job support for startups
Conducted Biannual Review Sessions
1,000 Hours of consulting annually
Supplied administrative assistance

CITY OF COLUMBIA

AGENDA MEMORANDUM

MEETING DATE: **April 21, 2015**

DEPARTMENT: **Budget & Program Management**

FROM: ***Missy Caughman,***

SUBJECT: **Fiscal Year 2015/2016 Budget Review**

FINANCIAL IMPACT: **See attachments**

Budget Review

- Compensation and Classification Study - Ms. Pam Benjamin, Director of Human Resources and Mr. Jeffrey Ling, PhD, Executive Vice President of Evergreen Solutions, LLC and Ms. Nancy Berkley, Consultant for Evergreen Solutions, LLC
- Fiscal Year 2015/2016 General Fund
- Fiscal Year 2015/2016 Water & Sewer Fund
- Water & Sewer Proposed Rates
- Fiscal Year 2015-2020 Capital Improvement Program

ATTACHMENTS:

- budget_memo_4 (PDF)
- Rate_Study_Update (PDF)

We Are Columbia

Office of the City Manager
1737 Main Street, Columbia, SC 29201 • Phone: 803-545-3026

TO: **Honorable Steve Benjamin, Mayor & Columbia City Council**

FROM: **Teresa Wilson, City Manager** TBW

DATE: **April 17, 2015**

RE: **FY 2015/2016 General Fund – Council Revised**
FY 2015/2016 Water & Sewer Fund - Council Revised
Water & Sewer Proposed Rates
FY 2015-2020 Capital Improvement Program

Based upon the motion approved by Council during the most recent City Council Work Session, we have the revised the FY 2015/2016 General Fund and Water & Sewer fund budgets. The revised budget summaries are attached for your review.

Motion

- Eliminate the Water & Sewer Transfer to the General Fund.
- Institute a 2% Public Safety Transfer.
- Shift Office of Business Opportunities and Development Corporations to General Fund.
- Roll back property taxes by 2 mills.
- Aggressively promote Community Development's Maintenance Assistance Program for weatherization and home maintenance grants.

General Fund

After applying the changes to the budget based upon the motion approved by City Council, there was a net effect of a $324,395 reduction to the General fund. We have made the following reductions to the budget to balance the budget:

- Increased use of fund balance $100,000
- Reduced Public Works budget $224,395

The reductions to Public Works were based upon anticipated personnel savings expected from a reduction of 5 Solid Waste positions with the rollout of the new 95 gallon recycling bin program. The positions are not currently vacant; however they will be phased out through attrition and remaining employees will shift to other vacant positions within the City.

Please keep in mind that other than Public Safety departments, the majority of the departments in the FY 15/16 General Fund proposed budget have been reduced or remained flat compared to the current year. We have very limited, if any, options to reduce the budget without addressing potential cuts or reductions to service levels.

We Are Columbia

Office of the City Manager
1737 Main Street, Columbia, SC 29201 • Phone: 803-545-3026

Water & Sewer Operating Fund

The Water & Sewer budget has been updated to reflect the changes made based upon the motion. The revised budget is attached.

Water & Sewer Rate Study

Our rate consultant, Black & Veatch, has updated the rate study based upon the motion. A copy is attached for your review.

Capital Projects

Attached is the FY 15/16 Requested Capital Improvement Program for Water & Sewer, Storm Water and General Fund. Staff is continuing to work on the Parking Fund CIP and we will provide at the May 5th Council Meeting.

The draft General Capital Projects have not been prioritized nor finalized at this time, therefore they do not reflect the City Manager recommendations. I should also point out that the FY 15/16 General Fund budget does not include any funding for capital projects. If we end FY 14/15 with any surplus, we will recommend funding from fund balance. The earliest we anticipate being able to determine if any funding is available is October. Funding for General Capital Projects is a priority and we have to address the ability to fund an on-going capital improvement program that addresses the renovations to and expansions of our infrastructure. This includes annual funding for items such street resurfacing, sidewalk installations, new facilities and renovations to existing facilities.

One project we are requesting Council to consider funding now is the Drew Wellness Center pool area renovations and replacement of the PoolPak. The total project is $1,104,650 of which $120,000 in partial funding was allocated in FY 13/14, leaving a remaining balance needed of $954,650. The repairs needed are critical to the operations of the pool and will require that the pool be closed for approximately 5-6 months while the repairs are made. The spring and summer months are the most ideal time to make the necessary repairs to the facility. The project also includes replacement of equipment that will be more energy efficient and we anticipate savings in to electricity costs as a result. We propose using the remaining FY 13/14 General Fund balance that was providing to Council in March.

Council Requested Projects

As we discuss the proposed budget, it is imperative that we point out those items that City Council has expressed an interest; however, funding has not been identified at this time. Attached is a list of items that have been brought to our attention. We are prepared to discuss this list with City Council during the upcoming Work Session.

We Are Columbia

Office of the City Manager
1737 Main Street, Columbia, SC 29201 • Phone: 803-545-3026

Please note that this list does not include requests from external organizations. In January, City Council approved that all requests for funding would be submitted through an application process that would be determined once funding is identified and after the budget is approved.

Budget Schedule

Below is the budget schedule and timeline for presentation of the City Manager proposed budget. This schedule is based upon the anticipated time of when information will be available and in order to meet the required public hearing notice schedule.

FY 15/16 Budget Review Calendar

General Fund, Storm Water, Water & Sewer	April 21*
*Last Regular City Council meeting prior to advertising Public Hearing	
Date Public Hearing is advertised in newspaper	May 4
Public Hearing	May 19
First Reading	June 2
Second Reading/Final Adoption	June 16

**The Public Hearing date is set based on regular scheduled City Council Meetings.*
The budget has to be in balance when advertised.

Please let me know if you have any questions or need additional information. We look forward to continuing our discussions with you on this very important matter.

	A	B	C	D			E		
	GENERAL FUND SUMMARY								
	FY 2015 / 2016			**CITY MANAGER PROPOSED BUDGET**			**COUNCIL MOTION**		
		ACTUAL FY 13/14	**BUDGET FY 14/15**	**PROPOSED FY 15/16**	**Increase / (Decrease)**	**% Change**	**PROPOSED FY 15/16**	**Increase / (Decrease)**	**% Change**
	REVENUE								
1	GENERAL PROPERTY TAX	50,884,644	51,406,365	52,826,115	1,419,750	2.8%	*51,826,115*	419,750	0.8%
2	LICENSES AND PERMITS	31,466,861	30,732,426	36,197,981	5,465,555	17.8%	36,197,981	5,465,555	17.8%
3	FROM OTHER AGENCIES	12,738,468	12,690,828	13,086,467	395,639	3.1%	13,086,467	395,639	3.1%
4	CURRENT SERVICE CHARGES	14,666,243	14,361,624	14,389,990	28,366	0.2%	14,389,990	28,366	0.2%
5	FINES & FORFEITURES	1,164,759	1,310,000	1,102,000	(208,000)	-15.9%	1,102,000	(208,000)	-15.9%
6	MISCELLANEOUS REVENUE	181,905	214,300	119,400	(94,900)	-44.3%	119,400	(94,900)	-44.3%
7	INTEREST ON INVESTMENT	74,553	50,000	75,000	25,000	50.0%	75,000	25,000	50.0%
8	RENTS & SALE OF PROPERTY	437,511	264,404	290,000	25,596	9.7%	290,000	25,596	9.7%
	TOTAL REVENUE	111,614,944	**111,029,947**	**118,086,953**	7,057,006	6.4%	**117,086,953**	6,057,006	5.5%
	TRANSFERS IN								
9	FROM OTHER FUNDS	7,380	0	0	0		0	0	
10	FROM ACCOMMODATIONS TAX	25,000	25,000	25,000	0	0.0%	25,000	0	0.0%
11	FROM HOSPITALITY TAX	3,000,000	2,569,143	3,000,000	430,857	16.8%	3,000,000	430,857	16.8%
12	FROM CAPITAL LEASE PROCEEDS	3,262,134	7,000,000	5,000,000	(2,000,000)	-28.6%	5,000,000	(2,000,000)	-28.6%
13	*FROM WATER & SEWER OPERATING*	4,250,000	4,000,000	2,000,000	(2,000,000)	-50.0%	*0*		0.0%
14	*PUBLIC SAFETY TRANSFER*						*2,675,605*		
15	FROM PARKING FUND	0	0	500,000	500,000		500,000	500,000	
16	FROM HYDRO	1,500,000	500,000	0	(500,000)	-100.0%	0	(500,000)	-100.0%
17	FROM UN-APPROPRIATED SURPLUS	0	2,340,000	2,340,000	0	0.0%	*2,440,000*	100,000	4.3%
	TOTAL TRANSFERS IN	12,044,514	**16,434,143**	**12,865,000**	(3,569,143)	-21.7%	**13,640,605**	(2,793,538)	-17.0%
18	**TOTAL GENERAL FUND REV & TRANS**	123,659,458	**127,464,090**	**130,951,953**	3,487,863	2.7%	**130,727,558**	3,263,468	2.6%
	DEPARTMENTS								
19	LEGISLATIVE - MAYOR & CITY COUNCIL	578,288	718,427	735,124	16,697	2.3%	735,124	16,697	2.3%
20	ADMINISTRATION - CITY MANAGER	634,018	502,083	486,628	(15,455)	-3.1%	486,628	(15,455)	-3.1%
21	GOVERNMENTAL AFFAIRS	452,635	452,766	452,766	0	0.0%	452,766	0	0.0%
22	ADMINISTRATION - ACM OPERATIONS	333,010	368,446	368,446	0	0.0%	368,446	0	0.0%
23	ADMINISTRATION - CHIEF FINANCIAL OFFICER	178,943	182,143	188,143	6,000	3.3%	188,143	6,000	3.3%
24	ADMINISTRATION - SR. ASSISTANT CM	306,267	317,118	316,118	(1,000)	-0.3%	316,118	(1,000)	-0.3%
25	HUMAN RESOURCES	878,387	980,446	980,446	0	0.0%	980,446	0	0.0%
26	BUDGET & PROGRAM MANAGEMENT OFFICE	256,036	351,937	351,937	0	0.0%	351,937	0	0.0%
27	PUBLIC RELATIONS	507,212	573,136	569,349	(3,787)	-0.7%	569,349	(3,787)	-0.7%
28	COUNCIL SUPPORT SERVICES	541,169	421,245	547,439	126,194	30.0%	547,439	126,194	30.0%
29	LEGAL	1,765,575	2,059,960	1,931,149	(128,811)	-6.3%	1,931,149	(128,811)	-6.3%
30	MUNICIPAL COURT	2,530,489	2,648,014	2,680,768	32,754	1.2%	2,680,768	32,754	1.2%
31	FINANCE	1,668,970	1,912,136	1,846,586	(65,550)	-3.4%	1,846,586	(65,550)	-3.4%
34	OFFICE OF BUSINESS OPPORTUNITIES	518,488	558,552	771,659	213,107	38.2%	771,659	213,107	38.2%
33	COMMUNITY DEVELOPMENT	327,454	346,938	326,714	(20,224)	-5.8%	326,714	(20,224)	-5.8%
34	DEVELOPMENT SERVICES	4,055,326	3,428,316	3,282,167	(146,149)	-4.3%	3,282,167	(146,149)	-4.3%
35	POLICE	33,134,150	34,830,961	36,427,564	1,596,603	4.6%	36,427,564	1,596,603	4.6%
36	911 EMERGENCY COMMUNICATIONS	2,523,001	2,945,036	2,950,376	5,340	0.2%	2,950,376	5,340	0.2%
37	FIRE	20,690,352	20,083,242	21,293,847	1,210,605	6.0%	21,293,847	1,210,605	6.0%
38	PARKS & RECREATION	10,354,785	10,978,402	10,978,402	0	0.0%	10,978,402	0	0.0%
39	PUBLIC WORKS	17,605,376	18,131,837	18,081,837	(50,000)	-0.3%	*17,857,442*	(274,395)	-1.5%
40	GENERAL SERVICES	1,701,581	2,581,758	2,212,398	(369,360)	-14.3%	2,212,398	(369,360)	-14.3%
41	INFORMATION TECHNOLOGY	3,201,036	3,654,973	3,549,990	(104,983)	-2.9%	3,549,990	(104,983)	-2.9%
42	COMP & CLASS (will be applied to departments)			1,750,000	1,750,000		1,750,000	1,750,000	#DIV/0!
43	**TOTAL DEPARTMENT**	104,742,548	**109,027,872**	**113,079,853**	4,051,981	3.7%	**112,855,458**	3,827,586	3.5%
	NON-DEPARTMENTAL & MISC.								
44	COMMUNITY PROMOTIONS	160,000	270,670	250,000	(20,670)	-7.6%	250,000	(20,670)	-7.6%
45	SOLICITOR'S OFFICE	215,817	215,817	215,817	0	0.0%	215,817	0	0.0%
46	HOMELESS SERVICES	1,218,907	1,000,000	1,000,000	0	0.0%	1,000,000	0	0.0%
47	SECURITY CAMERAS	0	475,000	275,000	(200,000)	-42.1%	275,000	(200,000)	-42.1%
48	ECONOMIC DEV. SPECIAL PROJECTS	0	75,000	75,000	0	0.0%	75,000	0	0.0%
49	DETENTION CENTER PER DIEM	537,003	450,000	450,000	0	0.0%	450,000	0	0.0%
50	SPECIAL EMERGENCY RESERVE	51,061	108,473	0	(108,473)	-100.0%	0	(108,473)	-100.0%
51	NON-DEPARTMENTAL & MISC.	40,099	40,000	40,000	0	0.0%	40,000	0	0.0%
52	OFFICE SPACE LEASE - 1225 LADY STREET	490,630	505,000	505,000	0	0.0%	505,000	0	0.0%
53	**TOTAL NON-DEPARTMENTAL**	2,726,927	**3,139,960**	**2,810,817**	(329,143)	-10.5%	**2,810,817**	(329,143)	-10.5%
54	**TOTAL EXPENDITURES**	107,469,475	**112,167,832**	**115,890,670**	3,722,838	3.3%	**115,666,275**	106,026,555	1099.9%
	TRANSFERS OUT								
55	TO INTERNAL SERVICE FUNDS	0	1,868,285	2,093,285	225,000	12.0%	2,093,285	225,000	12.0%
56	TO DEBT SERVICE	5,498,688	5,927,973	6,577,973	650,000	11.0%	6,577,973	650,000	11.0%
57	TO COMPONENT UNIT	0		1,390,025	1,390,025		1,390,025	1,390,025	#DIV/0!
58	TO CAPITAL IMPROVEMENTS	0	0	0	0		0	0	#DIV/0!
59	TO STORM WATER	0	500,000	0	(500,000)	-100.0%	0	(500,000)	-100.0%
60	TO CAPITAL REPLACEMENTS	6,742,229	7,000,000	5,000,000	(2,000,000)	-28.6%	5,000,000	(2,000,000)	-28.6%
61	**TOTAL TRANSFERS OUT**	12,240,917	**15,296,258**	**15,061,283**	(234,975)	-1.5%	**15,061,283**	(234,975)	-1.5%
62	**TOTAL BUDGET**	119,710,392	**127,464,090**	**130,951,953**	3,487,863	2.7%	**130,727,558**	3,263,468	2.6%
63	**TOTAL SURPLUS/(DEFICIT)**	3,949,066	**0**	**0**			**0**		

