Tuesday, April 14, 2015	2:00 PM	City Hall - Conference Room

The Columbia City Council will conduct a Work Session on Tuesday, April, 14, 2015 at 2:00 PM at City Hall - Conference Room at 1737 Main Street, Second Floor, Columbia, SC 29201.

Call to Order

RESOLUTIONS

1. RESOLUTION NO.: R-2015-032 Authorizing consumption of beer and wine only at the Indie Grits Festival within the 1200 block of Taylor Street and 1500 and 1600 blocks of Main Street on Tuesday, April 14, Wednesday, April 15, and Thursday, April 16, 2015 (Requested by Shari Ardis, Legal)

   N/A

FISCAL YEAR 2015/2016 PRIORITY PLANNING & GOALS

2. Homeless Services Contract and Inclement Weather Center Report (Requested by Missy Caughman, Budget & Program Management)

   See attached reports

3. Budget Review (Requested by Missy Caughman, Budget & Program Management)

   See attachments

CITY COUNCIL DISCUSSION / ACTION

4. Second Round of Hospitality Tax Funding Recommendations (Requested by Elizabeth Gober, Council Support Services)

   Hospitality Tax Fund

5. City Council Meeting Schedule (Requested by Erika Moore, City Clerk)

   None

EXECUTIVE SESSION

6. Receipt of Legal Advice which relates to a matter covered by attorney-client privilege (Requested by Teresa Wilson, Administration)

   N/A

7. Discussion of negotiations incident to the proposed sale of property (Requested by Teresa Wilson, Administration)

   N/A

8. Discussion of negotiations incident to the proposed purchase of property (Requested by Erika Moore, City Clerk)

   N/A

9. Discussion of negotiations incident to proposed contractual arrangements (Requested by Teresa Wilson, Administration)

   N/A

10. Receipt of legal advice which relates to a pending, threatened or potential claim (Requested by Erika Moore, City Clerk)

    N/A

CITY OF COLUMBIA

AGENDA MEMORANDUM

MEETING DATE: **April 14, 2015**

DEPARTMENT: **Legal**

FROM: ***Shari Ardis, Legal Administrator***

SUBJECT: **RESOLUTION NO.: R-2015-032 Authorizing consumption of beer and wine only at the Indie Grits Festival within the 1200 block of Taylor Street and 1500 and 1600 blocks of Main Street on Tuesday, April 14, Wednesday, April 15, and Thursday, April 16, 2015**

FINANCIAL IMPACT: **N/A**

ATTACHMENTS:

- 2015-032 Indie Grits Festival (week of April 14-16) (PDF)

RESOLUTION NO.: R-2015-032

Authorizing consumption of beer and wine only at the Indie Grits Festival within the 1200 block of Taylor Street and 1500 and 1600 blocks of Main Street on Tuesday, April 14, Wednesday, April 15 and Thursday, April 16, 2015

WHEREAS, Nickelodeon Theater ("Sponsor") is sponsoring the Indie Grits Film Festival within the 1200 block of Taylor Street between Main Street and Sumter Street, and the 1500 and 1600 blocks of Main Street on Tuesday, April 14, Wednesday, April 15 and Thursday, April 16, 2015; and,

WHEREAS, Sponsor has requested permission for the temporary use of the 1200 block of Taylor Street between Main Street and Sumter Street and the 1500 and 1600 blocks of Main Street between Blanding Street and Hampton Street for use as an open event area on Tuesday, April 14, Wednesday, April 15 and Thursday, April 16, 2015, from 4:00 p.m. until 10:00 p.m. each day, and for patrons to consume beer and wine beverages at the open area event from 4:00 p.m. until 9:30 p.m.; and for clean up, crowd control and overflow; and,

WHEREAS, it has been determined that such an event would be in the public interest; NOW, THEREFORE,

BE IT RESOLVED by the Mayor and Council ___ day of ________, 2015, that the sale of beer and wine beverages within the 1200 block of Taylor Street and the 1500 and 1600 blocks of Main Street between Blanding Street and Hampton Street on Tuesday, April 14, Wednesday, April 15 and Thursday, April 16, 2015, is authorized between the hours of 4:00 p.m. until 10:00 p.m. each day; and,

BE IT FURTHER RESOLVED that all vendors be restricted to stationary location; and,

BE IT FURTHER RESOLVED that outdoor possession and consumption of beer and wine beverages, all outdoor musical performances and use of sound-amplifying devices shall end by 10:00 p.m. due to the proximity of the event to residential properties; and,

BE IT FURTHER RESOLVED that only pedestrian traffic will be allowed within the area. All pets shall be prohibited. Canines are allowed, provided that current leash laws are observed as are set out in the 1998 Code of Ordinances of the City of Columbia, as amended. Coolers, glass bottles, breakable glasses and/or cups, large bags and backpacks shall be prohibited; and,

BE IT FURTHER RESOLVED that VIP tents or VIP areas within the event area are prohibited; and,

BE IT FURTHER RESOLVED that organizer is responsible or shall make arrangements for the clean up of all trash and debris within the festival area and within the designated area of impact as shown on the attached drawing, and shall place same in the roll carts provided by the City. Any overflow of trash and debris shall be placed in garbage bags with the top securely closed and placed beside the City roll carts. The number of roll carts needed for the event shall be determined by organizer and the City Solid Waste Division prior to the event and placed throughout the event area to ensure that trash and debris are well contained. Roll carts and bagged trash and debris shall be returned to the collection point designated by the City in a timely manner. If the organizer has not opted to use City services to clean up the festival area and within the designated area of impact as shown on the attached drawing, any costs incurred by the City in removing loose trash and debris within the festival area and within the designated area of impact as shown on the attached drawing, which the organizer has failed to clean up, shall be billed to and paid by the organizer; and,

BE IT FURTHER RESOLVED that during the designated time the 1200 block of Taylor Street and the 1500 and 1600 blocks of Main Street between Blanding Street and Hampton Street, with the exception of the parking areas, adjacent off-street parking areas and other areas posted as to not allow alcoholic beverages, shall be declared to be a Public Park and provisions of Chapter 15, Parks and Recreation, Sec. 15-1, 15-2 and 15-3, Code of Ordinances of the City of Columbia, South Carolina are in effect. Pursuant to Chapter 14, Offenses and Miscellaneous Provisions, Article IV, Offenses Against the Public Peace and Order, Sec. 14-99, 1998 Code of Ordinances of the City of Columbia, South Carolina, the 1200 block of Taylor Street and the 1500 and 1600 blocks of Main Street between Blanding Street and Hampton Street, with the exception of the parking areas, adjacent off-street parking areas and any other areas posted as to not allow alcoholic beverages, is deemed to be the site of a public festival at which beer and wine beverages only may be consumed and the prohibition against possession or consumption of alcoholic beverages set forth in Sec. 14-99 shall not apply. Possession and consumption of beer and wine beverages shall be permitted only in plastic cups, plastic or aluminum bottles or aluminum cans provided by vendors within the areas designated.

PROVIDED, FURTHER, that the event organizer shall provide the names and cell phone numbers of a least two contact persons who can receive complaints during the event, including any set up and breakdown times. The cell phones shall remain on at all times during the event and during any set up and breakdown time.

PROVIDED, FURTHER, that failure of the event organizer to strictly comply with the time frames and other requirements and responsibilities set forth in this resolution may result in a denial of subsequent requests to allow the event.

PROVIDED, HOWEVER, that no solicitation or transactions be made in violation of Sec. 14-32, 1998 Code of Ordinances of the City of Columbia, South Carolina.
Requested by:

Assistant City Manager Gentry

Mayor

Approved by:

City Manager

Approved as to form:

City Attorney

ATTEST:

City Clerk

Introduced:
Final Reading:

Last Revised: 4/2/2015
15030755

CITY OF COLUMBIA

AGENDA MEMORANDUM

MEETING DATE: **April 14, 2015**

DEPARTMENT: **Budget & Program Management**

FROM: ***Missy Caughman,***

SUBJECT: **Homeless Services Contract and Inclement Weather Center Report**

PRESENTER: **Ms. Anita Floyd, Vice President for Community Impact & Strategic Implementation/United Way of the Midlands**

FINANCIAL IMPACT: **See attached reports**

ATTACHMENTS:

- homeless_coordination_contract_report (PDF)
- inclement_weather_center_report (PDF)

United Way of the Midlands
Progress Report
on Homeless Coordination Contract

GIVE. ADVOCATE. VOLUNTEER.

United Way of the Midlands

www.uway.org

LIVE UNITED

United Way

Background

In September of 2014, Columbia City Council approved an award to United Way of the Midlands (UWM) to Improve Regional Coordination of Homeless Services in the Midlands. In addition to the award for coordination, the City asked UWM to assume management of the program to provide emergency winter shelter from November 2014 through March 2015. The contract to improve regional coordination was finalized on December 31, 2014. To follow is a report on activities through the first quarter as well as a report on the 2014-2015 operation of the Inclement Winter Center.

UWM serves as lead agency for the Midlands Area Consortium for the Homeless (MACH), the 14-county regional coalition and continuum of care for homeless services in the Midlands. UWM and MACH are partnered in improving quality and coordination of care in the Midlands. UWM also partnered with City Center Partnership, the Midlands Housing Trust Fund, and the National Alliance on Mental Illness-South Carolina to address the scope of work.

Progress Report

The priority for the first quarter was to fully staff the coordination team. Three positions were posted as soon as the contract was signed: Homeless Services Manager (not city-funded but key to the team); the Homeless Services Coordinator (70% city supported) and the Housing Coordinator (100% city supported). The Homeless Services Manager and the Services Coordinator both started on March 16. The Housing Coordinator will start April 16.

Gina Amato, Homeless Services Manager, most recently served as Disaster Assistance Manager with the American Red Cross of Rock Hill. Prior to Red Cross, Gina was Executive Director with Pilgrim's Inn, an emergency shelter and permanent housing provider in Rock Hill. She is the founder of the local homeless coalitions in Rock Hill and Lancaster counties.

Jacqueline Sloane, Homeless Services Coordinator, recently moved to the Midlands to be closer to family. Jacqueline brings extensive experience with social service and homeless programs including work with the New Jersey Department of Child Protective Services and Jewish Family Services.

Angela Jones, Housing Coordinator, is a licensed attorney with a career that includes serving as an attorney for SCDSS (Lexington and Lancaster), SC Legal Services, and private practice with a specialty in landlord tenant law and legislative analyst for the City of Detroit.

Local Service Coordination

Coordinated Assessment System The statewide Coordinated Assessment System (CAS) team continues to build the system. All four regional client data management systems (HMIS) have been integrated into and 2-1-1, the statewide information and referral line has also been integrated with the client management systems to create a single portal for referral and assistance to homeless services. ***This new system made South Carolina the first in the country to have a single statewide HMIS integrated with its 2-1-1 system.***

Currently, two local agencies are participating in a pilot program for referrals. The team has established timelines to expand the use of 2-1-1 for initial screening calls statewide, to all HUD and ESG funded agencies by end of summer 2015. The CAS Planning Team also endorsed the use of a screening tool (VI SPDAT) that assesses the vulnerability of people who are homeless to prioritize them for placement into housing. The tool was tested by various coalitions during the January Point in Time Count. The CAS and its vulnerability screening strategy will improve coordination of services regionally and across the state and improve use of limited resources.