	A	B	C	D			E		
	WATER/SEWER OPERATING FUND SUMMARY			**CITY MANAGER PROPOSED BUDGET**			**COUNCIL MOTION**		
	FY 2015 / 2016	**ACTUAL FY 13/14**	**BUDGET FY 14/15**	**PROPOSED FY 15/16**	**Increase / (Decrease)**	**% Change**	**PROPOSED FY 15/16**	**Increase / (Decrease)**	**% Change**
	REVENUE								
1	WATER SALES	70,004,417	82,543,390	82,735,395	192,005	0%	82,735,395	192,005	0.2%
2	SEWER SALES	46,106,395	43,385,205	49,644,750	6,259,545	14%	49,644,750	6,259,545	14.4%
3	MISCELLANEOUS REVENUE	49,174	10,000	10,000	0	0%	10,000	0	0.0%
4	FINES AND FORFEITURES	338,734	300,000	300,000	0	0%	300,000	0	0.0%
5	**TOTAL OPERATING REVENUES**	**116,498,720**	**126,238,595**	**132,690,145**	6,451,550	5%	**132,690,145**	6,451,550	5.1%
	NON-OPERATING REVENUE & TRANSFERS IN								
6	INTEREST	972,514	1,206,500	950,000	(256,500)	-21%	950,000	(256,500)	-21.3%
7	RENTS & PROPERTY	453,031	140,000	140,000	0	0%	140,000	0	0.0%
8	FROM PURCHASING	1,550	0	0	0		0		
9	CONTRIBUTED CAPITAL	5,431,910	*0*	-			-		
10	**TOTAL NON-OPERATING REVENUES**	**1,427,095**	**1,346,500**	**1,090,000**	(256,500)	-19%	**1,090,000**	(256,500)	-19.0%
					0				
11	**TOTAL REVENUE & TRANSFERS IN**	**117,925,815**	**127,585,095**	**133,780,145**	6,195,050	5%	**133,780,145**	6,195,050	4.9%
	EXPENDITURES								
	Operating Departments & Non-Departmental								
12	FINANCE	1,689,779	6,444,337	6,337,286	(107,051)	-2%	6,337,286	(107,051)	-1.7%
13	FIRE HYDRANT MAINTENANCE	463,973	472,442	461,998	(10,444)	-2%	461,998	(10,444)	-2.2%
14	POLICE - CSO/PUBLIC SAFETY	527,357	659,259	619,720	(39,539)	-6%	619,720	(39,539)	-6.0%
15	PUBLIC WORKS-STREET REPAIR	887,957	1,526,849	1,477,030	(49,819)	-3%	1,477,030	(49,819)	-3.3%
16	GENERAL SERVICES PUBLIC BLDGS.	1,442,937	1,907,817	1,503,279	(404,538)	-21%	1,503,279	(404,538)	-21.2%
17	GIS MANAGEMENT	374,755	503,294	483,361	(19,933)	-4%	483,361	(19,933)	-4.0%
18	UTILITIES & ENGINEERING	55,826,761	65,456,252	67,050,194	1,593,942	2%	67,050,194	1,593,942	2.4%
19	COMP & CLASS			1,000,000			1,000,000	1,000,000	
20	**TOTAL OPERATING**	**61,213,519**	**76,970,250**	**78,932,868**	**962,618**	1%	**78,932,868**	1,962,618	2.5%
21	**Non-Operating Departments & Non-Departmental**								
22	OFFICE OF BUSINESS OPPORTUNITIES	184,770	212,463		(212,463)	-100%		(212,463)	-100.0%
23	ECONOMIC DEV DEPARTMENT	1,007,532	1,191,470	1,212,213	20,743	2%	1,212,213	20,743	1.7%
24	DEVELOPMENT CORPORATIONS	1,240,329	1,386,338		(1,386,338)	-100%		(1,386,338)	-100.0%
25	**TOTAL NON-OPERATING DEPARTMENTS**	**2,432,631**	**2,790,271**	**1,212,213**	(1,578,058)	-57%	**1,212,213**	(1,578,058)	-56.6%
26	DEPRECIATION	11,016,246	0	0			0	0	
27	DEBT SERVICE	23,665,647	29,008,192	29,008,192	0	0%	29,006,859	(1,333)	0.0%
28	ECONOMIC DEV SPECIAL PROJECTS	153,500	103,500	103,500	0	0%	103,500	0	0.0%
29	TECHNOLOGY REPLACEMENTS	434,987	250,000	250,000	0	0%	250,000	0	0.0%
30	NON-DEPARTMENTAL	64,648	85,000	85,000	0	0%	85,000	0	0.0%
31	BAD DEBT	370,038	750,000	750,000	0	0%	750,000	0	0.0%
32	RESERVE	0	1,000,000		(1,000,000)	-100%		(1,000,000)	-100.0%
33	**TOTAL NON-DEPARTMENTAL OPERATING**	**35,705,066**	**31,196,692**	**30,196,692**	(1,000,000)	-3%	**30,195,359**	(1,001,333)	-3.2%
	TRANSFERS OUT								
34	TO GENERAL FUND	6,520,000	4,000,000	2,000,000	(2,000,000)	-50%	0	(1,324,395)	-33.1%
35	TO PUBLIC SAFETY						2,675,605		
36	TO WATER/SEWER CAPITAL IMP.		11,673,149	20,333,639	8,660,490	74%	19,659,367	7,986,218	68.4%
37	TO INTERNAL SERVICE FUNDS	1,539,797	954,733	1,104,733	150,000	16%	1,104,733	150,000	15.7%
38	**TOTAL TRANSFERS**	8,059,797	**16,627,882**	**23,438,372**	6,810,490	41%	**23,439,705**	6,811,823	41.0%
39	**TOTAL BUDGET**	**107,411,013**	**127,585,095**	**133,780,145**	6,195,050	5%	**133,780,145**	6,195,050	4.9%
40	**TOTAL SURPLUS/(DEFICIT)**	**10,514,802**	**0**	**0**			**0**		

We Are Columbia

General Capital Projects
REQUESTED FY 15/16

DRAFT

Project	Project Bal. as of 1-31-15	FY 15/16	FY 16/17	FY 17-18	FY 18-19	FY 19-20	Project Total
General Services							
1632 Hampton Street Renovations		$250,000					$250
Fire Suppression Washington Square		$300,000					$300
Drew Wellness Center Pool Area	$120,000	$1,104,650					$1,104
Fleet Services Expansion		$1,500,000					$1,500
CNG Public Works		$1,000,000					$1,000
Asbestos Removal at City Hall		$250,000					$250
Back up Generators		$400,000	$300,000	$150,000			$850
Fire Station renovations	$34,837	$200,000					$200
Fire HQ renovations		$150,000					$150
Police HQ renovations	$101,279	$250,000					$250
Demolition of 1225 Laurel Street		$0	$1,000,000	$0			$1,000
Washington Sqaure Upgrade (Asbestos)	$1,536,706	$250,000					
General Services Total	**$1,792,822**	**$5,654,650**	**$1,300,000**	**$150,000**	**$0**	**$0**	**$6,854**
Parks & Recreation							
Athletic Fencing			$150,000	$100,000	$100,000	$250,000	$13,709
Athletic Lighting			$245,000	$160,000	$160,000	$247,500	$812
Arts Center - new facility, relocation Steam Plant		$1,150,000	$500,000				$1,650
Facility Signage			$80,000	$30,000			$110
Fairwold - Replace playground, perimeter fence & site furnishings.		$200,000					$200
Finlay Park - Restoration & new amenities	$5,185	$15,432,700	$5,236,300				$20,669
Hampton Park Neighborhood Center	$427,374	$300,000	$0	$0			$300
Hyatt Park - renovations & enhancements	$500,000	$725,000	$1,200,000				$1,925
Keenan House - renovations and rehab		$600,000					$600
Lorick Park - add'l parking & ADA accessibility				$375,000			$375
Miracle Field & Owens Field Park Improv.	$475,000	$775,000	$150,000				$925
Playgrounds - various			$100,000	$200,000	$200,000	$100,000	$600
Southeast Park - Environmental Center, bathrooms	$492,000	$600,000					$600
Tennis Courts - Greenview & SE Park resurfacing			$75,000	$75,000			$150
Parks & Recreation Total	**$1,899,559**	**$19,782,700**	**$7,736,300**	**$940,000**	**$460,000**	**$597,500**	**$42,625**

We Are Columbia

General Capital Projects
REQUESTED FY 15/16

Project	Project Bal. as of 1-31-15	FY 15/16	FY 16/17	FY 17-18	FY 18-19	FY 19-20	Project Total
Public Safety							
Fire SCBA replacements	$300,000	$950,000					$950
Olympia Fire Station Replacement	$500,000	$2,000,000					$2,000
Fire Training Center & Burn Building ???	$300,000	$3,200,000					$3,200
Busby Street Resource & Training Complex	$411,601	$2,500,000	$11,500,000	$0	$0		$14,000
Logistics Building		$1,600,000					$1,600
Fire Station 5 - Broad River Rd			$2,500,000				$2,500
Fire Admin/911 Communications facility			$2,500,000				$2,500
Fire Station 6 - Broad River Rd at Beatty Rd			$2,575,000				$2,575
Fire Station 10 - VA Hospital area			$500,000	$2,250,000			$2,750
Fire Station 35 - Mallet Hill Rd				$500,000		$2,330,000	$2,830
Public Safety Total	**$1,511,601**	**$10,250,000**	**$19,575,000**	**$2,750,000**	**$0**	**$2,330,000**	**$34,905**
Public Works							
Road Resurfacing		$500,000	$500,000	$500,000	$500,000	$500,000	$2,500
Sidewalk - East Exchange Blvd		$250,000	$250,000	$250,000	$250,000	$250,000	$1,250
Public Works Total		**$750,000**	**$750,000**	**$750,000**	**$750,000**	**$750,000**	**$3,750**
TOTAL	**$5,203,982**	**$36,437,350**	**$29,361,300**	**$4,590,000**	**$1,210,000**	**$3,677,500**	**$88,135**

City of Columbia

FY 2015/2016 - 2019/2020 Proposed Capital Improvement Projects (CIP) Schedule

Water

Project	Description	Type of Improvement	Council District	FY 14/15 Approved Budget	FY 14/15 Deferrals	Proposed 5 Year CIP: FY 15/16 Needed	FY 16/17 Needed	FY 17/18 Needed	FY 18/19 Needed	FY 19/20 Needed	Proposed 5 Year CIP Total
WM3073	Installation of Fire Hydrants Citywide (Annual)	Fire Protection	1-4 and Outside City Limits					$ 250,000.00			**$ 250,000.00**
WM3099	700 L.F of 8" W.M from Exc. Centre to Cornhill Rd. via Eastlawn Rd.	Fire Protection	Outside City Limits	$ 75,000.00							**$ -**
WM363701	20,000 LF of 16 inch and 5000 LF of 12 inch from Chapin I-26 Exit to New Tank at Broom Straw	Fire Protection	Outside City Limits	$ 2,000,000.00							**$ -**
WM3851	15,000 LF of 12" WM North Wingard Road along Kennerly Road	Fire Protection	Outside City Limits						$ 2,250,000.00		**$ 2,250,000.00**
WMXXXX	12,000 LF of 16-inch Waterline from Gervais Street to Beltline along Millwood and Devine	Fire Protection	Districts 2,3, and 4						$ 6,500,000.00		**$ 6,500,000.00**
WMXXXX	AMR/AMI Business Case Evaluation (Engineering Only)	Other	1-4 and Outside City Limits			$ 150,000.00					**$ 150,000.00**
WM41902	Water / WW Maintenance Building	Structure	District 2		$ 4,000,000.00		$ 4,000,000.00				**$ 4,000,000.00**
WM4282	Structural Repairs at Remote Sites	Structure	1-4 and Outside City Limits			$ 750,000.00					**$ 750,000.00**
WM3000	Annexations (Annual)	System	Districts 1-4	$ 200,000.00			$ 150,000.00	$ 200,000.00	$ 200,000.00	$ 200,000.00	**$ 750,000.00**
WM3355	Utility Conflicts (Annual)	System	1-4 and Outside City Limits	$ 500,000.00		$ 500,000.00	$ 500,000.00	$ 500,000.00	$ 500,000.00	$ 900,000.00	**$ 2,900,000.00**
WM3358	Pay Difference Agreements Various Subdivisions (Annual)	System	1-4 and Outside City Limits	$ 150,000.00			$ 150,000.00	$ 150,000.00	$ 200,000.00	$ 150,000.00	**$ 650,000.00**
WM363702	10,000 LF of 16 inch and 5000 LF of 12 inch from Stonewall Court to Proposed New Chapin Tank at Broom Straw	System Expansion	Outside City Limits				$ 2,800,000.00				**$ 2,800,000.00**
WM3767	2,000 LF of 18" WM from Rimer Pond Rd along Longtown Rd & 9,800 LF of 12" along Longtown Rd	System Expansion	Outside City Limits	$ 2,000,000.00							**$ -**
WM3870	3,000 LF 16" WM & 4,500 LF of 12" along Longtown Road West	System	Outside City Limits	$ 1,000,000.00							**$ -**
WM3872	22,000 LF of 42-inch waterline Rimer Pond Tank site to Hardscrabble Road along RimerPond Road plus 8000 LF of 24-inch along Hardscrabble Road from Rimer Pond Road to Lake Carolina	System Expansion	Outside City Limits				$ 13,500,000.00				**$ 13,500,000.00**
WM3874	18,500 LF of 36 inch waterline from Rimer Pond Road along Kelly Mill Road to Bombing Range Road along with 5000 LF of 30 inch waterline from Bombing Range Road to Bookman Road along Kelly Mill Road	System Expansion	Outside City Limits						$ 8,000,000.00		**$ 8,000,000.00**
WM3965	Major Utility Cut Repairs (Annual on-going Resurfacing DOT Streets via CIP work) (Annual)	System	1-4 and Outside City Limits	$ 500,000.00							**$ -**
WM3965	Major Utility Cut Repairs (Annual on-going Resurfacing DOT Streets via CIP work) (Annual)	System	1-4 and Outside City Limits			$ 550,000.00	$ 750,000.00	$ 750,000.00	$ 750,000.00	$ 750,000.00	**$ 3,550,000.00**
WM4039	36-inch waterline From Harden Street BPS to Horseshoe BPS	System	District 2					$ 13,000,000.00			**$ 13,000,000.00**
WM4132	22,000 LF of 60 inch waterline from Lake Murray WTP to the intersection of Broad River Rd and Geology Road	System Expansion	District 1 and Outside City Limits							$ 35,000,000.00	**$ 35,000,000.00**
WM4133	Eng. Design of 42-inch Waterline from the Canal WTP	System	District 2 & 3		$ 2,500,000.00				$ 2,500,000.00		**$ 2,500,000.00**
WM4134 &WM4135	Eng. Design of 54-inch and 36-inch Waterline from the Canal WTP	System	District 2 & 3		$ 3,800,000.00				$ 3,800,000.00		**$ 3,800,000.00**
WM4138	Chapin Elevated Strorage Tank (500,000 GAL)	System	Outside City Limits		$ 2,500,000.00			$ 2,500,000.00			**$ 2,500,000.00**
WM4140	Horseshoe BPS Improvements	System	District 1		$ 4,000,000.00			$ 4,500,000.00			**$ 4,500,000.00**
WM4141	Harden Street BPS Improvements	System	District 2					$ 5,000,000.00			**$ 5,000,000.00**
WM4281	Hardscrabble Road Widening Waterline Relocation	System	Outside City Limits		$ 6,000,000.00		$ 6,000,000.00				**$ 6,000,000.00**
WM4298	Waterline Extension to Service State Park Acres (Engineering Only)	System	Outside City Limits		$ 250,000.00			$ 250,000.00			**$ 250,000.00**
WM4298	Waterline Extension to Service State Park Acres	System	Outside City Limits						$ 2,000,000.00		**$ 2,000,000.00**
WM4315	Bull Street Water System Improvements	System	District 2	$ 1,000,000.00		$ 1,000,000.00	$ 1,000,000.00	$ 1,000,000.00	$ 1,000,000.00	$ 1,000,000.00	**$ 5,000,000.00**
WM4323	Unforeseen Projects	System	1-4 and Outside City Limits	$ 1,000,000.00		$ 1,000,000.00	$ 1,000,000.00	$ 1,000,000.00	$ 1,000,000.00	$ 1,000,000.00	**$ 5,000,000.00**
WMXXXX	Watermain Extension Along Shop Road Extension	System	Outside City Limits			$ 1,250,000.00					**$ 1,250,000.00**
WM	Water Quality Consulting Services	Water Quality	1-4 and Outside City Limits			$ 50,000.00					**$ 50,000.00**
WM3001	Water Quality Projects City Wide (Services & 2-inch water line replacement) (Annual)	Water Quality	1-4 and Outside City Limits	$ 1,000,000.00		$ 1,000,000.00	$ 1,000,000.00	$ 1,000,000.00	$ 1,000,000.00	$ 1,000,000.00	**$ 5,000,000.00**
WM3069	Doris Drive	Water Quality	Outside City Limits	$ 950,000.00							**$ -**
WM307702 & WM3924	Sumter Street (Cottontown Area) Water System Improvements	Water Quality	District 1					$ 2,500,000.00			**$ 2,500,000.00**
WM3078	Washington Park Subdivision Waterline Replacement	Water Quality	Outside City Limits				$ 750,000.00				**$ 750,000.00**
WM3091	Lawand, Morninghill and Lotenia Drives (Annual water line rehab)	Water Quality	Outside City Limits	$ 600,000.00							**$ -**
WM379102	Sylvan Drive from Briarwood to Trenholm Road to Rockbridge Road	Water Quality	Outside City Limits	$ 1,375,000.00							**$ -**
WM3906	Satchel Ford (Including work from WM3043)	Water Quality	Outside City Limits		$ 1,400,000.00		$ 1,500,000.00				**$ 1,500,000.00**
WM3912	Shandon Area Waterline Replacement (Engineering Only)	Water Quality	District 3						$ 750,000.00		**$ 750,000.00**
WM3923	Earlwood Area Water System Improvements (Engineering Only)	Water Quality	District 1		$ 600,000.00		$ 600,000.00				**$ 600,000.00**
WM3923	Earlwood Area Water System Improvements	Water Quality	District 1					$ 5,000,000.00			**$ 5,000,000.00**
WM3925	Rosewood Area Waterline Replacement (Engineering Only)	Water Quality	District 3					$ 1,000,000.00			**$ 1,000,000.00**
WM3925	Rosewood Area Waterline Replacement	Water Quality	District 3						$ 8,000,000.00		**$ 8,000,000.00**
WM3993	Covenant Road and Harrison Road Area Water System Improvements (Engineering Only)	Water Quality	Outside City Limits	$ 400,000.00							**$ -**
WM3993	Covenant Road and Harrison Road Area Water System Improvements	Water Quality	Outside City Limits				$ 2,500,000.00				**$ 2,500,000.00**
WM3999	Trenholm Road Area Waterline Replacement (Engineering Only)	Water Quality	District 3 & 4						$ 1,000,000.00		**$ 1,000,000.00**
WM4000-02	Lake Katherine Waterline Improvements Phase 2(Annual Rehab)	Water Quality	District 4		$ 2,800,000.00		$ 2,800,000.00				**$ 2,800,000.00**
WM409202	Lincolnshire II	Water Quality	Outside City Limits	$ 600,000.00							**$ -**
WM409203	Lincolnshire Phase IV	Water Quality	Outside City Limits				$ 1,000,000.00				**$ 1,000,000.00**
WM409203	Lincolnshire Phase V	Water Quality	Outside City Limits					$ 1,000,000.00			**$ 1,000,000.00**
WM4269	Lakecrest	Water Quality	Outside City Limits	$ 550,000.00							**$ -**
WM4316	North Main Street Streetscape	Water Quality	District 1	$ 2,000,000.00		$ 2,000,000.00					**$ 2,000,000.00**

City of Columbia

FY 2015/2016 - 2019/2020 Proposed Capital Improvement Projects (CIP) Schedule

Project	Description	Type of Improvement	Council District	FY 14/15 Approved Budget	FY 14/15 Deferrals	Proposed 5 Year CIP: FY 15/16 Needed	FY 16/17 Needed	FY 17/18 Needed	FY 18/19 Needed	FY 19/20 Needed	Proposed 5 Year CIP Total
WM3752	Raw Water Dredging	Water	District 2			$ 1,250,000.00					**$ 1,250,000.00**
WM3774 & WM4231	Canal Clearwell and High Service Rooms 2 & 3 Improvements	Water	District 2		$ 23,000,000.00	$ 28,000,000.00					**$ 28,000,000.00**
WM4164	Water System SCADA improvements	Water	1-4 and Outside City Limits		$ 2,500,000.00						**$ -**
WM4164	Water System SCADA improvements	Water	1-4 and Outside City Limits			$ 2,500,000.00					**$ 2,500,000.00**
WMXXXX	Asset Management Evaluation of Facilities at Lake Murray and Canal WTP	Water	District 2 and Outside City Limits					$ 400,000.00			**$ 400,000.00**
WMXXXX	Plate Settler Pilot Test (Lake Murray and Canal WTP)	Water	District 2 and Outside City Limits						$ 550,000.00		**$ 550,000.00**
			Water Sub-Total	**$ 15,900,000.00**		**$ 40,000,000.00**	**$ 40,000,000.00**	**$ 40,000,000.00**	**$ 40,000,000.00**	**$ 40,000,000.00**	**$ 200,000,000.00**