Program Planning and Evaluation

The Homeless Services Manager is supporting the

MACH's evaluation committee which has initiated its review of HUD-funded programs in the 14 counties. The Manager and Coordinator will support agency site visits to review outcome performance beginning in May, to be completed by June. The site visits include review of annual benchmarks such as stability of clients placed into housing, bed utilization of the program, data quality, and increases in client income.

Point in Time Count Data collection for the annual point-in-time count took place from January 28-February 4, 2015. This annual census of people who are homeless pulls information about people who are sheltered (in emergency or transitional housing programs) from HMIS and collects information from people who are unsheltered through individual surveys collected at service sites (soup kitchens, meal sites, the library, etc.). The Inclement Weather Center participated in the effort. Sixty-six volunteers on 17 teams collected data in Richland County. The report is scheduled for release in April. UWM/MACH provided extensive data on homeless and low- to moderate-income populations to the City's Community Development Department for its new 2015 Consolidated Plan.

Employment and Training Coordination The Homeless Service Coordinator has not yet inventoried employment placement and training programs. UWM has prioritized the meal coordination objective.

Maximizing Use of Resources In addition to developing CAS and selection and piloting of a prioritizing assessment tool for housing placement; the homeless services team is supporting MACH in its preparation for the annual HUD competition for Continuum of Care funding including verifying the grant inventory and evaluating current programs. Annually, MACH prioritizes projects and collectively submits an application for almost $3 million in funding to support housing and services for people who are homeless in the Midlands. The competition is expected to open this summer. Additionally, UWM has partnered with the State Homeless Coalition, SC Department of Mental Health, and Veterans Affairs to offer training for homeless services providers on May 6th on Motivational Interviewing (MI). Motivational Interviewing is a client-centered, evidence-based, directive method for enhancing motivation to change behavior by exploring and resolving ambivalence. Use of MI counseling has been shown to improve treatment retention and the likelihood of behavior change in a number of health domains (e.g. alcohol and/or drug use, engagement in further treatment, etc.).

Housing UWM/MACH proposed a number of strategies for improved coordination and increased availability of housing resources including rapidly filling available units with eligible people, identifying market or other affordable units that people who are homeless could access and increasing the stock of units. The UWM/MACH team first is focused on increasing placement of homeless veterans using available VASH (Veterans Administration Supportive Housing) vouchers. We were one of 70 communities selected to participate in Zero: 2016, a program of technical assistance to improve placement of veterans and people who are chronically homeless that is the successor program to the national 100,000 Homes campaign.

Zero: 2016 supports the goals for improved coordination of housing placement of homeless people in the region. The new housing coordinator will build on this model to improve placement in the local area. During the first quarter, the work focused on establishing baseline data on homeless subpopulations and "take down targets" for the number of people to place into housing per month to reach goals of functional "zero" in both chronically homeless and veteran populations. The Columbia/Midlands target for chronically homeless people is 259 placed into housing by December 2016. We are working with our Zero Coach from the Corporation for Supportive Housing to quantify targets for placement of homeless veterans and have begun efforts to increase housing placements among veterans. UWM entered into a data sharing agreement with the VA Medical Center to allow VA case management and outreach staff to view HMIS client records to help identify clients matched to VA housing programs. Additionally, UWM staff created a special "leads list" to help identify vulnerable clients with contact information for VA staff. HMIS/Homeless staff coordinates monthly meetings of the outreach workers to increase collaborations and to discuss and document trends in local homeless street populations.

In February, staff began reporting monthly housing placement numbers via HMIS for chronically homeless placements and via the Veteran Administration HOMES system for homeless veterans. On April 1, UWM convened the Zero: 2016 Core Planning Team. This Team will oversee data collection results, discuss community strategies for increasing housing placements, and serve as connectors to community resources.

March Zero: 2016 Report:

Chronically homeless people placed into permanent housing:	4
Chronically homeless Veterans placed into permanent housing:	8
Non-Chronically homeless Veterans placed into permanent housing:	1 8

The Midlands Housing Trust Fund (MHTF), a partner in this contract, has been asked to participate in a City committee to review zoning regulations to address impediments to housing development. The committee is expected to be convened in May.

Meal coordination UWM has begun work to improve coordination of meals to people who are homeless in the community. Staff has reviewed the recommendations of the 2012 City Task Force; began updating the list of meal services to the homeless and has scheduled a group discussion with people who are homeless to better understand the availability of meals and to gauge if the services meet local needs. We have also secured background information like DHEC regulations, Safe Serve standards, and the City's permit ordinance. We have identified and interviewed leadership in other communities who have addressed this issue for strategies that worked for them. The UWM team met with City staff on April 9th to clarify expectations for coordination. UWM will meet with other stakeholder groups for initial input on expectations and convene a steering committee to review the issues and recommend improvements.

Coordination with Law Enforcement and Justice Systems The Homeless Court had an inaugural session on January 27 and favorably disposed of one case. Immediately following her hearing, the first client reported for work. The hearing was held in the day center at Transitions in front a large audience that included community representatives and Transitions clients. Since then the committee has been focused on improving processes for referral acceptance into the program. The committee is also developing a manual for the court and marketing materials to reach clients.

UWM has also coordinated with the National Alliance for the Mentally Ill-South Carolina and the Columbia Police Department to enroll the first 10 officers in Crisis Intervention Training (CIT) in May. CIT is a national-level best practice model to train first responders in de-escalation techniques, especially among homeless populations and people living with serious mental illness. This specialized training for City Police staff is funded by the City Regional Homeless contract with UWM.

Winter Shelter—See attached full report on Inclement Weather Center operations.

United Way of the Midlands
Inclement Weather Center Report

GIVE. ADVOCATE. VOLUNTEER.

United Way of the Midlands

www.uway.org

LIVE UNITED

Inclement Weather Center Partners and Roles

In October 2014, United Way of the Midlands (UWM) was asked to partner with the City of Columbia to manage a winter shelter. UWM, City staff, Midlands Housing Alliance (Transitions) and Salvation Army initiated planning for a program to operate November 6, 2014 through the end of March 2015. The team recruited a transportation partner, Community Pastor Care, and a security firm, G4S.

The Inclement Weather Center (IWC) operated at the same, city-owned facility that had been used for the past several years on Calhoun Street. The facility was prepared to serve 180 adult men and women with additional cots available to supplement the beds to the 240-person maximum occupancy. The budget was developed to provide up to 100 days of operation (of a possible 146). The planning team agreed the IWC should operate on nights when the National Weather Service forecasted temperatures of 40 degrees or lower. The team had some flexibility to open the IWC when the combination of precipitation and temperatures increased the vulnerability of those on the street or to meet other needs (e.g. holidays).

To ensure clients and contractors were well-informed of the shelter's schedule, the daily decision to open was made by noon. The opening or closing was posted on signs where clients congregated (Transitions, Richland Library, UWM corner) and emailed to 136 contacts such as outreach workers, 2-1-1, city staff and other agencies. Transportation to the Center operated from 5:45 to 7:15 in the evening. The designated pick-up site was the Clean of Heart laundry facility in the UWM parking lot on Laurel Street across from the Transit Center.

On typical days, guests were transported from the Center between 6:00 and 7:00 in the morning. On very cold mornings, the IWC extended its morning hours until 8:30. The Salvation Army served hot dinner meals at 7:30 p.m. and also provided coffee and light breakfast items in the morning. Of course, guests had access to showers, hygiene items and other things as needed (emergency clothes, medically required snacks, etc.). To ensure security, all guests passed through a metal detector and had their packs searched. Two unarmed security guards staffed the IWC from the opening until midnight and a one stayed through the morning to close.

The Center was staffed with three Transitions employees and an additional four volunteers. Volunteers greeted guests and engaged them while staff managed operations. All guests were registered into MACH's Homeless Management Information System (HMIS). The guests were provided bar coded swipe cards to facilitate entry each night.

In March, the Outreach Team met a man near Finlay Park who was unsheltered and wasn't even wearing shoes. The team provided him a pair of socks, tennis shoes and encouraged him to utilize Transitions. After several nights as an IWC Client, the male came to Transitions, received an Emergency bed and continues to progress in every area of his recovery.

Operation

The IWC operated 83 nights between November 6th and March 31. Participation ranged from a low of 78 guests to a high of 203. The week of February 15th had the highest participation with an average of 197 people. The total number of bed/nights (total number of people served nightly over the 83 days) was 11,037. The Salvation Army served 22,074 breakfast or dinner meals. The average nightly participation for the season was 133 people. The unduplicated number of those served was 754.

Demographics for the 754 people served

- 596 male (79%) and 158 (21%) female
- 520 African American (69%); 224 white (30%); 7 Alaskan or American Indian, 2 Asian, 1 Hawaiian or Pacific Islander (1% other)
- 200 self-reported having a disability (27%)
- 90 veterans (12%)
- 56 (7%) meet HUD's definition of chronic homelessness; 161 could not be determined (21%)

Demographic information is similar to client data for the homeless population in Richland County. HMIS data for 2013-2014 indicate 63% of the homeless population in Richland County was male, which is higher than found at the IWC, but HMIS would include family data and therefore more female headed households. Sixty-seven percent of those recorded in HMIS were African American, 28% were white. The percentage of those reporting a disability in HMIS, 23%, is slightly lower than those at the IWC. The rate of veteran homelessness is close to the rate in the state based on the 2014 Point in Time study (14% of homeless adults) but twice that of the rate of veterans found among Transitions clients.

Age Distribution - Adults						
	18-30	31-50	51-61	62+	No DOB	Total
Male	70	241	170	36	79	596
Female	30	70	37	7	14	158
Total	100	311	207	43	93	754

The consistency of participation varied—115 people stayed at least 30 times, and of those, 47 stayed 50 or more times. The frequent participation rate suggests the IWC meets basic needs of the range of people still on the street: it provides basic safety on extremely cold nights for those who likely have good coping or survival skills for living unsheltered and it appears to be a welcome respite for those who are likely to be chronically homeless.

Compared to the all of those who stayed at the IWC, the "frequent stayers" were slightly more likely to be African American (75%), male (84%), report a disability (32%) and report being a veteran (15%). Only four frequent participants were new to HMIS; almost half have been in the data system for four years or more. These frequent stayers should be prioritized for housing and programs.

Engagement of IWC clients into other programs

Sixty-one IWC clients entered other housing programs during the season:

- Transitions Emergency Shelter: 47
- Transitions Pre-Program Beds: 10
- Transitions Long-term Housing Program: 1
- MIRCI's Permanent Housing: 3

Three clients received transportation support to reunite clients with family members. Three hundred and one used the services of the day center over the course of the season.

Outreach

The agreement with the City for winter services included outreach services on evenings when the IWC was not open. The transportation contractor, Community Pastor Care, provided transportation to the IWC outreach workers to areas where people who were unsheltered might congregate. Extending the outreach to community sites complements the engagement of homeless people in the IWC and promotes consistent contact. This is key to understanding the needs of individuals on the street and attracting them into services.