Wastewater

Project	Description	Type of Improvement	Council District	FY 14/15 Approved Budget	FY 14/15 Deferrals	Proposed 5 Year CIP: FY 15/16 Needed	FY 16/17 Needed	FY 17/18 Needed	FY 18/19 Needed	FY 19/20 Needed	Proposed 5 Year CIP Total
SS676402	30" Forcemain from Mill Creek PS to WWTP	Capacity	Borders Dist. 3 for ~.5mi / Out for ~2.2mi		$ 12,500,000.00	$ 12,500,000.00					**$ 12,500,000.00**
SS6833	Upgrade Piney Grove Lift Station	Capacity	1 & Outside		$ 1,100,000.00						**$ -**
SS695401	Crane Creek Phase 1	Capacity	1 & Outside	$ 9,000,000.00							**$ -**
SS7035	North Cola Outfall - Replace 60" SS	Capacity	District 1		$ 800,000.00						**$ -**
SS7251	Blossom/Huger SS Improvements	Capacity	District 2	$ 3,500,000.00	$ 3,000,000.00	$ 2,386,600.00					**$ 2,386,600.00**
SS7258	Greenlawn Dr to Burnside #1 PS (Hampton Forest)	Capacity	3 & 4		$ 1,750,000.00		$ 1,750,000.00				**$ 1,750,000.00**
SS7261	Lake Katherine Sewer Line Capacity Enhancement	Capacity	3 & 4					$ 8,000,000.00			**$ 8,000,000.00**
SS7289	Zoo Pump Station	Capacity	District 2		$ 600,000.00			$ 4,000,000.00			**$ 4,000,000.00**
SS7295	Various Capacity Enhancing Projects	Capacity	System-wide/undetermined				$ 1,000,000.00	$ 2,500,000.00	$ 5,000,000.00	$ 12,000,000.00	**$ 20,500,000.00**
SS7301	Bull Street	Capacity	District 2	$ 1,000,000.00	$ 6,500,000.00	$ 1,000,000.00					**$ 1,000,000.00**
	East Rocky Branch Improvements Phase I	Capacity	2, 3, & Outside			$ 2,000,000.00		$ 12,000,000.00			**$ 14,000,000.00**
	East Rocky Branch Improvements Phase II	Capacity	2, 3, & Outside			$ 2,500,000.00			$ 14,000,000.00		**$ 16,500,000.00**
	Upper Kinley Creek Sewer Improvements Phase I	Capacity	1 & Outside			$ 500,000.00		$ 3,000,000.00			**$ 3,500,000.00**
	Upper Mill Creek Sewer Improvements	Capacity	4 & Outside			$ 1,000,000.00				$ 4,000,000.00	**$ 5,000,000.00**
	Crane Creek Wet Weather Storage	Capacity	Outside/exact locations unknown			$ 1,500,000.00	$ 16,750,000.00				**$ 18,250,000.00**
	Shop Road Sewer Extension for Industrial Dev - RICH CO PARTICIPATION	Capacity	Outside/exact locations unknown			$ 2,000,000.00					**$ 2,000,000.00**
SS6000FY	Sewer Service for City Annexations	Extension	System-wide	$ 150,000.00	$ 50,000.00	$ 200,000.00	$ 200,000.00	$ 200,000.00	$ 200,000.00	$ 200,000.00	**$ 1,000,000.00**
SS7274	Richard Street - Phase II	Extension	District 3		$ 800,000.00			$ 800,000.00			**$ 800,000.00**
SS7236	CD Program Management	Other	System-wide	$ 5,400,000.00		$ 5,400,000.00	$ 5,000,000.00	$ 5,000,000.00	$ 4,000,000.00	$ 4,000,000.00	**$ 23,400,000.00**
SS7260	Annual General Services Maintenance	Other	System-wide		$ 2,500,000.00						**$ -**
SS7282	FM Field Condition Assessment - Project A	Other	System-wide		$ 600,000.00	$ 600,000.00	$ 75,000.00	$ 75,000.00	$ 75,000.00	$ 75,000.00	**$ 900,000.00**
SS7283	FM Field Condition Assessment - Project B	Other	System-wide		$ 600,000.00	$ 600,000.00	$ 75,000.00	$ 75,000.00	$ 75,000.00	$ 75,000.00	**$ 900,000.00**
SS7286	CE Projects not yet Defined	Other	System-wide	$ 2,000,000.00	$ 1,500,000.00	$ 1,525,000.00	$ 3,000,000.00	$ 3,000,000.00	$ 3,000,000.00	$ 3,000,000.00	**$ 13,525,000.00**
SS7288	Unforeseen & Miscellaneous Projects	Other	System-wide	$ 1,000,000.00	$ 4,000,000.00	$ 2,300,000.00	$ 2,500,000.00	$ 3,200,000.00	$ 3,000,000.00	$ 2,850,000.00	**$ 13,850,000.00**
SS6786	Annual for Gravity Sewer Manhole Lining & Replacement	Rehab	System-wide		$ 1,500,000.00	$ 1,000,000.00	$ 1,000,000.00	$ 1,000,000.00	$ 1,000,000.00	$ 1,000,000.00	**$ 5,000,000.00**
SS6857	Olympia Subdivision (SSES Study)	Rehab	2 & Outside				$ 2,000,000.00				**$ 2,000,000.00**
SS6966	Annual Rehab on lines less than 15"	Rehab	System-wide		$ 4,000,000.00	$ 4,173,400.00	$ 4,400,000.00	$ 4,600,000.00	$ 4,500,000.00	$ 4,500,000.00	**$ 22,173,400.00**
SS706012	Pump Station Improvements at 6 Sites	Rehab	1, 4, & Outside		$ 3,000,000.00	$ 4,000,000.00					**$ 4,000,000.00**
SS7172	Rehabilitation/Replacement Harbison #2, Mallard Point and Dog Pound Pump Station	Rehab	1, 3, 4, & Outside		$ 1,000,000.00						**$ -**
SS7229FY	Annual CCTV Contract	Rehab	System-wide			$ 750,000.00	$ 1,000,000.00	$ 1,000,000.00	$ 1,000,000.00	$ 1,000,000.00	**$ 4,750,000.00**
SS7253	Improvements to Digester 1-5 @ Metro WWTP	Rehab	System-wide			$ 25,000,000.00					**$ 25,000,000.00**
SS7259	Replacement of 24" Smith Branch Outfall underneath I-277	Rehab	Borders 1 & 2			$ 1,340,000.00					**$ 1,340,000.00**
SS7262	Flow Study/Rehabilitation/Replacement of Three Rivers and Colonial Life Pump Station	Rehab	District 2		$ 1,400,000.00	$ 1,200,000.00					**$ 1,200,000.00**
SS7279	Smith Branch 02 SSES	Rehab	District 2				$ 4,000,000.00				**$ 4,000,000.00**
SS7280	Rocky Branch 01 SSES	Rehab	District 2				$ 6,000,000.00				**$ 6,000,000.00**
SS7281	Pump Station Rehab (Various Sites)	Rehab	System-wide		$ 500,000.00		$ 1,000,000.00	$ 1,750,000.00	$ 1,500,000.00	$ 2,000,000.00	**$ 6,250,000.00**
SS7287	Collection System SSES	Rehab	System-wide/undetermined		$ 4,000,000.00		$ 5,500,000.00	$ 4,500,000.00	$ 12,000,000.00	$ 12,000,000.00	**$ 34,000,000.00**
SS7292	Zoom Camera Rapid Assessment	Rehab	System-wide		$ 1,000,000.00	$ 750,000.00	$ 1,000,000.00	$ 1,100,000.00	$ 1,050,000.00	$ 850,000.00	**$ 4,750,000.00**
SS7293	Trunk Sewer Lining & Replacement	Rehab	System-wide/undetermined		$ 1,000,000.00		$ 1,000,000.00	$ 6,400,000.00	$ 6,400,000.00		**$ 13,800,000.00**
SS7294	Force Main Lining & Replacement	Rehab	System-wide/undetermined		$ 300,000.00		$ 500,000.00	$ 4,000,000.00	$ 4,200,000.00	$ 2,200,000.00	**$ 10,900,000.00**
SS7323	Food Lion Pump Station Improvements	Rehab	District 2			$ 125,000.00	$ 500,000.00				**$ 625,000.00**
SS7324	Bendale Pump Station Improvements	Rehab	District 2			$ 175,000.00	$ 500,000.00				**$ 675,000.00**
SS7325	Starlite Pump Station Improvements	Rehab	Outside			$ 275,000.00		$ 1,300,000.00			**$ 1,575,000.00**
	Upper Broad River I&I Remediation	Rehab	District 1			$ 1,500,000.00		$ 5,000,000.00			**$ 6,500,000.00**
	SSES Rehab #2	Rehab	System-wide/undetermined			$ 1,000,000.00		$ 4,000,000.00			**$ 5,000,000.00**

City of Columbia
FY 2015/2016 - 2019/2020 Proposed Capital Improvement Projects (CIP) Schedule

						Proposed 5 Year CIP					
Project	Description	Type of Improvement	Council District	FY 14/15 Approved Budget	FY 14/15 Deferrals	FY 15/16 Needed	FY 16/17 Needed	FY 17/18 Needed	FY 18/19 Needed	FY 19/20 Needed	Proposed 5 Year CIP Total
SS717101	Construct and Upgrade Metro Dike	Structure	System-wide		$ 1,400,000.00						**$ -**
SS7266	Water and Wastewater Maintenance Building	Structure	System-wide		$ 8,000,000.00		$ 1,000,000.00				**$ 1,000,000.00**
	Wastewater Maintenance and Storage Building	Structure	System-wide					$ 500,000.00			**$ 500,000.00**
SS6099FY	Sewer Utility Conflicts	Upgrade	System-wide	$ 600,000.00		$ 600,000.00	$ 1,000,000.00	$ 1,000,000.00	$ 1,000,000.00	$ 1,000,000.00	**$ 4,600,000.00**
SS6864	Major Utility Cut Repairs	Upgrade	System-wide	$ 150,000.00	$ 100,000.00						**$ -**
SS691601	North Main Street Streetscape Sewer*	Upgrade	District 1	$ 1,000,000.00		$ 500,000.00	$ 1,000,000.00				**$ 1,500,000.00**
SS7246	Gervais / Gist Street Odor Control	Upgrade	1 & 2		$ 1,000,000.00						**$ -**
SS7275	Metro WWTP - Non-Potable Water System Improvements	Upgrade	System-wide		$ 3,500,000.00						**$ -**
SS7276	Magnesium Hydroxide and Leachate Facilities	Upgrade	System-wide				$ 3,000,000.00				**$ 3,000,000.00**
SS7284	Liquid Treatment Train 1 Upgrades (Phase 1 - Aeration)	Upgrade	System-wide		$ 2,500,000.00		$ 13,250,000.00				**$ 13,250,000.00**
SS7285	Thickening & Dewatering Improvements - REDUCED SCOPE	Upgrade	System-wide		$ 2,500,000.00	$ 1,000,000.00		$ 2,000,000.00	$ 13,000,000.00	$ 17,500,000.00	**$ 33,500,000.00**
SS7291	Disinfection and Effluent Facilities Upgrade	Upgrade	System-wide						$ 5,000,000.00		**$ 5,000,000.00**
SS7302	Maintenance Management System (MMS) Software Development & Improvments	Upgrade	System-wide	$ 500,000.00							**$ -**
	Liquid Treatment Train 1 Upgrades (Phase 2)	Upgrade	System-wide				$ 1,000,000.00			$ 11,750,000.00	**$ 12,750,000.00**
	FOG Receiving Station	Upgrade	System-wide				$ 1,000,000.00				**$ 1,000,000.00**
	Upgrades Required at Pump Stations per TSOMP Recommendations	Upgrade	System-wide			$ 600,000.00					**$ 600,000.00**
			Wastewater Sub-Total	**$ 24,300,000.00**		**$ 80,000,000.00**	**$ 80,000,000.00**	**$ 80,000,000.00**	**$ 80,000,000.00**	**$ 80,000,000.00**	**$ 400,000,000.00**
			Water & Wastewater Total	**$ 40,200,000.00**		**$ 120,000,000.00**	**$ 120,000,000.00**	**$ 120,000,000.00**	**$ 120,000,000.00**	**$ 120,000,000.00**	**$ 600,000,000.00**
				FY 14/15 Approved Budget		**FY 15/16 Needed**	**FY 16/17 Needed**	**FY 17/18 Needed**	**FY 18/19 Needed**	**FY 19/20 Needed**	**Proposed 5 Year CIP Total**

STORM WATER
CAPITAL IMPROVEMENT PROJECTS
REQUESTED FY 15/16

Project	Description	Estimated Cost	O&M/CIP	Project Type
SD8385	Stormwater Management Monitoring Program	$500,000	O&M	Maintenance
SD821502	Highland Park	$800,000	CIP	Improvement
SDXXXX	Granby Park	$400,000	CIP	Improvement
SDXXXX	Bull Street Drainage Improvements	$1,000,000	CIP	Improvement
SDXXXX	Storm Drainage Improvements at Wallace Street	$800,000	CIP	Improvement
SD80592B	Randall Avenue from Colleton Street to Oakland	$350,000	O&M	Maintenance
SD8266	Fuller Street to Hyatt Avenue	$60,000	CIP	Improvement
SD8149	Waccamaw Avenue/Wateree/Seneca/Saluda/Heyward	$415,000	CIP	Improvement
SD8371	Penn Branch	$405,000	O&M	Improvement
SD8249	Windemere Avenue	$145,000	O&M	Maintenance
SDXXXX	Shandon phase II		O&M	Maintenance
SDXXXX	Beaver Control and Maintenance	$350,000	O&M	Improvement
SD8398	Emergency Stormwater Maintenance/Improvements	$1,000,000	CIP	Maintenance
	FY 2015-2016 Total	**$6,225,000**		

City of Columbia
Council Requested Projects

The following is an on-going list of Council requested projects as of April 16, 2015.