Transitions staff went out 20 nights during the season and encountered an unduplicated number of 196 homeless people a total of 559 times. Approximately 180 of those contacted had used the IWC. Only five of those encountered were not yet in HMIS; 28 were not aware of

Transitions and the services available—some were aware of Transitions but not informed of the services provided. As part of the encounters, Transitions distributed 501 hygiene packs, 286 clothing items and 43 blankets.

Next Steps The team of partners met in March to review progress to date and the number of days of operation against the budget and to try to anticipate if additional inclement weather would require more than 100 days of service. A preliminary assessment of operations also was done. Recommendations for operation of the IWC will be provided to the City in May per the contract. Once final invoices have been paid for the IWC, we will provide a financial report to the City on the IWC expenses. The contract continues through June for outreach services so the final report will be delivered in July. The outreach through June will focus on continuing to engage clients who are unsheltered to recruit them into local shelter or other housing programs.

In January, the Outreach Team met a couple near Assembly St. They were unsheltered and had immediate needs for food and blankets. The Outreach Team provided snacks, bottled waters, and four blanks. The couple was aware of Transitions, but did not understand the process for obtaining a bed. The team provided instruction regarding the Emergency Bed Program. The couple came to Transitions the following day, utilized the Day Center for meals and both obtained Emergency beds.

CITY OF COLUMBIA

AGENDA MEMORANDUM

MEETING DATE:	**April 14, 2015**
DEPARTMENT:	**Budget & Program Management**
FROM:	***Missy Caughman,***
SUBJECT:	**Budget Review**
FINANCIAL IMPACT:	**See attachments**

ATTACHMENTS:

- memo_3_fy_15_16_proposed_budget_revised (PDF)

We Are Columbia

Office of the City Manager
1737 Main Street, Columbia, SC 29201 • Phone: 803-545-3026

TO: **Honorable Steve Benjamin, Mayor & Columbia City Council**

FROM: **Teresa Wilson, City Manager**

DATE: **April 10, 2015**

RE: **FY 2015/2016 Proposed Budget**

It is our pleasure to present to you the FY 2015/2016 Proposed Budget for your approval. We are pleased with the efforts of department heads and staff members of all City departments that contributed to the formulation of this balanced budget. The FY 2015/2016 budget effectively allows us to maintain service levels for our customers and prepare us for the continued growth the City is fortunate to be experiencing.

The following objectives were established as guidelines for the preparation of the proposed budget:

- ***Public Safety is top priority.*** I am very appreciative of the support of the Mayor and City Council as we have implemented substantive changes that will positively impact the recruitment and retention efforts in the Columbia Police Department. I recommend approval of a similar recruitment and retention plan for the Fire Department. This plan has been reviewed by our compensation and classification consultant and is in line with market trends. This budget sustains the CPD plan and implements a plan for Fire which also addresses baseline salaries and provides incentives for education, training and certifications. In addition, salaries for 911 Emergency Communications have been reviewed and will be brought in line with market trends. The emphasis on public safety is supported by all City services as well as a proposed Franchise Fee increase that would be dedicated to these efforts. It is quite apparent, now more than ever, that public safety resources to include tools for training and transparency are of paramount importance. We are making many strides in this regard and I recommend we sustain the levels of service that the citizens of Columbia expect and deserve. Over the last ten years, our City has grown significantly through annexations and now unprecedented commercial, retail and residential development. I must recommend a budget that provides for adequate service delivery, values our employees and plans for future growth.

- ***Water and Sewer Infrastructure needs must be addressed****.* - City Council has requested that we lower the proposed water and sewer rate increase and continue to reduce or eliminate the transfer to the General Fund. We have attempted to accomplish both and have prepared two budgets for your review – the City Manager's Proposed Budget and an alternate. By shifting $1.6 million in expenses from the Water and Sewer Fund to the General Fund, we are able to reduce the proposed rate increase to 9.5%. In addition, we propose to reduce the transfer from Water and Sewer by $2 million. We will demonstrate, along with our rate consultants from Black and Veatch, the impact of these actions. The challenge to make such drastic cuts to the General Fund to accommodate these

We Are Columbia

Office of the City Manager
1737 Main Street, Columbia, SC 29201 • Phone: 803-545-3026

changes has to be considered as we strive to maintain service levels and meet the demands of a growing city. As an alternative approach, Alternative Budget #2 incorporates Mayor Benjamin's proposal to rollback property tax millage rates. However, this approach cannot be combined with as significant of a reduction to the transfer, which I know is just as important to Mayor Benjamin and Council.

- ***Restore the Competitiveness of the City's Compensation Plan.*** The City's ability to attract and retain competent and capable employees is a critical part of providing quality city services. As presented in recently in the last update to City Council on the Compensation and Classification Study, we have adopted the following Compensation Philosophy:

  The City of Columbia is committed to an equitable, consistent, and competitive compensation system that supports our mission and vision. We seek to attract and retain a highly engaged, world class, qualified and diverse workforce through a competitive pay system. We will reward and recognize our employees' experience, education, and performance to a level competitive with our peers while maintaining fiscal responsibility to the citizens we serve. These are the cornerstones of the City's compensation philosophy and practice.

  We have included funding in this budget to begin a 2 year phased in implementation of the Compensation & Classification program. Each fund will cover the cost of the employees charged to that fund. Additional details regarding the implementation strategy will be provided your Council work session on April 21st.

Priority Planning

In November, I shared with you City Priority Planning and Goals in an effort to establish annual priorities and a work plan that would shape the FY 2015/2016 budget. Under the theme of "Planning for Our Future," our goal has been to present a financial plan that can be used by City officials to meet our commitments to enhance the quality of life in our city and better prepare us to sufficiently manage the growth that we are fortunate to be experiencing and expecting to continue in coming years. In order to do this, it is imperative that we focus on investing our resources towards services and programs that are critical to the City's growth and development.

The priorities noted below are based upon the direction I've received from Council in various discussions over the past several months. We will attempt to demonstrate where the budget reflects these priorities:

- Water & Sewer infrastructure and Clean Water 2020 initiatives
- Comprehensive Compensation & Classification Study
- Healthcare strategies
- CPD Spatial Needs Assessment
- Finlay Park reconstruction

We Are Columbia

Office of the City Manager
1737 Main Street, Columbia, SC 29201 • Phone: 803-545-3026

- Planning for acquisition of property and potential development on northern end of Main Street
- Recycling, Undergrounding Utilities, Sidewalks
- Code Enforcement/ Neighborhood Improvement Plans
- Parking Garage Maintenance and Marketing
- Mentor Protégé Programs, LBE, Subcontractor Outreach/ Disparity Study
- Animal Services Update & Partnerships
- Land Use Ordinance/ Implementation

This list is not all inclusive but serves as a guide for City Council priority items that we anticipate could have a budgetary impact in FY 15/16. These priorities are in addition to on-going and routine operations of the City.

Budget Schedule

Below is the budget schedule and timeline for presentation of the City Manager proposed budget. This schedule is based upon the anticipated time of when information will be available and in order to meet the required public hearing notice schedule.

FY 15/16 Budget Review Calendar

Overview and Major Issues; Special Revenue Funds; Parking	April 14th
General Fund, Storm Water, Water & Sewer	
All Funds Summary & Wrap Up	April 21*
*Last Regular City Council meeting prior to advertising Public Hearing	
Date Public Hearing is advertised in newspaper	May 4
Public Hearing	May 19
First Reading	June 2
Second Reading/Final Adoption	June 16

**The Public Hearing date is set based on regular scheduled City Council Meetings. The budget has to be in balance when advertised.*

Budget Preparation

Departments were instructed to prepare two budgets; the first version was a "base budget" to reflect no change from the current year and a second budget version that was to reflect up to a 7% reduction while maintaining current service levels. Overall, the ability to maintain current services levels can be a challenge based upon frequent requests for more or expanded services. For the majority of the departments, operating at a 7% reduction would have meant significant reductions in service levels that ultimately I could not consider across all departments, given the current environment and growth that the City is experiencing. Cuts have been realized in many areas and I commend all departments for their efforts to find reductions and support the public safety focus.

We Are Columbia

Office of the City Manager
1737 Main Street, Columbia, SC 29201 • Phone: 803-545-3026

Being able to absorb increased costs and services within a flat or no change budget requires that departments look for efficiencies in operations and service delivery. Operating efficiently helps to maintain costs and at an optimal level, can reduce costs. Many of the efforts by the departments to reduce their budgets were one-time savings that would either have to be added back to the budget in subsequent years or were not sustainable reductions. Municipal operations rely heavily on personnel in order to provide the services we are expected to provide. For several of our departments, reductions in their budget would have resulted in reductions to staff and programs that would have ultimately reduced the services that we provide. We are open to reductions, however reductions or changes to service levels is best accomplished when coupled with direction and setting of priorities. Otherwise, staff is left to make changes based upon assumptions and may not reflect upon the direction agreed upon by City Council.

The FY 15/16 Proposed Budget places a priority on public safety including areas that support Police and Fire operations and their departments reflect increases. Most departments budget reflect little to no increase over the current year budget which means any increases in operational costs associated with normal costs fluctuations, added or expanded services have to be absorbed within current allocations.

<u>Hospitality Tax & Accommodations Tax</u>

Hospitality Tax FY 15/16 Proposed Budget is $10,630,603 and while this reflects a reduction from the current year budget, the projected revenues are an increase of $332,766 or 3.3% over the current year. Overall, the proposed budget is a reduction of $1,275,115 from the current year due to the reduction of the use of fund balance.

We are projecting to end FY 14/15 with a fund balance of $354,480. The proposed budget reflects maintaining the amount the Hospitality Tax Committee has to allocate, City Council line item agencies at current year levels and reflects the existing commitments that were made during the current year. The transfer to the General Fund has been restored to the $3,000,000 used in previous years and debt service reflects a reduction of $47,021 or 2% due to just normal annual schedule requirements. In order to maintain current year funding levels, we have proposed use of $215,843 fund balance which leaves an estimated $138,637 in fund balance at the end of FY 15/16. Please keep in mind that fund balance at this time is just an estimate and is based upon FY 15/16 revenues coming in as budgeted and will very likely change before the end of the year.

Accommodations Tax FY 15/16 Proposed Budget is $2,100,801; an increase of $29,647 or 2%. The allocations are based upon the State law breakout of $25,000 transfer to the General Fund; 30% allocated for advertising and promotion of tourism; 65% allocated for tourism related expenditures and 5% for general purposes. We have made no assumptions as to the specific allocations at this time, but will make recommendations as we continue with budget discussions.

We Are Columbia

Office of the City Manager
1737 Main Street, Columbia, SC 29201 • Phone: 803-545-3026

Parking Fund

The FY 2015/2016 Parking Proposed Budget is $7,274,500; an increase of $349,200 or 5% over the current year. The Parking Fund is focused on increasing customer service while maintaining existing and new programs.

The Parking Fund budget includes:

- Business Liaison position that will focus on the business community that relies on parking services for their customers, will oversee a partnership program with other garages to maximize use of all available parking.
- Two new Utility II positions to focus on improving the cleanliness and routine maintenance of our garages.
- A new power washer/sweeper that can be used during normal business hours to clean the garages.
- Contract for uniformed officers for event parking. The number of events has increased and requires a significant amount of staff time. We are proposing to contract out these services which will also help to reduce employee overtime.
- In response to requests from various businesses, staff is exploring the possibility of meter enforcement on nights and weekends in order to encourage frequency of parking turnover and availability. The budget includes funds to potentially contract these services.
- Several years ago, we eliminated the transfer from the Parking Fund to the General Fund which has been as high as $1,750,000 in previous years. We have proposed reinstating this transfer in the amount of $500,000 to the General Fund.

Storm Water Fund

The FY 15/16 Storm Water Proposed budget is $7,104,000, a decrease of $485,000 or 6%. The reduction is due to the elimination of the transfer of $500,000 from the General Fund. We have been gradually decreasing this transfer to Storm Water.

The personnel charged to the Storm Water fund are Utilities and Engineering and Public Works employees and is based upon their work on storm water projects and management of the storm water programs. Specific initiatives underway and into the next year include auditing existing properties to ensure we have captured and are appropriately billing all customers accordingly. We can anticipate an increase in revenues as a result of the audit, but it is too soon to predict the full year impact. In this case, we have projected revenues at current year levels.

Budgeted funding for the FY 15/16 Storm Water Capital improvement Program (CIP) is $2,270,195 which is a reduction of $575,613 or 20%. The CIP is being finalized and will be presented at a future budget meeting. As in previous years, the CIP is funded in part from the cash that is budgeted in the operating fund along with fund balance.

We Are Columbia

Office of the City Manager
1737 Main Street, Columbia, SC 29201 • Phone: 803-545-3026

Water & Sewer Fund

Staff and various consultants provided a very thorough and detailed overview of the City's Water and Sewer system, the capital and maintenance needs of the system, the financial condition of the system, efforts at improving efficiencies and a review of the proposed rate recommendations. Attached is an updated Rate Study presentation that reflects a proposed rate increase of 9.5% which was accomplished by shifting the funding of the Development Corporations and the Office of Business Opportunities to the General Fund. We have also reduced the $4,000,000 transfer to the General Fund by $2,000,000. As with every year, any available funding after expenses and transfers is allocated to the Capital Improvement Program.

The total FY 15/16 Proposed Water and Sewer budget is $133,780,145; an increase of $6,195,050 or 4.9% over the current year and includes $20,333,639 in budgeted cash for the Capital Improvement Program, an increase of $8,666,490 or 74%.

GENERAL FUND

In summary, we have prepared two alternatives of the FY 2015/2016 Proposed General Fund Budget:

City Manager Proposed Budget:

No property tax rollback.
Increases Franchise Rate from 3% to 5%.
Reduces the transfer from Water and Sewer by $2,000,000 (50%).
Shifts the Development Corporations and the Office of Business Opportunities to the General Fund. (a reduction of $1.6 million in Water & Sewer)
Water & Sewer rate increase is now 9.5%, reduced from the original 12.1% proposed.

Alternative 2:

2 mill property tax rollback.
Increase Franchise Rate from 3% to 5%.
Transfer reduced from $4,000,000 to $3,750,000.
Shifts the Development Corporations and the Office of Business Opportunities to the General Fund. (a reduction of $1.6 million in Water and Sewer)
Water & Sewer rate increase is now 9.5%, reduced from the original 12.1% proposed.

The City Manager's FY 15/16 General Fund Proposed budget is reflected on the attached General Fund Summary. The budget is $130,951,953; an increase of $3,487,863 or 2.7%. The budget reflects a proposed increase in the franchise fee from 3% to 5%, reduces the transfer from Water and Sewer from $4,000,000 to $2,000,000 and reflects shifting of almost $1,600,000 in expenses from Water and Sewer.

We Are Columbia

Office of the City Manager
1737 Main Street, Columbia, SC 29201 • Phone: 803-545-3026

The shifting of the expenses is what allows for the water and sewer proposed rate increase to be reduced from 12.1% to 9.5%. Each year we start off a with no tax or rate increase goal; this becomes a significant challenge as we take on new or expanded initiatives in addition to the growth of the City. While growth also generates new or increased revenues, often times the increased costs take affect much sooner than the increase in revenues. As an example, annexation of developed property adds services as soon as the annexation is complete, whereas the revenues are generally reflected in the following year.

The Mayor has proposed a 3 mil property tax rollback. The Proposed Alternative 2 budget reflects a 2 mil rollback and the increase in the franchise fee, but the transfer from Water and Sewer is reduced by $250,000 as originally planned for a total transfer of $3,750,000 and reflects the shift of the funding for the Development Corporations and the Office of Business Opportunities. This budget totals $131,701,953; an increase of $4,235,701 or 3% over the current year.

An estimated 40% of the City's property is not taxed due to the number of government and non-profit entities that Columbia is fortunate to have in its city limits. The franchise fee is paid by various entities that use the City's right of way to provide other services (gas, electricity, telephone, cable, etc) and is not limited to only taxable entities. This fee is usually passed on to the customers of those services. Revenues such as franchise fees helps to further distribute the cost of services to more than just tax payers. The current franchise fee is 3% and we are proposing to go to the 5% allowed by state law.

The City is fortunate to have many opportunities to grow and expand. The quality of City services is a major selling point for new development and annexations. We know that attracting development requires that the services we offer are affordable and reasonable. It is never staff's intention or desire to increase fees or rates unnecessarily; however we have to continue to look at the impact for providing exceptional services to government and non-profit entities. With proper notice, it may become necessary to consider distributing more of these costs for services.

Revenues and Transfers In

Revenues account for $118,086,953 of the total $130 million budget. We are projecting an increase of $7,057,006, or 6.4% over current year budgeted revenues. The majority of the increase is attributed to the increase in the franchise rate to 5% and is estimated to generate approximately $4,700,000 increase in revenues.

- Property taxes are budgeted at $52,862,115; a net increase of $1,419,750 or 2.8%.

- Revenue from Licenses and Permits continue to improve as the economy improves. We have budgeted $36,197,981; which is an increase of approximately $5.4 million over current year or 17.8%. The majority of this increase is attributed to the proposed increase in franchise fee. Without the increase in the franchise fee, we project an increase of $765,555 or 2% over the current year budget.

We Are Columbia

Office of the City Manager
1737 Main Street, Columbia, SC 29201 • Phone: 803-545-3026

- Inter-governmental revenues from Other Agencies are projected at $13,086,467; an increase of $395,639 or 3.1%.

- Service Charges and Fees are projected at $14,389,990; are relatively flat, but have projected very modest increase of $28,366.

- Fines and Forfeitures are projected at $1,102,000; a reduction of $208,000 or 16%. The reduction is from current year budget, but is in line with prior year actual collections. Collections fluctuate and can be based on a number of factors.

Transfers In and other Financing Sources total $12,865,000; a decrease of $3,569,143 or 21.7% below the current year budget. Transfers account for less than 10% of the total General Fund budget.

- Transfer from Accommodations Tax remains at the same level of $25,000. The transfer from Hospitality Tax has been restored to $3,000,000 which is the same as previous levels, but higher than the current year reduction that was made during the Budget Public Hearing last year.

- Capital Lease proceeds remains at current year levels of $5,000,000 and makes up the majority (39%) of the transfers and other financing uses. This is the second subsequent year that the City has utilized a capital lease purchase for our capital replacement program for rolling stock and technology. We have reduced the amount for next year based upon the capital replacement schedule which will be finalized before we advertise the budget.

- Transfer from Water and Sewer fund is budgeted at $2,000,000; a reduction of $2,000,000. This makes the 3rd straight year that we have proposed a reduction, with this reduction being the most significant.

- In previous years, the Parking Fund has transferred as much as $1,750,000 to the General Fund. Over the years, we have decreased that transfer, but are proposing to reinstate the transfer at a level of $500,000.

- The transfer from the Hydro fund has reached the end as originally projected. The transfer came from one-time revenue when the contract was reached for operations, however the one time revenue has been exhausted and we project no transfer in the coming budget.

- Use of fund balance remains at current year levels of $2,340,000. We will continue to monitor and watch current year budget to actual for revenues and expenditures to confirm that these funds will remain available out of the fund balance.

<u>Expenditures</u>

We Are Columbia

Office of the City Manager
1737 Main Street, Columbia, SC 29201 • Phone: 803-545-3026

Department budgets are proposed at projected at $113,129,853; an increase of $4,101,981 or 3.8%. The majority of the increase is attributed to increases in the Police and Fire Departments. We have also reflected $1,750,000 for a phased in implementation of the Comprehensive Compensation and Classification study. The funds will be applied to each department as appropriate.

It is very clear in my conversations with you that Public Safety is a top priority. With exception of a few areas, Police and Fire departments account for $2.8 million of the total increase. This is attributed to funding for full staff, implementation of the recruitment and retention initiatives and full year of the relocation of the Police Department's evidence and records storage facility. For the past 2 years, we have budgeted funds for a citywide camera system. We are near completion of the installation of the camera locations and will shift resources to body cameras for police officers. The funding reflects a reduction as we will also use existing funds toward the purchase of the cameras as the Police Department evaluates the different options for body camera implementation. We are very aware of the critical nature of this endeavor and will act most swiftly to implement as staff selects the appropriate equipment for our department personnel.

Other significant increases include the Council Support Services budget which reflects an increase of $126,194 for the upcoming November municipal elections. The Office of Business Opportunities budget is $771,659; an increase of $213,107 which is actually the shifting of the portion of their budget that was previously funded by the Water and Sewer Fund. Overall, their budget is no change from the current year.

We have included $250,000 in the proposed budget for Community Promotions, which reflects a decrease of $20,670 from the current year. We have not made any assumptions of the allocations to be made, but want to remind Council of your agreement to accept funding requests that are submitted via an application process that will be released once the budget is approved.

As I mentioned, the budget we are giving to you today represents what we believe to be the resources we need in order to meet the goals established by City Council and to provide quality services to our citizens and customers. I look forward to a continued discussion of priorities and collective direction on the resources, services and programs needed to run, grow and transform our city.

Please let me know if you have any questions or need additional information.