Project	Description	Recurring / Onetime	Estimated Tot Cost
Council Requested			
Undergrounding of utilities	request is for $500k-$1M annually		TBD
Sports Complex		O	$12,000,0C
My Brother's Keeper initiative	initiatve to effectly improve the lives of boys and young men of color (4 year commitment)		$30,0C
Council special projects	various initiatives to include but not limited to: constituant commuications, council leadership commmittments; Domestic Violence Walk, Youth Violence Prevention Week, etc	R	TBD
Summer Work Experience Leadership Program	To increase the number of youth employed in summer months		$400,0C
Busted Plug	relocation & installation	O	TBD
Annexation contract	FY 15-16 budget includes $50k	R	
Neighorhood & area plans	neighborhood master plans - various areas	R	$100,0C
Public Defender	funding for 2 public defenders		$100,0C
Disparity study	updated study, joint study with Richland County	O	$225,0C
Façade program	Two Notch Road area	O	$100,0C
Economic development	closing fund	R	$750,0C
	TOTAL		**$13,705,0C**

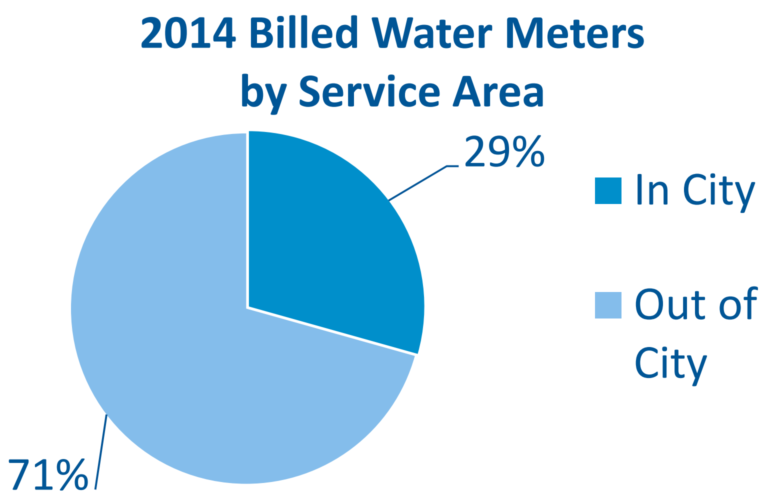
RATE STUDY UPDATE

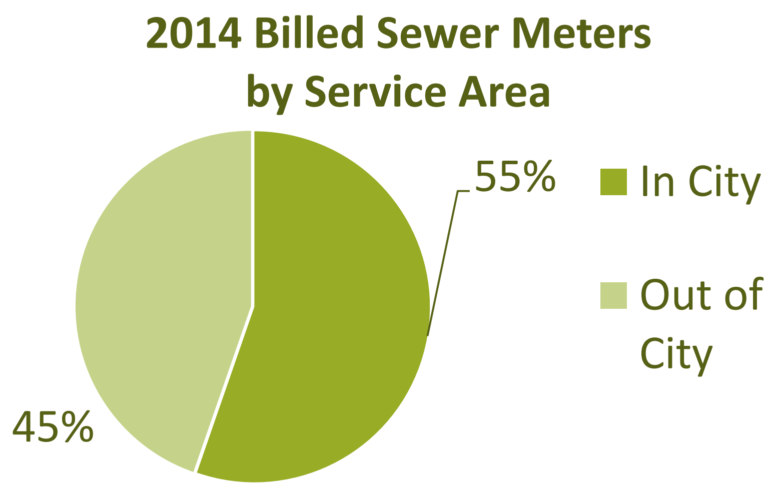
APRIL 21, 2015

WATER & SEWER SYSTEM OVERVIEW

	2005			2014		
Billed Meters	In City	Out of City	**Total**	In City	Out of City	**Total**
Water	36,956	84,114	**121,070**	40,939	98,505	**139,444**
Sewer*	30,854	31,987	**62,841**	33,097	26,732	**59,829**
	67,810	**116,101**		**74,036**	**125,237**	
Water Plant Capacity (2 plants)			126,000,000			159,000,000
Sewer Plant Capacity (1 plant)			60,000,000			60,000,000
Miles of Water Lines			1,773.73			2,301.00
Miles of Sewer Line			932.11			1,077.00
System Assets			$602,910,906			$1,027,867,429

* *Sewer is based on water meter consumption.*





RATES AND REVENUE ADJUSTMENTS

- **Assumptions:**
  - All Scenarios: 2.0 DSC for FY 2016 – FY 2020, the exclusion of the OBO and Development Corporation expenses from Water and Sewer, and a 9.5% increase in combined system revenues for FY 2016
    - Scenario 4A: Eliminate General Fund Transfer; add Public Safety Transfer of 2% of Operating Revenue annually
  - Revenue increases are applied to the water and wastewater systems equally
  - Any URM adjustments have been reflected in customer data and projections
  - Maintains existing rate structures for both water and sewer rates

RATES AND REVENUE ADJUSTMENTS

- Assumptions (Continued):
  - West Columbia capital and operating costs have been factored into the rate study
    - Capital Contributions:
      - FY 2016 = $10,454,324 ($8.6 million from prior years)
      - FY 2017 = $1,812,125
      - FY 2018 = $1,030,050
      - FY 2019 = $912,875
      - FY 2020 = $0
      - 5 – Year Total = $14,209,374
    - Revenue (Operating Cost Recovery):
      - Capturing the correct calculation of revenue per existing contract

SCENARIO 4A: ELIMINATE GENERAL FUND TRANSFER; ADD PUBLIC SAFETY TRANSFER = 2% OF ANNUAL OPERATING REVENUE

COMBINED UTILITY 2016 REVENUE REQUIREMENTS

REVENUE REQUIREMENTS

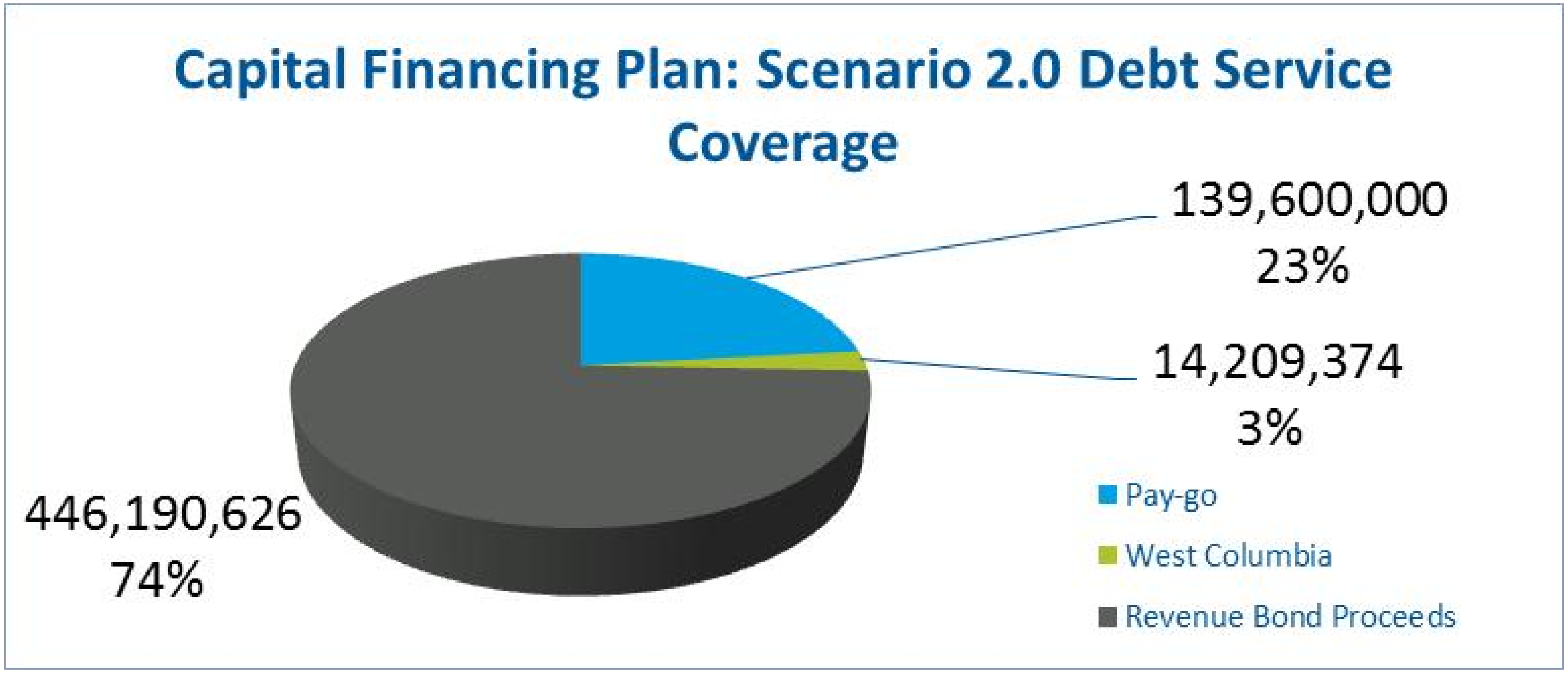
Scenario 4A: 2.0 Debt Service Coverage

Line No.	Description	Operating Expense	Capital Cost	Total Cost
	Statement of Net Revenue Requirements (Cash Basis)			
	Revenue Requirements			
1	O&M Expenses	75,766,543	0	75,766,543
2	Debt Service	0	29,006,859	29,006,859
3	Other Expenditures & Transfers:			0
4	Transfer to Internal Services	2,104,733	0	2,104,733
5	Public Safety Transfer	2,675,605	0	2,675,605
6	Indirect Cost Allocation	2,270,000	0	2,270,000
7	Operating/Working Capital	0	2,347,038	2,347,038
8	Transfer to Water and Sewer Improvements	0	31,100,000	31,100,000
9	Funding to/(from) Operating Reserve	0	(11,490,517)	(11,490,517)
10	Subtotal	82,816,881	50,963,380	133,780,261
	Less Revenue Requirements Met from Other Sources			
11	Other Revenues and Adjustments	6,167,610		6,167,610
12	Interest Earned	576,996		576,996
13	Subtotal	6,744,606	0	6,744,606
14	Net Revenue Requirements to be Recovered by Rates	76,072,275	50,963,380	127,035,655
15	Revenue Under Existing Rates			116,040,618
16	Required Increase			9.5%