GENERAL FUND SUMMARY

FY 2015 / 2016

	ACTUAL FY 13/14	BUDGET FY 14/15	CITY MANAGER PROPOSED FY 15/16	CITY MANAGER Increase / (Decrease)	CITY MANAGER % Change	ALTERNATIVE #2 ALT. #2 BUDGET FY 15/16	ALTERNATIVE #2 Increase / (Decrease)	ALTERNATIVE #2 % Change
REVENUE								
GENERAL PROPERTY TAX	50,884,644	51,406,365	52,826,115	1,419,750	2.8%	51,826,115	419,750	0.8%
LICENSES AND PERMITS	31,466,861	30,732,426	36,197,981	5,465,555	17.8%	36,197,981	5,465,555	17.8%
FROM OTHER AGENCIES	12,738,468	12,690,828	13,086,467	395,639	3.1%	13,086,467	395,639	3.1%
CURRENT SERVICE CHARGES	14,666,243	14,361,624	14,389,990	28,366	0.2%	14,389,990	28,366	0.2%
FINES & FORFEITURES	1,164,759	1,310,000	1,102,000	(208,000)	-15.9%	1,102,000	(208,000)	-15.9%
MISCELLANEOUS REVENUE	181,905	214,300	119,400	(94,900)	-44.3%	119,400	(94,900)	-44.3%
INTEREST ON INVESTMENT	74,553	50,000	75,000	25,000	50.0%	75,000	25,000	50.0%
RENTS & SALE OF PROPERTY	437,511	264,404	290,000	25,596	9.7%	290,000	25,596	9.7%
TOTAL REVENUE	111,614,944	111,029,947	118,086,953	7,057,006	6.4%	117,086,953	6,057,006	5.5%
TRANSFERS IN								
FROM OTHER FUNDS	7,380	0	0	0		0	0	
FROM ACCOMMODATIONS TAX	25,000	25,000	25,000	0	0.0%	25,000	0	0.0%
FROM HOSPITALITY TAX	3,000,000	2,569,143	3,000,000	430,857	16.8%	3,000,000	430,857	16.8%
FROM CAPITAL LEASE PROCEEDS	3,262,134	7,000,000	5,000,000	(2,000,000)	-28.6%	5,000,000	(2,000,000)	-28.6%
FROM WATER & SEWER OPERATING	4,250,000	4,000,000	2,000,000	(2,000,000)	-50.0%	3,750,000	(250,000)	-6.3%
FROM PARKING FUND	0	0	500,000	500,000		500,000	500,000	
FROM HYDRO	1,500,000	500,000	0	(500,000)	-100.0%	0	(500,000)	-100.0%
FROM UN-APPROPRIATED SURPLUS	0	2,340,000	2,340,000	0	0.0%	2,340,000	0	0.0%
TOTAL TRANSFERS IN	12,044,514	16,434,143	12,865,000	(3,569,143)	-21.7%	14,615,000	(1,819,143)	-11.1%
TOTAL GENERAL FUND REV & TRANS	123,659,458	127,464,090	130,951,953	3,487,863	2.7%	131,701,953	4,237,863	3.3%
DEPARTMENTS								
LEGISLATIVE - MAYOR & CITY COUNCIL	578,288	718,427	735,124	16,697	2.3%	735,124	16,697	2.3%
ADMINISTRATION - CITY MANAGER	634,018	502,083	486,628	(15,455)	-3.1%	486,628	(15,455)	-3.1%
GOVERNMENTAL AFFAIRS	452,635	452,766	452,766	0	0.0%	452,766	0	0.0%
ADMINISTRATION - ACM OPERATIONS	333,010	368,446	368,446	0	0.0%	368,446	0	0.0%
ADMINISTRATION - CHIEF FINANCIAL OFFICER	178,943	182,143	188,143	6,000	3.3%	188,143	6,000	3.3%
ADMINISTRATION - SR. ASSISTANT CM	306,267	317,118	316,118	(1,000)	-0.3%	316,118	(1,000)	-0.3%
HUMAN RESOURCES	878,387	980,446	980,446	0	0.0%	980,446	0	0.0%
BUDGET & PROGRAM MANAGEMENT OFFICE	256,036	351,937	351,937	0	0.0%	351,937	0	0.0%
PUBLIC RELATIONS	507,212	573,136	569,349	(3,787)	-0.7%	567,349	(5,787)	-1.0%
COUNCIL SUPPORT SERVICES	541,169	421,245	547,439	126,194	30.0%	547,439	126,194	30.0%
LEGAL	1,765,575	2,059,960	1,931,149	(128,811)	-6.3%	1,931,149	(128,811)	-6.3%
MUNICIPAL COURT	2,530,489	2,648,014	2,657,101	9,087	0.3%	2,657,101	9,087	0.3%
FINANCE	1,668,970	1,912,136	1,846,586	(65,550)	-3.4%	1,846,586	(65,550)	-3.4%
OFFICE OF BUSINESS OPPORTUNITIES	518,488	558,552	771,659	213,107	38.2%	771,659	213,107	38.2%
COMMUNITY DEVELOPMENT	327,454	346,938	326,714	(20,224)	-5.8%	326,714	(20,224)	-5.8%
DEVELOPMENT SERVICES	4,055,326	3,428,316	3,282,167	(146,149)	-4.3%	3,382,167	(46,149)	-1.3%
POLICE	33,134,150	34,830,961	36,427,564	1,596,603	4.6%	36,427,564	1,596,603	4.6%
911 EMERGENCY COMMUNICATIONS	2,523,001	2,945,036	2,950,376	5,340	0.2%	2,950,376	5,340	0.2%
FIRE	20,690,352	20,083,242	21,293,847	1,210,605	6.0%	21,754,374	1,671,132	8.3%
PARKS & RECREATION	10,354,785	10,978,402	10,978,402	0	0.0%	10,978,402	0	0.0%
PUBLIC WORKS	17,605,376	18,131,837	18,081,837	(50,000)	-0.3%	18,131,837	0	0.0%
GENERAL SERVICES	1,701,581	2,581,758	2,212,398	(369,360)	-14.3%	2,212,398	(369,360)	-14.3%
INFORMATION TECHNOLOGY	3,201,036	3,654,973	3,549,990	(104,983)	-2.9%	3,649,990	(4,983)	-0.1%
COMP & CLASS (will be applied to departments)			1,750,000	1,750,000		1,750,000	1,750,000	
TOTAL DEPARTMENT	104,742,548	109,027,872	113,129,853	4,101,981	3.8%	113,764,713	4,734,679	4.3%
NON-DEPARTMENTAL & MISC.								
COMMUNITY PROMOTIONS	160,000	270,670	250,000	(20,670)	-7.6%	250,000	(20,670)	-8%
SOLICITOR'S OFFICE	215,817	215,817	215,817	0	0.0%	215,817	0	0%
HOMELESS SERVICES	1,218,907	1,000,000	1,000,000	0	0.0%	1,000,000	0	0%
SECURITY CAMERAS	0	475,000	275,000	(200,000)	-42.1%	275,000	(200,000)	-42%
ECONOMIC DEV. SPECIAL PROJECTS	0	75,000	75,000	0	0.0%	75,000	0	0%
DETENTION CENTER PER DIEM	537,003	450,000	450,000	0	0.0%	450,000	0	0%
SPECIAL EMERGENCY RESERVE	51,061	108,473	0	(108,473)	-100.0%	115,140	6,667	6%
NON-DEPARTMENTAL & MISC.	40,099	40,000	40,000	0	0.0%	40,000	0	0%
OFFICE SPACE LEASE - 1225 LADY STREET	490,630	505,000	505,000	0	0.0%	505,000	0	0%
TOTAL NON-DEPARTMENTAL	2,726,927	3,139,960	2,810,817	(329,143)	-10.5%	2,925,957	(214,003)	-6.8%
TOTAL EXPENDITURES	107,469,475	112,167,832	115,940,670	3,772,838	3.4%	116,690,670	4,520,676	
TRANSFERS OUT								
TO INTERNAL SERVICE FUNDS	0	1,868,285	2,093,285	225,000	12.0%	2,093,285	225,000	12%
TO DEBT SERVICE	5,498,688	5,927,973	6,527,973	600,000	10.1%	6,527,973	600,000	10%
TO COMPONENT UNIT			1,390,025	1,390,025		1,390,025	1,390,025	
TO CAPITAL IMPROVEMENTS	0	0	0	0		0	0	
TO STORM WATER	0	500,000	0	(500,000)	-100.0%	0	(500,000)	-100%
TO CAPITAL REPLACEMENTS	6,742,229	7,000,000	5,000,000	(2,000,000)	-28.6%	5,000,000	(2,000,000)	-29%
TOTAL TRANSFERS OUT	12,240,917	15,296,258	15,011,283	(284,975)	-1.9%	15,011,283	(284,975)	-2%
TOTAL BUDGET	119,710,392	127,464,090	130,951,953	3,487,863	2.7%	131,701,953	4,235,701	3%
TOTAL SURPLUS/(DEFICIT)	3,949,066	0	0			0		

WATER/SEWER OPERATING FUND SUMMARY
FY 2015 / 2016

	ACTUAL FY 13/14	BUDGET FY 14/15	CITY MANAGER PROPOSED FY 15/16	CITY MANAGER Increase / (Decrease)	CITY MANAGER % Change	ALTERNATIVE 2 PROPOSED FY 15/16	ALTERNATIVE 2 Increase / (Decrease)	ALTERNATIVE 2 % Change
REVENUE								
WATER SALES	70,004,417	82,543,390	82,735,395	192,005	0%	82,735,395	192,005	0.2%
SEWER SALES	46,106,395	43,385,205	49,644,750	6,259,545	14%	49,644,750	6,259,545	14.4%
MISCELLANEOUS REVENUE	49,174	10,000	10,000	0	0%	10,000	0	0.0%
FINES AND FORFEITURES	338,734	300,000	300,000	0	0%	300,000	0	0.0%
TOTAL OPERATING REVENUES	**116,498,720**	**126,238,595**	**132,690,145**	6,451,550	5%	**132,690,145**	6,451,550	5.1%
NON-OPERATING REVENUE & TRANSFERS IN								
INTEREST	972,514	1,206,500	950,000	(256,500)	-21%	950,000	(256,500)	-21.3%
RENTS & PROPERTY	453,031	140,000	140,000	0	0%	140,000	0	0.0%
FROM PURCHASING	1,550	0	0	0		0		
CONTRIBUTED CAPITAL	5,431,910	*0*	-			-		
TOTAL NON-OPERATING REVENUES	**1,427,095**	**1,346,500**	**1,090,000**	(256,500)	-19%	**1,090,000**	(256,500)	-19.0%
				0				
TOTAL REVENUE & TRANSFERS IN	**117,925,815**	**127,585,095**	**133,780,145**	6,195,050	5%	**133,780,145**	6,195,050	4.9%
EXPENDITURES								
Operating Departments & Non-Departmental								
FINANCE	1,689,779	6,444,337	6,337,286	(107,051)	-2%	6,337,286	(107,051)	-1.7%
FIRE HYDRANT MAINTENANCE	463,973	472,442	461,998	(10,444)	-2%	461,998	(10,444)	-2.2%
POLICE - CSO/PUBLIC SAFETY	527,357	659,259	619,720	(39,539)	-6%	619,720	(39,539)	-6.0%
PUBLIC WORKS-STREET REPAIR	887,957	1,526,849	1,477,030	(49,819)	-3%	1,477,030	(49,819)	-3.3%
GENERAL SERVICES PUBLIC BLDGS.	1,442,937	1,907,817	1,503,279	(404,538)	-21%	1,503,279	(404,538)	-21.2%
GIS MANAGEMENT	374,755	503,294	483,361	(19,933)	-4%	483,361	(19,933)	-4.0%
UTILITIES & ENGINEERING	55,826,761	65,456,252	67,050,194	1,593,942	2%	67,050,194	1,593,942	2.4%
COMP & CLASS			1,000,000			1,000,000	1,000,000	
TOTAL OPERATING	**61,213,519**	**76,970,250**	**78,932,868**	**962,618**	1%	**78,932,868**	1,962,618	2.5%
Non-Operating Departments & Non-Departmental								
OFFICE OF BUSINESS OPPORTUNITIES	184,770	212,463		(212,463)	-100%		(212,463)	-100.0%
ECONOMIC DEV DEPARTMENT	1,007,532	1,191,470	1,212,213	20,743	2%	1,212,213	20,743	1.7%
DEVELOPMENT CORPORATIONS	1,240,329	1,386,338		(1,386,338)	-100%		(1,386,338)	-100.0%
TOTAL NON-OPERATING DEPARTMENTS	**2,432,631**	**2,790,271**	**1,212,213**	(1,578,058)	-57%	**1,212,213**	(1,578,058)	-56.6%
DEPRECIATION	11,016,246	0	0			0	0	
DEBT SERVICE	23,665,647	29,008,192	29,008,192	0	0%	29,008,192	0	0.0%
ECONOMIC DEV SPECIAL PROJECTS	153,500	103,500	103,500	0	0%	103,500	0	0.0%
TECHNOLOGY REPLACEMENTS	434,987	250,000	250,000	0	0%	250,000	0	0.0%
NON-DEPARTMENTAL	64,648	85,000	85,000	0	0%	85,000	0	0.0%
BAD DEBT	370,038	750,000	750,000	0	0%	750,000	0	0.0%
RESERVE	0	1,000,000		(1,000,000)	-100%		(1,000,000)	-100.0%
TOTAL NON-DEPARTMENTAL OPERATING	**35,705,066**	**31,196,692**	**30,196,692**	(1,000,000)	-3%	**30,196,692**	(1,000,000)	-3.2%
TRANSFERS OUT								
TO GENERAL FUND	6,520,000	4,000,000	2,000,000	(2,000,000)	-50%	3,750,000	(250,000)	-6.3%
TO WATER/SEWER CAPITAL IMP. & MAJOR MAINT. PROGRAM		11,673,149	20,333,639	8,660,490	74%	18,583,639	6,910,490	59.2%
TO INTERNAL SERVICE FUNDS	1,539,797	954,733	1,104,733	150,000	16%	1,104,733	150,000	15.7%
TOTAL TRANSFERS	8,059,797	**16,627,882**	**23,438,372**	6,810,490	41%	**23,438,372**	6,810,490	41.0%
TOTAL BUDGET	**107,411,013**	**127,585,095**	**133,780,145**	6,195,050	5%	**133,780,145**	6,195,050	4.9%
TOTAL SURPLUS/(DEFICIT)		**0**	**0**			**0**		

Attachment: memo_3_fy_15_16_proposed_budget_revised (1904 : Budget Review)

STORM WATER OPERATING SUMMARY
FY 2015 / 2016

	ACTUAL FY 13/14	BUDGET FY 14/15	PROPOSED FY 15/16	Increase / (Decrease)	% Change
REVENUE					
Operating Revenue					
STORM WATER FEE	6,912,118	6,904,000	6,904,000	0	
STORM WATER INSPECTIONS	15,750	20,000	20,000	0	
STORM WATER REVIEW	13,300	15,000	15,000	0	
FINES & FORFEITURES	17,113		15,000	15,000	
TOTAL OPERATING REVENUES	**6,958,281**	**6,939,000**	**6,954,000**	15,000	
Non-operating Revenue & Transfers					
INTEREST & USE OF PROPERTY	106,836	150,000	150,000	0	
TRANSFER FROM GENERAL FUND	750,000	500,000		(500,000)	
TRANSFER FROM STORM WATER IMPROVEMENTS	4,406,065			0	
TOTAL NON-OPERATING REVENUES	**5,262,901**	**650,000**	**150,000**	(500,000)	
TOTAL REVENUES & TRANSFERS IN	**12,221,182**	**7,589,000**	**7,104,000**	(485,000)	
EXPENDITURES					
UTILITIES & ENGINEERING	2,331,814	1,436,930	1,491,409	54,479	4%
PUBLIC WORKS	2,225,922	3,262,262	3,242,396	(19,866)	-1%
COMPENSATION & CLASSIFICATION STUDY			100,000		
NON-DEPARTMENTAL EXPENSES					
DEPRECIATION	700,430	0	0	0	
BAD DEBT	1,465	0	0	0	
RESERVE	0	44,000	0	(44,000)	-100%
TOTAL EXPENDITURES	**5,259,631**	**4,743,192**	**4,833,805**	90,613	2%
TRANSFERS OUT					
TO STORM WATER CAPITAL PROJECTS	6,907,487	2,845,808	2,270,195	(575,613)	-20%
TOTAL OTHER	**6,907,487**	**2,845,808**	**2,270,195**		
TOTAL BUDGET	12,167,118	7,589,000	7,104,000	(485,000)	-6%
TOTAL SURPLUS/(DEFICIT)	**54,064**	**0**	**0**		

PARKING OPERATING FUND SUMMARY

FY 2015 / 2016

	ACTUAL FY 13/14	BUDGET FY 14/15	DEPT RQST FY 15/16	Increase / (Decrease)	% Change
OPERATING REVENUES					
STREET PARKING METERS	2,142,077	2,150,000	2,300,000	150,000	7%
PARKING GARAGES	2,069,634	2,328,700	2,513,250	184,550	8%
PARKING LOTS	89,642	95,000	104,400	9,400	10%
MISCELLANEOUS REVENUE	17,576	17,750	18,000	250	1%
VALIDATIONS	14,326	14,000	14,000	0	0%
IN-OUT PARKING	38,488	40,000	40,000	0	0%
PARKING METER BAG FEE	36,255	15,000	20,000	5,000	33%
NON-MOVING VIOLATIONS	1,978,391	2,100,000	2,100,000	0	0%
TOTAL REVENUE	**6,386,389**	**6,760,450**	**7,109,650**	349,200	5%
NON-OPERATING & TRANSFERS IN					
INTEREST REVENUE	97,391	60,000	60,000	0	0%
RENTS & PROPERTY	108,675	104,850	104,850	0	0%
FROM OTHER FUNDS	2,536,677	0	0	0	
FROM FUND BALANCE					
TOTAL NON-OPERATING & TRANSFERS	**2,742,743**	**164,850**	**164,850**		
TOTAL REVENUES & TRANSFERS IN	**########**	**########**	**########**	349,200	5%
EXPENDITURES					
Operating Departments					
FINANCE - PARKING PAYMENT SERVICES	92,244	181,815	141,550	(40,265)	-22%
PARKING SERVICES	2,842,681	3,021,315	3,301,705	280,390	9%
PUBLIC WORKS	82,235	96,388	94,720	(1,668)	-2%
COMP & CLASS			150,000		
TOTAL OPERATING DEPARTMENTS	**3,017,160**	**3,299,518**	**3,687,975**	388,457	12%
Non-Departmental					
DEPRECIATION	1,483,042	181,979	0	(181,979)	-100%
DEBT SERVICE	2,159,360	3,165,248	2,811,413	(353,835)	-11%
BAD DEBT	32,375		0	0	
EMPLOYEE TUITION PROGRAM	0	5,000	5,000	0	0%
RESERVE	0	15,000	10,000	(5,000)	-33%
TOTAL NON-DEPARTMENTAL	**3,674,777**	**3,367,227**	**2,826,413**	(540,814)	-16%
TRANSFERS OUT					
TO GENERAL FUND	0	0	500,000	500,000	
TO CAPITAL IMPROVEMENTS	0	0	0	0	
TO INTERNAL SERVICE FUNDS	353,323	258,555	260,112	1,557	1%
TOTAL TRANSFERS	**353,323**	**258,555**	**760,112**	501,557	194%
TOTAL BUDGET	**########**	**########**	**########**	349,200	5%
TOTAL SURPLUS/(DEFICIT)	**########**	**0**	**0**		

HOSPITALITY TAX SUMMARY

FY 2015 / 2016

	ACTUAL FY 13/14	Amended 7/1, 8/19, 12/31, 1/27 AMENDED BUDGET FY 14/15	ESTIMATED FY 14/15	PROPOSED FY 15/16	Increase / (Decrease)	% Change
REVENUES						
HOSPITALITY TAX	9,766,442	10,066,994	10,088,734	10,399,760	332,766	3%
FINES & LATE FEES	8,098	15,000	13,398	15,000	0	0%
MISCELLANEOUS	7,150				0	
INTEREST	2,939				0	
TOTAL REVENUES	**9,784,629**	**10,081,994**	**10,102,132**	**10,414,760**	332,766	3.3%
TRANSFERS IN & OTHER FINANCING						
FM FUND BALANCE		1,823,724	1,549,023	215,843	(1,607,881)	-88%
TOTAL REVENUE & TRANSFERS IN	**9,784,629**	**11,905,718**	**11,651,155**	**10,630,603**	(1,275,115)	-11%
EXPENDITURES						
HOSPITALITY TAX COMMITTEE ALLOCATIONS	**2,127,212**	**2,695,000**	**2,695,000**	2,260,000	(435,000)	-16%
PRIOR YEAR CARRYFOWARDS		382,701	382,701		(382,701)	-100%
*Reflects allocation by Council & **does not** include Committee Allocations*						
EdVENTURE	509,850	509,850	509,850	509,850	0	0%
COLUMBIA MUSEUM OF ART	695,250	716,107	716,107	716,107	0	0%
HISTORIC COLUMBIA FOUNDATION	716,500	686,500	686,500	451,500	(235,000)	-34%
COLUMBIA MUSIC FESTIVAL ASSOC.	225,000	245,000	245,000	225,000	(20,000)	-8%
ONE COLUMBIA	167,600	167,600	167,600	167,600	0	0%
Famously Hot New Years	100,000	95,000	95,000	130,000	35,000	37%
SC Philharmonic	73,142	25,000	25,000	100,000	75,000	300%
LINE ITEM AGENCIES	**2,314,200**	**2,445,057**	**2,445,057**	**2,300,057**	(145,000)	-6%
Council Allocations						
*Reflects allocation by Council & **does not** include Committee Allocations*		100,000	100,000			
Benedict Athletics - SIAC Spring Sports Championship		20,000	20,000			
Black Expo	75,000	50,000	50,000			
Carolina Marathon Association	7,000	2,500	2,500			
City Center Partnership		50,000	50,000			
Columbia Classical Ballet	162,500	5,000	5,000			
Columbia International Festival	60,000	45,000	45,000			
Columbia Township		20,000	20,000			
Congaree Vista Guild		150,000	150,000			
Convention & Visitors Bureau (Miss SC Pageant)	45,000	25,000	25,000			
Devine Street Association	45,000	5,000	5,000			
Eau Claire Community Council	35,000	11,250	11,250			
Five Points Association		110,000	110,000	190,000		
Irmo Fire Foundation		5,000	5,000			
Lake Murray Country		-				
Leisure Fun	13,500	13,500	13,500			
Nickelodeon (5 year commitment, expires FY 18/19)		110,000	110,000	110,000		
OPERAtunity		4,300	4,300			
Palmetto Classic	107,500	37,000	37,000			
Palmetto Opera		16,000	16,000			
Parks & Recreation Foundation	75,000	75,000	75,000	75,000		
Renaissance Foundation	-	25,000	25,000			
River Alliance	25,000	26,000	26,000			
SC Contemporary Dance			4,000			
SC High School Football League (3yr comm. Expires FY 14/15)	27,013	35,000	35,000			
State Museum		65,000	65,000			
Hospitality Tax Study		38,200	38,200			
Hospitality District Security Camera Project		100,000	100,000	100,000		
COUNCIL ALLOCATIONS	**1,273,896**	**1,171,250**	**1,175,250**	**475,000**	(696,250)	-59%
TRANSFERS OUT						
TO GEN. FUND	3,000,000	2,569,143	2,569,143	3,000,000	430,857	17%
TO DEBT SERVICE	1,346,949	2,642,567	2,384,004	2,595,546	(47,021)	-2%
TOTAL TRANSFERS OUT	**4,346,949**	**5,211,710**	**4,953,147**	**5,595,546**	383,836	7%
TOTAL BUDGET	**10,062,257**	**11,905,718**	**11,651,155**	**10,630,603**	(1,275,115)	-11%
TOTAL SURPLUS/(DEFICIT)	**(277,628)**	**0**	**0**	**0**		