REVENUE REQUIREMENTS

CAPITAL FINANCING PLAN

Scenario 4A: 2.0 Debt Service Coverage



COMBINED UTILITY CASH FLOW STATEMENT

Scenario 4A: 2.0 Debt Service Coverage

Description		2015	2016	2017	2018	2019	2020
Water Service - Existing Rates		$ 71,834	$ 72,541	$ 73,255	$ 73,977	$ 74,705	$ 75,441
Wastewater Service - Existing Rates		42,838	43,500	43,903	44,311	44,722	45,138
Total Service Revenue - Existing Rates		$ 114,671	$ 116,041	$ 117,158	$ 118,287	$ 119,427	$ 120,579
Additional Revenue Required							
Fiscal Year	% Increase						
2015	0.0%	$ -	$ -	$ -	$ -	$ -	$ -
2016	9.5%		10,995	11,097	11,200	11,304	11,409
2017	7.1%			9,150	9,235	9,321	9,408
2018	8.0%				11,099	11,202	11,307
2019	7.0%					10,641	10,742
2020	8.0%						13,045
Total Additional Revenue Required		$ -	$ 10,995	$ 20,247	$ 31,535	$ 42,469	$ 55,910
Other Revenue and Adjustments		$ 6,975	$ 6,745	$ 6,591	$ 6,402	$ 6,292	$ 6,146
Total Revenues		$ 121,646	$ 133,780	$ 143,996	$ 156,224	$ 168,188	$ 182,635
Operating Expense		$ 70,345	$ 75,767	$ 78,040	$ 80,381	$ 82,792	$ 85,276
Net Revenues after Operations		$ 51,302	$ 58,014	$ 65,957	$ 75,843	$ 85,396	$ 97,359
Outstanding Debt Service		$ 29,008	$ 29,007	$ 29,006	$ 29,009	$ 29,005	$ 29,008
Projected Future Debt Service		-	-	3,973	8,922	13,691	19,695
Total Debt Service		$ 29,008	$ 29,007	$ 32,978	$ 37,931	$ 42,696	$ 48,703
Cash Funded CIP		$ 11,518	$ 31,100	$ 20,200	$ 24,600	$ 29,100	$ 34,600
Transfers and Other Expenditures		$ 7,225	$ 7,050	$ 7,255	$ 7,499	$ 7,738	$ 8,027
Operating/Working Capital		$ 2,178	$ 2,347	$ 2,417	$ 2,490	$ 2,565	$ 2,642
Annual Operating Balance		$ 1,373	$ (11,491)	$ 3,106	$ 3,322	$ 3,297	$ 3,387
Debt Service Coverage Ratio		**1.77**	**2.00**	**2.00**	**2.00**	**2.00**	**2.00**
Unrestricted Operating Fund Ending Balance		**116,086**	**104,595**	**107,701**	**111,024**	**114,321**	**117,708**
Target Operating Balance (% of O&M)	**138%**	**97,076**	**104,558**	**107,695**	**110,925**	**114,253**	**117,681**

WATER SYSTEM CASH FLOW STATEMENT

Scenario 4A: 2.0 Debt Service Coverage

Description		2015	2016	2017	2018	2019	2020
Water Service - Existing Rates		$ 71,834	$ 72,541	$ 73,255	$ 73,977	$ 74,705	$ 75,441
Wastewater Service - Existing Rates		-	-	-	-	-	-
Total Service Revenue - Existing Rates		$ 71,834	$ 72,541	$ 73,255	$ 73,977	$ 74,705	$ 75,441
Additional Revenue Required							
Fiscal Year	% Increase						
2015	0.0%	$ -	$ -	$ -	$ -	$ -	$ -
2016	0.0%		-	-	-	-	-
2017	0.0%			-	-	-	-
2018	0.0%				-	-	-
2019	4.5%					3,325	3,357
2020	5.8%						4,563
Total Additional Revenue Required		$ -	$ -	$ -	$ -	$ 3,325	$ 7,921
Other Revenue and Adjustments		$ 2,873	$ 2,875	$ 2,883	$ 2,895	$ 2,898	$ 2,888
Total Revenues		$ 74,706	$ 75,415	$ 76,138	$ 76,872	$ 80,928	$ 86,250
Operating Expense		$ 34,526	$ 37,184	$ 38,299	$ 39,448	$ 40,632	$ 41,851
Net Revenues after Operations		$ 40,180	$ 38,232	$ 37,839	$ 37,424	$ 40,296	$ 44,399
Outstanding Debt Service		$ 17,841	$ 17,840	$ 17,840	$ 17,842	$ 17,839	$ 17,841
Projected Future Debt Service		-	-	1,451	3,126	4,729	6,788
Total Debt Service		$ 17,841	$ 17,840	$ 19,290	$ 20,967	$ 22,568	$ 24,629
Cash Funded CIP		$ 4,450	$ 11,356	$ 6,837	$ 8,271	$ 9,774	$ 11,533
Transfers and Other Expenditures		$ 4,565	$ 4,263	$ 4,397	$ 4,556	$ 4,713	$ 4,902
Operating/Working Capital		$ 1,029	$ 1,079	$ 1,111	$ 1,144	$ 1,179	$ 1,214
Annual Operating Balance		$ 12,294	$ 3,694	$ 6,205	$ 2,485	$ 2,062	$ 2,121

WASTEWATER SYSTEM CASH FLOW STATEMENT

Scenario 4A: 2.0 Debt Service Coverage

Description		2015	2016	2017	2018	2019	2020
Water Service - Existing Rates		$ -	$ -	$ -	$ -	$ -	$ -
Wastewater Service - Existing Rates		42,838	43,500	43,903	44,311	44,722	45,138
Total Service Revenue - Existing Rates		$ 42,838	$ 43,500	$ 43,903	$ 44,311	$ 44,722	$ 45,138
Additional Revenue Required							
Fiscal Year	% Increase						
2015	0.0%	$ -	$ -	$ -	$ -	$ -	$ -
2016	25.3%		10,995	11,097	11,200	11,304	11,409
2017	16.6%			9,150	9,235	9,321	9,408
2018	17.1%				11,099	11,202	11,307
2019	9.6%					7,317	7,385
2020	10.0%						8,482
Total Additional Revenue Required		$ -	$ 10,995	$ 20,247	$ 31,535	$ 39,144	$ 47,990
Other Revenue and Adjustments		$ 4,103	$ 3,870	$ 3,708	$ 3,507	$ 3,394	$ 3,258
Total Revenues		$ 46,940	$ 58,365	$ 67,858	$ 79,352	$ 87,260	$ 96,385
Operating Expense		$ 35,818	$ 38,583	$ 39,740	$ 40,933	$ 42,160	$ 43,425
Net Revenues after Operations		$ 11,122	$ 19,782	$ 28,118	$ 38,419	$ 45,100	$ 52,960
Outstanding Debt Service		$ 11,167	$ 11,167	$ 11,166	$ 11,168	$ 11,166	$ 11,167
Projected Future Debt Service		-	-	2,522	5,796	8,962	12,907
Total Debt Service		$ 11,167	$ 11,167	$ 13,688	$ 16,964	$ 20,128	$ 24,074
Cash Funded CIP		$ 7,068	$ 19,744	$ 13,363	$ 16,329	$ 19,326	$ 23,067
Transfers and Other Expenditures		$ 2,660	$ 2,787	$ 2,858	$ 2,943	$ 3,026	$ 3,126
Operating/Working Capital		$ 1,148	$ 1,268	$ 1,307	$ 1,346	$ 1,386	$ 1,428
Annual Operating Balance		$ (10,922)	$ (15,184)	$ (3,098)	$ 838	$ 1,235	$ 1,266

FY 2016 RATES AND BILL IMPACTS

CUSTOMER BILL IMPACTS FY 2016: (INCREASE TO BOTH WATER AND SEWER)

Residential Inside City Combined Water and Sewer Bill: 5/8" Meter

			Water			Sewer			Total			
	Usage CF	Usage Gallons	Existing $	Proposed $	Bill Diff %	Existing $	Proposed $	Bill Diff %	Existing $	Proposed $	Bill Diff %	Bill Diff $
	0	0	$ 6.00	$ 6.60	10.00%	$ 6.00	$ 6.60	10.00%	$ 12.00	$ 13.20	**10.00%**	**$ 1.20**
	100	748	$ 6.00	$ 6.60	10.00%	$ 9.13	$ 10.03	9.86%	$ 15.13	$ 16.63	**9.91%**	**$ 1.50**
	200	1,496	$ 6.00	$ 6.60	10.00%	$ 12.26	$ 13.46	9.79%	$ 18.26	$ 20.06	**9.86%**	**$ 1.80**
	300	2,244	$ 6.00	$ 6.60	10.00%	$ 15.39	$ 16.89	9.75%	$ 21.39	$ 23.49	**9.82%**	**$ 2.10**
	400	2,992	$ 8.16	$ 8.97	9.93%	$ 18.52	$ 20.32	9.72%	$ 26.68	$ 29.29	**9.78%**	**$ 2.61**
	500	3,740	$ 10.32	$ 11.34	9.88%	$ 21.65	$ 23.75	9.70%	$ 31.97	$ 35.09	**9.76%**	**$ 3.12**
	600	4,488	$ 12.48	$ 13.71	9.86%	$ 24.78	$ 27.18	9.69%	$ 37.26	$ 40.89	**9.74%**	**$ 3.63**
	700	5,236	$ 14.64	$ 16.08	9.84%	$ 27.91	$ 30.61	9.67%	$ 42.55	$ 46.69	**9.73%**	**$ 4.14**
Avg. Use	800	5,984	$ 16.80	$ 18.45	9.82%	$ 31.04	$ 34.04	9.66%	$ 47.84	$ 52.49	**9.72%**	**$ 4.65**
	900	6,732	$ 18.96	$ 20.82	9.81%	$ 34.17	$ 37.47	9.66%	$ 53.13	$ 58.29	**9.71%**	**$ 5.16**
	1,000	7,480	$ 21.12	$ 23.19	9.80%	$ 37.30	$ 40.90	9.65%	$ 58.42	$ 64.09	**9.71%**	**$ 5.67**
	1,100	8,228	$ 23.28	$ 25.56	9.79%	$ 40.43	$ 44.33	9.65%	$ 63.71	$ 69.89	**9.70%**	**$ 6.18**
	1,200	8,976	$ 25.44	$ 27.93	9.79%	$ 43.56	$ 47.76	9.64%	$ 69.00	$ 75.69	**9.70%**	**$ 6.69**
	1,300	9,724	$ 27.60	$ 30.30	9.78%	$ 46.69	$ 51.19	9.64%	$ 74.29	$ 81.49	**9.69%**	**$ 7.20**
	1,400	10,472	$ 29.76	$ 32.67	9.78%	$ 49.82	$ 54.62	9.63%	$ 79.58	$ 87.29	**9.69%**	**$ 7.71**
	1,500	11,220	$ 31.92	$ 35.04	9.77%	$ 52.95	$ 58.05	9.63%	$ 84.87	$ 93.09	**9.69%**	**$ 8.22**
	1,600	11,968	$ 34.08	$ 37.41	9.77%	$ 56.08	$ 61.48	9.63%	$ 90.16	$ 98.89	**9.68%**	**$ 8.73**
	1,700	12,716	$ 36.24	$ 39.78	9.77%	$ 59.21	$ 64.91	9.63%	$ 95.45	$ 104.69	**9.68%**	**$ 9.24**
	1,800	13,464	$ 38.40	$ 42.15	9.77%	$ 62.34	$ 68.34	9.62%	$ 100.74	$ 110.49	**9.68%**	**$ 9.75**
	1,900	14,212	$ 40.56	$ 44.52	9.76%	$ 65.47	$ 71.77	9.62%	$ 106.03	$ 116.29	**9.68%**	**$ 10.26**
	2,000	14,960	$ 42.72	$ 46.89	9.76%	$ 68.60	$ 75.20	9.62%	$ 111.32	$ 122.09	**9.67%**	**$ 10.77**

Includes only water and sewer related user charges, does not include stormwater, fire hydrant, fire sprinklers, or any other charges found on customer's water and sewer bills

CUSTOMER BILL IMPACTS FY 2016: (INCREASE TO BOTH WATER AND SEWER)