	AUDITED	ESTIMATED	PROJECTED
BEGINNING FUND BALANCE	**2,181,131**	**1,903,503**	**354,480**
CHANGE IN FUND BALANCE - SURPLUS / (DEFICIT)	**(277,628)**	**(1,549,023)**	**(215,843)**
ENDING FUND BALANCE	**1,903,503**	**354,480**	**138,637**
10% Fund balance reserve		**(1,010,213)**	
Fund Balance less 10% Reserve		**(655,733)**	

ACCOMMODATIONS TAX

FY 2015 / 2016

	ACTUAL FY 13/14	AMENDED FY 14/15	PROPOSED FY 15/16
REVENUES			
ACCOMMODATIONS TAX	2,059,609	2,071,154	2,100,801
TOTAL REVENUES	**2,059,609**	**2,071,154**	2,100,801
TRANSFERS IN			
FROM FUND BALANCE		12,500	
TOTAL REVENUE & TRANSFERS IN	**2,059,609**	**2,083,654**	**2,100,801**
EXPENDITURES			
ACCOMMODATIONS TAX ALLOCATIONS		3,846	1,972,011
CONVENTION & VISITORS BUREAU	1,720,764	1,650,000	
LAKE MURRAY TOURISM	277,135	290,000	
5% ALLOCATION			103,790
COMMITTEE EXPENSES	17,694	5,000	
TOGETHER WE CAN	19,800	25,000	
SISTERCARE		8,500	
ANTIOCH SENIOR CENTER	18,750	15,000	
3 RIVERS MUSIC FESTIVAL	12,500	12,500	
GREATER COLUMBIA COMM. REL. COUNCIL		25,000	
SHEKINAH GLORY FAMILY CARE MINISTRIES		10,000	
FREE MEDICAL CLINIC		5,000	
REALITY CHECK MIDLANDS/ULI		8,808	
Total General Allocation		114,808	103,790
TOTAL EXPENSES	**2,156,643**	**2,058,654**	**2,075,801**
TRANSFERS OUT			
TO GENERAL FUND	25,000	25,000	25,000
TOTAL OTHER FUNDS	**25,000**	**25,000**	**25,000**
TOTAL BUDGET	**2,181,643**	**2,083,654**	**2,100,801**
TOTAL SURPLUS/(DEFICIT)	**(122,034)**	**0**	**0**

RATES AND REVENUE ADJUSTMENTS

- **Assumptions:**
  - **Scenario 2A: 2.0 DSC = in FY 2016, a 9.5% increase in combined system revenues**
    - **Scenarios 3A: General fund transfer has been removed from W/S – this slide is added only for informational purposes to demonstrate the impact of reducing the transfer.**
  - **Revenue increases are applied to the water and wastewater systems equally**
  - **Any URM adjustments have been reflected in customer data and projections**
  - **Maintains existing rate structures for both water and sewer rates**
  - **West Columbia capital and operating costs have been factored into the rate study.**

SCENARIO 2A: 2.0 DEBT SERVICE COVERAGE TARGET FROM 2016-2020, REMOVE OBO AND DEV. CORPS. FROM WATER AND SEWER

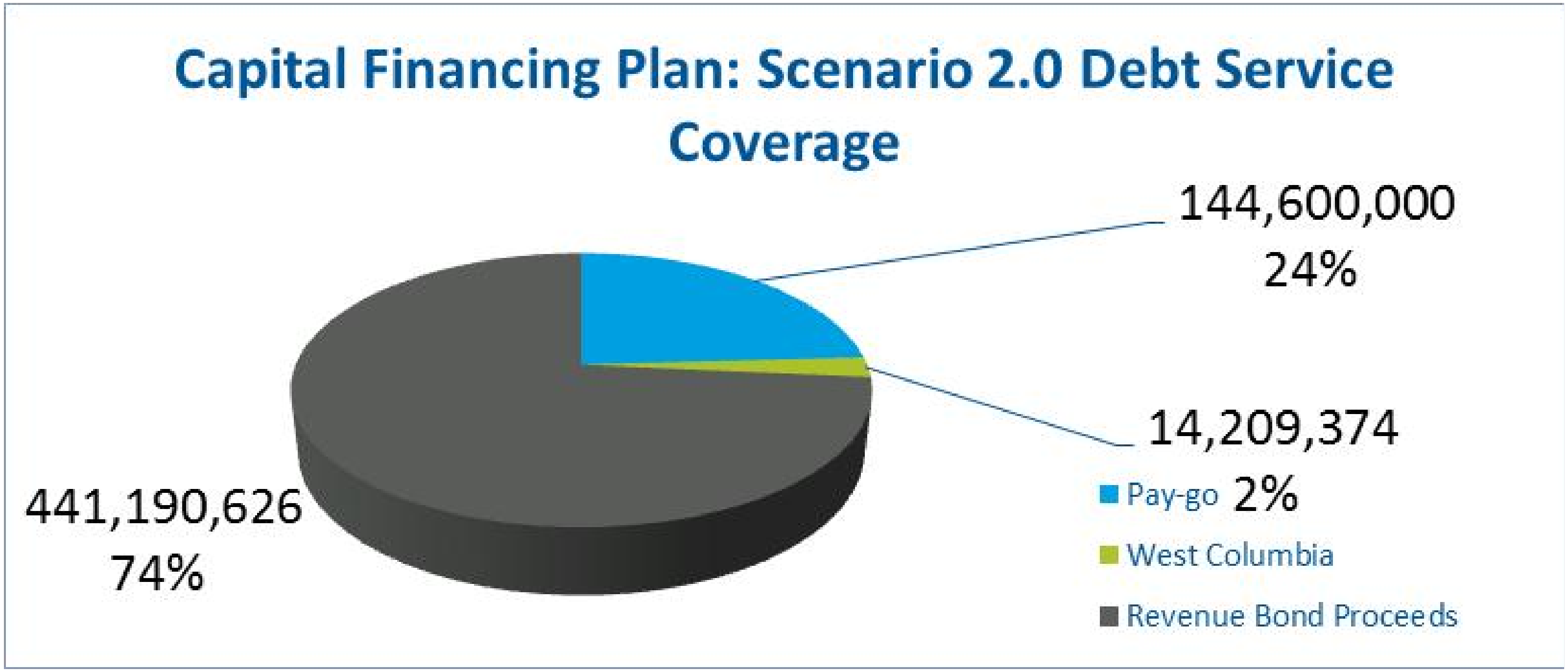
COMBINED UTILITY 2016 REVENUE REQUIREMENT

Scenario 2A: 2.0 Debt Service Coverage

Line No.	Description	Operating Expense	Capital Cost	Total Cost
	Statement of Net Revenue Requirements (Cash Basis)			
	Revenue Requirements			
1	O&M Expenses	75,766,543	0	75,766,54
2	Debt Service	0	29,006,859	29,006,85
3	Other Expenditures & Transfers:			(
4	Transfer to Internal Services	954,733	0	954,73
5	Direct Transfer	3,750,000	0	3,750,00
6	Indirect Cost Allocation	2,270,000	0	2,270,00
7	Operating/Working Capital	0	2,347,038	2,347,03
8	Transfer to Water and Sewer Improvements	0	31,200,000	31,200,00
9	Funding to/(from) Operating Reserve	0	(11,514,912)	(11,514,91
10	Subtotal	82,741,276	51,038,985	133,780,26
	Less Revenue Requirements Met from Other Sources			
11	Other Revenues and Adjustments	6,167,610		6,167,61
12	Interest Earned	576,996		576,99
13	Subtotal	6,744,606	0	6,744,60
14	Net Revenue Requirements to be Recovered by Rates	75,996,670	51,038,985	127,035,65
15	Revenue Under Existing Rates			116,040,61
16	Required Increase			9.5

CAPITAL FINANCING PLAN

Scenario 2A: 2.0 Debt Service Coverage



COMBINED UTILITY CASH FLOW STATEMENT

Scenario 2A: 2.0 Debt Service Coverage

Description			2015	2016	2017	2018	2019	2020
Water Service - Existing Rates			$ 71,834	$ 72,541	$ 73,255	$ 73,977	$ 74,705	$ 75,441
Wastewater Service - Existing Rates			42,838	43,500	43,903	44,311	44,722	45,138
Total Service Revenue - Existing Rates			$ 114,671	$ 116,041	$ 117,158	$ 118,287	$ 119,427	$ 120,579
Additional Revenue Required								
	Fiscal Year	% Increase						
	2015	0.0%	$ -	$ -	$ -	$ -	$ -	$ -
	2016	9.5%		10,995	11,097	11,200	11,304	11,409
	2017	7.1%			9,160	9,245	9,331	9,417
	2018	8.0%				11,049	11,152	11,255
	2019	6.9%					10,508	10,607
	2020	7.9%						12,962
Total Additional Revenue Required			$ -	$ 10,995	$ 20,257	$ 31,494	$ 42,294	$ 55,651
Other Revenue and Adjustments			$ 6,975	$ 6,745	$ 6,591	$ 6,403	$ 6,292	$ 6,146
Total Revenues			$ 121,646	$ 133,780	$ 144,006	$ 156,184	$ 168,013	$ 182,375
Operating Expense			$ 70,345	$ 75,767	$ 78,040	$ 80,381	$ 82,792	$ 85,276
Net Revenues after Operations			$ 51,302	$ 58,014	$ 65,966	$ 75,803	$ 85,221	$ 97,099
Outstanding Debt Service			$ 29,008	$ 29,007	$ 29,006	$ 29,009	$ 29,005	$ 29,008
Projected Future Debt Service			-	-	3,968	8,892	13,606	19,535
Total Debt Service			$ 29,008	$ 29,007	$ 32,973	$ 37,901	$ 42,611	$ 48,543
Cash Funded CIP			$ 11,518	$ 31,200	$ 20,700	$ 25,700	$ 30,500	$ 36,500
Transfers and Other Expenditures			$ 7,225	$ 6,975	$ 6,725	$ 6,475	$ 6,225	$ 5,975
Operating/Working Capital			$ 2,178	$ 2,347	$ 2,417	$ 2,490	$ 2,565	$ 2,642
Annual Operating Balance			$ 1,373	$ (11,515)	$ 3,150	$ 3,237	$ 3,321	$ 3,440
Debt Service Coverage Ratio			1.77	2.00	2.00	2.00	2.00	2.00
Unrestricted Operating Fund Ending Balance			116,086	104,571	107,721	110,958	114,279	117,719
Target Operating Balance (% of O&M)		138%	97,076	104,558	107,695	110,925	114,253	117,681