Residential Outside City Combined Water and Sewer Bill: 5/8" Meter

	Usage	Usage	Water			Sewer			Total			
			Existing	Proposed	Bill Diff	Existing	Proposed	Bill Diff	Existing	Proposed	Bill Diff	Bill Diff
	CF	Gallons	$	$	%	$	$	%	$	$	%	$
	0	0	$ 10.20	$ 11.22	10.00%	$ 10.20	$ 11.22	10.00%	$ 20.40	$ 22.44	**10.00%**	**$ 2.04**
	100	748	$ 10.20	$ 11.22	10.00%	$ 15.52	$ 17.05	9.86%	$ 25.72	$ 28.27	**9.91%**	**$ 2.55**
	200	1,496	$ 10.20	$ 11.22	10.00%	$ 20.84	$ 22.88	9.79%	$ 31.04	$ 34.10	**9.86%**	**$ 3.06**
	300	2,244	$ 10.20	$ 11.22	10.00%	$ 26.16	$ 28.71	9.75%	$ 36.36	$ 39.93	**9.82%**	**$ 3.57**
	400	2,992	$ 13.87	$ 15.25	9.95%	$ 31.48	$ 34.54	9.72%	$ 45.35	$ 49.79	**9.79%**	**$ 4.44**
	500	3,740	$ 17.54	$ 19.28	9.92%	$ 36.80	$ 40.37	9.70%	$ 54.34	$ 59.65	**9.77%**	**$ 5.31**
	600	4,488	$ 21.21	$ 23.31	9.90%	$ 42.12	$ 46.20	9.69%	$ 63.33	$ 69.51	**9.76%**	**$ 6.18**
	700	5,236	$ 24.88	$ 27.34	9.89%	$ 47.44	$ 52.03	9.68%	$ 72.32	$ 79.37	**9.75%**	**$ 7.05**
Avg. Use	800	5,984	$ 28.55	$ 31.37	9.88%	$ 52.76	$ 57.86	9.67%	$ 81.31	$ 89.23	**9.74%**	**$ 7.92**
	900	6,732	$ 32.22	$ 35.40	9.87%	$ 58.08	$ 63.69	9.66%	$ 90.30	$ 99.09	**9.73%**	**$ 8.79**
	1,000	7,480	$ 35.89	$ 39.43	9.86%	$ 63.40	$ 69.52	9.65%	$ 99.29	$ 108.95	**9.73%**	**$ 9.66**
	1,100	8,228	$ 39.56	$ 43.46	9.86%	$ 68.72	$ 75.35	9.65%	$ 108.28	$ 118.81	**9.72%**	**$ 10.53**
	1,200	8,976	$ 43.23	$ 47.49	9.85%	$ 74.04	$ 81.18	9.64%	$ 117.27	$ 128.67	**9.72%**	**$ 11.40**
	1,300	9,724	$ 46.90	$ 51.52	9.85%	$ 79.36	$ 87.01	9.64%	$ 126.26	$ 138.53	**9.72%**	**$ 12.27**
	1,400	10,472	$ 50.57	$ 55.55	9.85%	$ 84.68	$ 92.84	9.64%	$ 135.25	$ 148.39	**9.72%**	**$ 13.14**
	1,500	11,220	$ 54.24	$ 59.58	9.85%	$ 90.00	$ 98.67	9.63%	$ 144.24	$ 158.25	**9.71%**	**$ 14.01**
	1,600	11,968	$ 57.91	$ 63.61	9.84%	$ 95.32	$ 104.50	9.63%	$ 153.23	$ 168.11	**9.71%**	**$ 14.88**
	1,700	12,716	$ 61.58	$ 67.64	9.84%	$ 100.64	$ 110.33	9.63%	$ 162.22	$ 177.97	**9.71%**	**$ 15.75**
	1,800	13,464	$ 65.25	$ 71.67	9.84%	$ 105.96	$ 116.16	9.63%	$ 171.21	$ 187.83	**9.71%**	**$ 16.62**
	1,900	14,212	$ 68.92	$ 75.70	9.84%	$ 111.28	$ 121.99	9.62%	$ 180.20	$ 197.69	**9.71%**	**$ 17.49**
	2,000	14,960	$ 72.59	$ 79.73	9.84%	$ 116.60	$ 127.82	9.62%	$ 189.19	$ 207.55	**9.70%**	**$ 18.36**

Includes only water and sewer related user charges, does not include stormwater, fire hydrant, fire sprinklers, or any other charges found on customer's water and sewer bills

CUSTOMER BILL IMPACTS FY 2016: (INCREASE TO BOTH WATER AND SEWER)

Commercial Inside City Combined Water and Sewer Bill: 5/8" Meter

	Usage	Usage	Water			Sewer			Total			
			Existing	Proposed	Bill Diff	Existing	Proposed	Bill Diff	Existing	Proposed	Bill Diff	Bill Diff
	CF	Gallons	$	$	%	$	$	%	$	$	%	$
	0	0	$ 6.00	$ 6.60	10.00%	$ 6.00	$ 6.60	10.00%	$ 12.00	$ 13.20	**10.00%**	**$ 1.20**
	1,000	7,480	$ 20.35	$ 22.35	9.83%	$ 37.30	$ 40.90	9.65%	$ 57.65	$ 63.25	**9.71%**	**$ 5.60**
	2,000	14,960	$ 40.85	$ 44.85	9.79%	$ 68.60	$ 75.20	9.62%	$ 109.45	$ 120.05	**9.68%**	**$ 10.60**
Avg. Use	3,000	22,440	$ 61.35	$ 67.35	9.78%	$ 99.90	$ 109.50	9.61%	$ 161.25	$ 176.85	**9.67%**	**$ 15.60**
Avg. Use	4,000	29,920	$ 81.85	$ 89.85	9.77%	$ 131.20	$ 143.80	9.60%	$ 213.05	$ 233.65	**9.67%**	**$ 20.60**
	5,000	37,400	$ 102.35	$ 112.35	9.77%	$ 162.50	$ 178.10	9.60%	$ 264.85	$ 290.45	**9.67%**	**$ 25.60**
	6,000	44,880	$ 122.85	$ 134.85	9.77%	$ 193.80	$ 212.40	9.60%	$ 316.65	$ 347.25	**9.66%**	**$ 30.60**
	7,000	52,360	$ 143.35	$ 157.35	9.77%	$ 225.10	$ 246.70	9.60%	$ 368.45	$ 404.05	**9.66%**	**$ 35.60**
	8,000	59,840	$ 163.85	$ 179.85	9.77%	$ 256.40	$ 281.00	9.59%	$ 420.25	$ 460.85	**9.66%**	**$ 40.60**
	9,000	67,320	$ 184.35	$ 202.35	9.76%	$ 287.70	$ 315.30	9.59%	$ 472.05	$ 517.65	**9.66%**	**$ 45.60**
	10,000	74,800	$ 204.85	$ 224.85	9.76%	$ 319.00	$ 349.60	9.59%	$ 523.85	$ 574.45	**9.66%**	**$ 50.60**

Includes only water and sewer related user charges, does not include stormwater, fire hydrant, fire sprinklers, or any other charges found on customer's water and sewer bills

CUSTOMER BILL IMPACTS FY 2016: (INCREASE TO BOTH WATER AND SEWER)

Commercial Outside City Combined Water and Sewer Bill: 5/8" Meter

			Water			Sewer			Total			
	Usage	Usage	Existing	Proposed	Bill Diff	Existing	Proposed	Bill Diff	Existing	Proposed	Bill Diff	Bill Diff
	CF	Gallons	$	$	%	$	$	%	$	$	%	$
	0	0	$ 10.20	$ 11.22	10.00%	$ 10.20	$ 11.22	10.00%	$ 20.40	$ 22.44	**10.00%**	**$ 2.04**
	1,000	7,480	$ 34.63	$ 38.03	9.82%	$ 63.40	$ 69.52	9.65%	$ 98.03	$ 107.55	**9.71%**	**$ 9.52**
	2,000	14,960	$ 69.53	$ 76.33	9.78%	$ 116.60	$ 127.82	9.62%	$ 186.13	$ 204.15	**9.68%**	**$ 18.02**
Avg. Use	3,000	22,440	$ 104.43	$ 114.63	9.77%	$ 169.80	$ 186.12	9.61%	$ 274.23	$ 300.75	**9.67%**	**$ 26.52**
Avg. Use	4,000	29,920	$ 139.33	$ 152.93	9.76%	$ 223.00	$ 244.42	9.61%	$ 362.33	$ 397.35	**9.67%**	**$ 35.02**
	5,000	37,400	$ 174.23	$ 191.23	9.76%	$ 276.20	$ 302.72	9.60%	$ 450.43	$ 493.95	**9.66%**	**$ 43.52**
	6,000	44,880	$ 209.13	$ 229.53	9.75%	$ 329.40	$ 361.02	9.60%	$ 538.53	$ 590.55	**9.66%**	**$ 52.02**
	7,000	52,360	$ 244.03	$ 267.83	9.75%	$ 382.60	$ 419.32	9.60%	$ 626.63	$ 687.15	**9.66%**	**$ 60.52**
	8,000	59,840	$ 278.93	$ 306.13	9.75%	$ 435.80	$ 477.62	9.60%	$ 714.73	$ 783.75	**9.66%**	**$ 69.02**
	9,000	67,320	$ 313.83	$ 344.43	9.75%	$ 489.00	$ 535.92	9.60%	$ 802.83	$ 880.35	**9.66%**	**$ 77.52**
	10,000	74,800	$ 348.73	$ 382.73	9.75%	$ 542.20	$ 594.22	9.59%	$ 890.93	$ 976.95	**9.66%**	**$ 86.02**

Includes only water and sewer related user charges, does not include stormwater, fire hydrant, fire sprinklers, or any other charges found on customer's water and sewer bills

CUSTOMER BILL IMPACTS FY 2016: (INCREASE ONLY TO SEWER)

Residential Inside City Combined Water and Sewer Bill: 5/8” Meter

	Usage	Usage	Water Existing	Water Proposed	Water Bill Diff	Sewer Existing	Sewer Proposed	Sewer Bill Diff	Total Existing	Total Proposed	Total Bill Diff	Total Bill Diff
	CF	Gallons	$	$	%	$	$	%	$	$	%	$
	0	0	$ 6.00	$ 6.00	0.00%	$ 6.00	$ 7.60	26.67%	$ 12.00	$ 13.60	**13.33%**	**$ 1.60**
	100	748	$ 6.00	$ 6.00	0.00%	$ 9.13	$ 11.57	26.73%	$ 15.13	$ 17.57	**16.13%**	**$ 2.44**
	200	1,496	$ 6.00	$ 6.00	0.00%	$ 12.26	$ 15.54	26.75%	$ 18.26	$ 21.54	**17.96%**	**$ 3.28**
	300	2,244	$ 6.00	$ 6.00	0.00%	$ 15.39	$ 19.51	26.77%	$ 21.39	$ 25.51	**19.26%**	**$ 4.12**
	400	2,992	$ 8.16	$ 8.16	0.00%	$ 18.52	$ 23.48	26.78%	$ 26.68	$ 31.64	**18.59%**	**$ 4.96**
	500	3,740	$ 10.32	$ 10.32	0.00%	$ 21.65	$ 27.45	26.79%	$ 31.97	$ 37.77	**18.14%**	**$ 5.80**
	600	4,488	$ 12.48	$ 12.48	0.00%	$ 24.78	$ 31.42	26.80%	$ 37.26	$ 43.90	**17.82%**	**$ 6.64**
	700	5,236	$ 14.64	$ 14.64	0.00%	$ 27.91	$ 35.39	26.80%	$ 42.55	$ 50.03	**17.58%**	**$ 7.48**
Avg. Use	800	5,984	$ 16.80	$ 16.80	0.00%	$ 31.04	$ 39.36	26.80%	$ 47.84	$ 56.16	**17.39%**	**$ 8.32**
	900	6,732	$ 18.96	$ 18.96	0.00%	$ 34.17	$ 43.33	26.81%	$ 53.13	$ 62.29	**17.24%**	**$ 9.16**
	1,000	7,480	$ 21.12	$ 21.12	0.00%	$ 37.30	$ 47.30	26.81%	$ 58.42	$ 68.42	**17.12%**	**$ 10.00**
	1,100	8,228	$ 23.28	$ 23.28	0.00%	$ 40.43	$ 51.27	26.81%	$ 63.71	$ 74.55	**17.01%**	**$ 10.84**
	1,200	8,976	$ 25.44	$ 25.44	0.00%	$ 43.56	$ 55.24	26.81%	$ 69.00	$ 80.68	**16.93%**	**$ 11.68**
	1,300	9,724	$ 27.60	$ 27.60	0.00%	$ 46.69	$ 59.21	26.82%	$ 74.29	$ 86.81	**16.85%**	**$ 12.52**
	1,400	10,472	$ 29.76	$ 29.76	0.00%	$ 49.82	$ 63.18	26.82%	$ 79.58	$ 92.94	**16.79%**	**$ 13.36**
	1,500	11,220	$ 31.92	$ 31.92	0.00%	$ 52.95	$ 67.15	26.82%	$ 84.87	$ 99.07	**16.73%**	**$ 14.20**
	1,600	11,968	$ 34.08	$ 34.08	0.00%	$ 56.08	$ 71.12	26.82%	$ 90.16	$ 105.20	**16.68%**	**$ 15.04**
	1,700	12,716	$ 36.24	$ 36.24	0.00%	$ 59.21	$ 75.09	26.82%	$ 95.45	$ 111.33	**16.64%**	**$ 15.88**
	1,800	13,464	$ 38.40	$ 38.40	0.00%	$ 62.34	$ 79.06	26.82%	$ 100.74	$ 117.46	**16.60%**	**$ 16.72**
	1,900	14,212	$ 40.56	$ 40.56	0.00%	$ 65.47	$ 83.03	26.82%	$ 106.03	$ 123.59	**16.56%**	**$ 17.56**
	2,000	14,960	$ 42.72	$ 42.72	0.00%	$ 68.60	$ 87.00	26.82%	$ 111.32	$ 129.72	**16.53%**	**$ 18.40**

Includes only water and sewer related user charges, does not include stormwater, fire hydrant, fire sprinklers, or any other charges found on customer’s water and sewer bills

CUSTOMER BILL IMPACTS FY 2016: (INCREASE ONLY TO SEWER)

Residential Outside City Combined Water and Sewer Bill: 5/8” Meter

			Water			Sewer			Total			
	Usage CF	Usage Gallons	Existing $	Proposed $	Bill Diff %	Existing $	Proposed $	Bill Diff %	Existing $	Proposed $	Bill Diff %	Bill Diff $
	0	0	$ 10.20	$ 10.20	0.00%	$ 10.20	$ 12.92	26.67%	$ 20.40	$ 23.12	**13.33%**	**$ 2.72**
	100	748	$ 10.20	$ 10.20	0.00%	$ 15.52	$ 19.67	26.74%	$ 25.72	$ 29.87	**16.14%**	**$ 4.15**
	200	1,496	$ 10.20	$ 10.20	0.00%	$ 20.84	$ 26.42	26.78%	$ 31.04	$ 36.62	**17.98%**	**$ 5.58**
	300	2,244	$ 10.20	$ 10.20	0.00%	$ 26.16	$ 33.17	26.80%	$ 36.36	$ 43.37	**19.28%**	**$ 7.01**
	400	2,992	$ 13.87	$ 13.87	0.00%	$ 31.48	$ 39.92	26.81%	$ 45.35	$ 53.79	**18.61%**	**$ 8.44**
	500	3,740	$ 17.54	$ 17.54	0.00%	$ 36.80	$ 46.67	26.82%	$ 54.34	$ 64.21	**18.16%**	**$ 9.87**
	600	4,488	$ 21.21	$ 21.21	0.00%	$ 42.12	$ 53.42	26.83%	$ 63.33	$ 74.63	**17.84%**	**$ 11.30**
	700	5,236	$ 24.88	$ 24.88	0.00%	$ 47.44	$ 60.17	26.83%	$ 72.32	$ 85.05	**17.60%**	**$ 12.73**
Avg. Use	800	5,984	$ 28.55	$ 28.55	0.00%	$ 52.76	$ 66.92	26.84%	$ 81.31	$ 95.47	**17.41%**	**$ 14.16**
	900	6,732	$ 32.22	$ 32.22	0.00%	$ 58.08	$ 73.67	26.84%	$ 90.30	$ 105.89	**17.26%**	**$ 15.59**
	1,000	7,480	$ 35.89	$ 35.89	0.00%	$ 63.40	$ 80.42	26.85%	$ 99.29	$ 116.31	**17.14%**	**$ 17.02**
	1,100	8,228	$ 39.56	$ 39.56	0.00%	$ 68.72	$ 87.17	26.85%	$ 108.28	$ 126.73	**17.04%**	**$ 18.45**
	1,200	8,976	$ 43.23	$ 43.23	0.00%	$ 74.04	$ 93.92	26.85%	$ 117.27	$ 137.15	**16.95%**	**$ 19.88**
	1,300	9,724	$ 46.90	$ 46.90	0.00%	$ 79.36	$ 100.67	26.85%	$ 126.26	$ 147.57	**16.88%**	**$ 21.31**
	1,400	10,472	$ 50.57	$ 50.57	0.00%	$ 84.68	$ 107.42	26.85%	$ 135.25	$ 157.99	**16.81%**	**$ 22.74**
	1,500	11,220	$ 54.24	$ 54.24	0.00%	$ 90.00	$ 114.17	26.86%	$ 144.24	$ 168.41	**16.76%**	**$ 24.17**
	1,600	11,968	$ 57.91	$ 57.91	0.00%	$ 95.32	$ 120.92	26.86%	$ 153.23	$ 178.83	**16.71%**	**$ 25.60**
	1,700	12,716	$ 61.58	$ 61.58	0.00%	$ 100.64	$ 127.67	26.86%	$ 162.22	$ 189.25	**16.66%**	**$ 27.03**
	1,800	13,464	$ 65.25	$ 65.25	0.00%	$ 105.96	$ 134.42	26.86%	$ 171.21	$ 199.67	**16.62%**	**$ 28.46**
	1,900	14,212	$ 68.92	$ 68.92	0.00%	$ 111.28	$ 141.17	26.86%	$ 180.20	$ 210.09	**16.59%**	**$ 29.89**
	2,000	14,960	$ 72.59	$ 72.59	0.00%	$ 116.60	$ 147.92	26.86%	$ 189.19	$ 220.51	**16.55%**	**$ 31.32**

Includes only water and sewer related user charges, does not include stormwater, fire hydrant, fire sprinklers, or any other charges found on customer’s water and sewer bills

CUSTOMER BILL IMPACTS FY 2016: (INCREASE ONLY TO SEWER)

Commercial Inside City Combined Water and Sewer Bill: 5/8" Meter

	Usage	Usage	Water			Sewer			Total			
			Existing	Proposed	Bill Diff	Existing	Proposed	Bill Diff	Existing	Proposed	Bill Diff	Bill Diff
	CF	Gallons	$	$	%	$	$	%	$	$	%	$
	0	0	$ 6.00	$ 6.00	0.00%	$ 6.00	$ 7.60	26.67%	$ 12.00	$ 13.60	**13.33%**	**$ 1.60**
	1,000	7,480	$ 20.35	$ 20.35	0.00%	$ 37.30	$ 47.30	26.81%	$ 57.65	$ 67.65	**17.35%**	**$ 10.00**
	2,000	14,960	$ 40.85	$ 40.85	0.00%	$ 68.60	$ 87.00	26.82%	$ 109.45	$ 127.85	**16.81%**	**$ 18.40**
Avg. Use	3,000	22,440	$ 61.35	$ 61.35	0.00%	$ 99.90	$ 126.70	26.83%	$ 161.25	$ 188.05	**16.62%**	**$ 26.80**
Avg. Use	4,000	29,920	$ 81.85	$ 81.85	0.00%	$ 131.20	$ 166.40	26.83%	$ 213.05	$ 248.25	**16.52%**	**$ 35.20**
	5,000	37,400	$ 102.35	$ 102.35	0.00%	$ 162.50	$ 206.10	26.83%	$ 264.85	$ 308.45	**16.46%**	**$ 43.60**
	6,000	44,880	$ 122.85	$ 122.85	0.00%	$ 193.80	$ 245.80	26.83%	$ 316.65	$ 368.65	**16.42%**	**$ 52.00**
	7,000	52,360	$ 143.35	$ 143.35	0.00%	$ 225.10	$ 285.50	26.83%	$ 368.45	$ 428.85	**16.39%**	**$ 60.40**
	8,000	59,840	$ 163.85	$ 163.85	0.00%	$ 256.40	$ 325.20	26.83%	$ 420.25	$ 489.05	**16.37%**	**$ 68.80**
	9,000	67,320	$ 184.35	$ 184.35	0.00%	$ 287.70	$ 364.90	26.83%	$ 472.05	$ 549.25	**16.35%**	**$ 77.20**
	10,000	74,800	$ 204.85	$ 204.85	0.00%	$ 319.00	$ 404.60	26.83%	$ 523.85	$ 609.45	**16.34%**	**$ 85.60**

Includes only water and sewer related user charges, does not include stormwater, fire hydrant, fire sprinklers, or any other charges found on customer's water and sewer bills

CUSTOMER BILL IMPACTS FY 2016: (INCREASE ONLY TO SEWER)

Commercial Outside City Combined Water and Sewer Bill: 5/8" Meter

			Water			Sewer			Total			
	Usage	Usage	Existing	Proposed	Bill Diff	Existing	Proposed	Bill Diff	Existing	Proposed	Bill Diff	Bill Diff
	CF	Gallons	$	$	%	$	$	%	$	$	%	$
	0	0	$ 10.20	$ 10.20	0.00%	$ 10.20	$ 12.92	26.67%	$ 20.40	$ 23.12	**13.33%**	**$ 2.72**
	1,000	7,480	$ 34.63	$ 34.63	0.00%	$ 63.40	$ 80.42	26.85%	$ 98.03	$ 115.05	**17.36%**	**$ 17.02**
	2,000	14,960	$ 69.53	$ 69.53	0.00%	$ 116.60	$ 147.92	26.86%	$ 186.13	$ 217.45	**16.83%**	**$ 31.32**
Avg. Use	3,000	22,440	$ 104.43	$ 104.43	0.00%	$ 169.80	$ 215.42	26.87%	$ 274.23	$ 319.85	**16.64%**	**$ 45.62**
Avg. Use	4,000	29,920	$ 139.33	$ 139.33	0.00%	$ 223.00	$ 282.92	26.87%	$ 362.33	$ 422.25	**16.54%**	**$ 59.92**
	5,000	37,400	$ 174.23	$ 174.23	0.00%	$ 276.20	$ 350.42	26.87%	$ 450.43	$ 524.65	**16.48%**	**$ 74.22**
	6,000	44,880	$ 209.13	$ 209.13	0.00%	$ 329.40	$ 417.92	26.87%	$ 538.53	$ 627.05	**16.44%**	**$ 88.52**
	7,000	52,360	$ 244.03	$ 244.03	0.00%	$ 382.60	$ 485.42	26.87%	$ 626.63	$ 729.45	**16.41%**	**$ 102.82**
	8,000	59,840	$ 278.93	$ 278.93	0.00%	$ 435.80	$ 552.92	26.87%	$ 714.73	$ 831.85	**16.39%**	**$ 117.12**
	9,000	67,320	$ 313.83	$ 313.83	0.00%	$ 489.00	$ 620.42	26.88%	$ 802.83	$ 934.25	**16.37%**	**$ 131.42**
	10,000	74,800	$ 348.73	$ 348.73	0.00%	$ 542.20	$ 687.92	26.88%	$ 890.93	$ 1,036.65	**16.36%**	**$ 145.72**

Includes only water and sewer related user charges, does not include stormwater, fire hydrant, fire sprinklers, or any other charges found on customer's water and sewer bills

CUSTOMER BILL IMPACTS FY 2016 – FY 2020: (INCREASE TO BOTH WATER AND SEWER)

If the water and sewer rate structure remained the same and the projected increases were adopted each year, this is an APPROXIMATE picture of what the average customer's bill would look like between 2016 and 2020.

Combined Water/Sewer Customer Bills

Customer	CF Monthly Use	Gallons Monthly Use	Existing FY 2015	Proposed FY 2016	Estimate FY 2017	Estimate FY 2018	Estimate FY 2019	Estimate FY 2020	Estimated 5-Yr. Change %	Estimated 5-Yr. Change $
Residential Inside	800	5,984	$ 47.84	$ 52.49	$ 56.30	$ 60.91	$ 65.27	$ 70.62	47.61%	$ 22.78
Residential Outside	800	5,984	$ 81.31	$ 89.23	$ 95.71	$ 103.55	$ 110.96	$ 120.04	47.64%	$ 38.73
Commercial Inside	3000	22,440	$ 161.25	$ 176.85	$189.70	$ 205.22	$ 219.92	$ 237.92	47.55%	$ 76.67
Commercial Outside	3000	22,440	$ 274.23	$ 300.75	$322.60	$ 349.00	$ 374.00	$ 404.61	47.54%	$ 130.38

Includes only water and sewer related user charges, does not include stormwater, fire hydrant, fire sprinklers, or any other charges found on customer's water and sewer bills

QUESTIONS?