COMBINED UTILITY CASH FLOW STATEMENT

Scenario 2A and 3A: 2.0 Debt Service Coverage

Description			Scenario 2A 2016		Scenario 3A 2016
Water Service - Existing Rates			$ 72,541		$ 72,541
Wastewater Service - Existing Rates			43,500		43,500
Total Service Revenue - Existing Rates			$ 116,041		$ 116,041
Additional Revenue Required					
	Fiscal Year	% Increase		% Increase	
	2016	9.5%	10,995	11.0%	12,760
Total Additional Revenue Required			$ 10,995		$ 12,760
Other Revenue and Adjustments			$ 6,745		$ 6,709
Total Revenues			$ 133,781		$ 135,509
Operating Expense			$ 75,767		$ 77,496
Net Revenues after Operations			$ 58,014		$ 58,014
Outstanding Debt Service			$ 29,007		$ 29,007
Projected Future Debt Service			-		-
Total Debt Service			$ 29,007		$ 29,007
Cash Funded CIP			$ 31,200		$ 32,500
Transfers and Other Expenditures			$ 6,975		$ 3,225
Operating/Working Capital			$ 2,347		$ 2,347
Annual Operating Balance			$ (11,515)		$ (9,065)
Debt Service Coverage Ratio			**2.00**		**2.00**
Unrestricted Operating Fund Ending Balance			**104,571**		**107,021**
Target Operating Balance (% of O&M		**138%**	**104,558**		**106,944**

Scenario 3A reflects th elimination of th transfer to General Func but the Developmen Corps and OBO remai part of the Expenses.

The impact is that the rate increase for year 1 would be 11% instead of the staff recommended 9.5% because the reduction in the Transfer does not reduce the O&M expenses..

WATER SYSTEM CASH FLOW STATEMENT

Scenario 2A: 2.0 Debt Service Coverage

Description		2015	2016	2017	2018	2019	2020
Water Service - Existing Rates		$ 71,834	$ 72,541	$ 73,255	$ 73,977	$ 74,705	$ 75,441
Wastewater Service - Existing Rates		-	-	-	-	-	-
Total Service Revenue - Existing Rates		$ 71,834	$ 72,541	$ 73,255	$ 73,977	$ 74,705	$ 75,441
Additional Revenue Required							
Fiscal Year	% Increase						
2015	0.0%	$ -	$ -	$ -	$ -	$ -	$ -
2016	0.0%		-	-	-	-	-
2017	0.0%			-	-	-	-
2018	0.0%				-	-	-
2019	4.0%					2,976	3,006
2020	5.6%						4,366
Total Additional Revenue Required		$ -	$ -	$ -	$ -	$ 2,976	$ 7,372
Other Revenue and Adjustments		$ 2,873	$ 2,875	$ 2,883	$ 2,895	$ 2,901	$ 2,894
Total Revenues		$ 74,706	$ 75,415	$ 76,138	$ 76,872	$ 80,583	$ 85,706
Operating Expense		$ 34,526	$ 37,184	$ 38,299	$ 39,448	$ 40,632	$ 41,851
Net Revenues after Operations		$ 40,180	$ 38,232	$ 37,839	$ 37,424	$ 39,951	$ 43,856
Outstanding Debt Service		$ 17,841	$ 17,840	$ 17,840	$ 17,842	$ 17,839	$ 17,841
Projected Future Debt Service		-	-	1,449	3,115	4,700	6,734
Total Debt Service		$ 17,841	$ 17,840	$ 19,288	$ 20,957	$ 22,539	$ 24,575
Cash Funded CIP		$ 4,450	$ 11,393	$ 7,006	$ 8,641	$ 10,245	$ 12,167
Transfers and Other Expenditures		$ 4,565	$ 4,401	$ 4,238	$ 4,075	$ 3,911	$ 3,748
Operating/Working Capital		$ 1,029	$ 1,079	$ 1,111	$ 1,144	$ 1,179	$ 1,214
Annual Operating Balance		$ 12,294	$ 3,519	$ 6,196	$ 2,607	$ 2,077	$ 2,152

WASTEWATER SYSTEM CASH FLOW STATEMENT

3.a

Scenario 2A: 2.0 Debt Service Coverage

Description		2015	2016	2017	2018	2019	2020
Water Service - Existing Rates		$ -	$ -	$ -	$ -	$ -	$ -
Wastewater Service - Existing Rates		42,838	43,500	43,903	44,311	44,722	45,138
Total Service Revenue - Existing Rates		$ 42,838	$ 43,500	$ 43,903	$ 44,311	$ 44,722	$ 45,138
Additional Revenue Required							
Fiscal Year	% Increase						
2015	0.0%	$ -	$ -	$ -	$ -	$ -	$ -
2016	25.3%		10,995	11,097	11,200	11,304	11,409
2017	16.7%			9,160	9,245	9,331	9,417
2018	17.1%				11,049	11,152	11,255
2019	9.8%					7,532	7,602
2020	10.1%						8,596
Total Additional Revenue Required		$ -	$ 10,995	$ 20,257	$ 31,494	$ 39,318	$ 48,279
Other Revenue and Adjustments		$ 4,103	$ 3,870	$ 3,708	$ 3,507	$ 3,391	$ 3,252
Total Revenues		$ 46,940	$ 58,365	$ 67,868	$ 79,312	$ 87,430	$ 96,669
Operating Expense		$ 35,818	$ 38,583	$ 39,740	$ 40,933	$ 42,160	$ 43,425
Net Revenues after Operations		$ 11,122	$ 19,782	$ 28,127	$ 38,379	$ 45,270	$ 53,243
Outstanding Debt Service		$ 11,167	$ 11,167	$ 11,166	$ 11,168	$ 11,166	$ 11,167
Projected Future Debt Service		-	-	2,519	5,777	8,905	12,801
Total Debt Service		$ 11,167	$ 11,167	$ 13,685	$ 16,944	$ 20,071	$ 23,968
Cash Funded CIP		$ 7,068	$ 19,807	$ 13,694	$ 17,059	$ 20,255	$ 24,333
Transfers and Other Expenditures		$ 2,660	$ 2,573	$ 2,487	$ 2,400	$ 2,313	$ 2,227
Operating/Working Capital		$ 1,148	$ 1,268	$ 1,307	$ 1,346	$ 1,386	$ 1,428
Annual Operating Balance		$ (10,922)	$ (15,034)	$ (3,045)	$ 630	$ 1,244	$ 1,288

RATES AND BILL IMPACTS

SCENARIO 2A

CUSTOMER BILL IMPACTS FY 2016: SCENARIO 2A (INCREASE TO BOTH WATER AND SEWER)

Residential Inside City Combined Water and Sewer Bill: 5/8" Meter

			Water			Sewer			Total			
	Usage CF	Usage Gallons	Existing $	Proposed $	Bill Diff %	Existing $	Proposed $	Bill Diff %	Existing $	Proposed $	Bill Diff %	Bill Diff $
	0	0	$ 6.00	$ 6.60	10.00%	$ 6.00	$ 6.60	10.00%	$ 12.00	$ 13.20	**10.00%**	**$ .20**
	100	748	$ 6.00	$ 6.60	10.00%	$ 9.13	$ 10.03	9.86%	$ 15.13	$ 16.63	**9.91%**	**$ .50**
	200	1,496	$ 6.00	$ 6.60	10.00%	$ 12.26	$ 13.46	9.79%	$ 18.26	$ 20.06	**9.86%**	**$ .80**
	300	2,244	$ 6.00	$ 6.60	10.00%	$ 15.39	$ 16.89	9.75%	$ 21.39	$ 23.49	**9.82%**	**$ .10**
	400	2,992	$ 8.16	$ 8.97	9.93%	$ 18.52	$ 20.32	9.72%	$ 26.68	$ 29.29	**9.78%**	**$ .61**
	500	3,740	$ 10.32	$ 11.34	9.88%	$ 21.65	$ 23.75	9.70%	$ 31.97	$ 35.09	**9.76%**	**$ .12**
	600	4,488	$ 12.48	$ 13.71	9.86%	$ 24.78	$ 27.18	9.69%	$ 37.26	$ 40.89	**9.74%**	**$ .63**
	700	5,236	$ 14.64	$ 16.08	9.84%	$ 27.91	$ 30.61	9.67%	$ 42.55	$ 46.69	**9.73%**	**$ .14**
Avg. Use	800	5,984	$ 16.80	$ 18.45	9.82%	$ 31.04	$ 34.04	9.66%	$ 47.84	$ 52.49	**9.72%**	**$ .65**
	900	6,732	$ 18.96	$ 20.82	9.81%	$ 34.17	$ 37.47	9.66%	$ 53.13	$ 58.29	**9.71%**	**$ .16**
	1,000	7,480	$ 21.12	$ 23.19	9.80%	$ 37.30	$ 40.90	9.65%	$ 58.42	$ 64.09	**9.71%**	**$ .67**
	1,100	8,228	$ 23.28	$ 25.56	9.79%	$ 40.43	$ 44.33	9.65%	$ 63.71	$ 69.89	**9.70%**	**$ .18**
	1,200	8,976	$ 25.44	$ 27.93	9.79%	$ 43.56	$ 47.76	9.64%	$ 69.00	$ 75.69	**9.70%**	**$ .69**
	1,300	9,724	$ 27.60	$ 30.30	9.78%	$ 46.69	$ 51.19	9.64%	$ 74.29	$ 81.49	**9.69%**	**$ .20**
	1,400	10,472	$ 29.76	$ 32.67	9.78%	$ 49.82	$ 54.62	9.63%	$ 79.58	$ 87.29	**9.69%**	**$ .71**
	1,500	11,220	$ 31.92	$ 35.04	9.77%	$ 52.95	$ 58.05	9.63%	$ 84.87	$ 93.09	**9.69%**	**$ .22**
	1,600	11,968	$ 34.08	$ 37.41	9.77%	$ 56.08	$ 61.48	9.63%	$ 90.16	$ 98.89	**9.68%**	**$ .73**
	1,700	12,716	$ 36.24	$ 39.78	9.77%	$ 59.21	$ 64.91	9.63%	$ 95.45	$ 104.69	**9.68%**	**$ .24**
	1,800	13,464	$ 38.40	$ 42.15	9.77%	$ 62.34	$ 68.34	9.62%	$ 100.74	$ 110.49	**9.68%**	**$ .75**
	1,900	14,212	$ 40.56	$ 44.52	9.76%	$ 65.47	$ 71.77	9.62%	$ 106.03	$ 116.29	**9.68%**	**$ .26**
	2,000	14,960	$ 42.72	$ 46.89	9.76%	$ 68.60	$ 75.20	9.62%	$ 111.32	$ 122.09	**9.67%**	**$ .77**

Includes only water and sewer related user charges, does not include stormwater, fire hydrant, fire sprinklers, or any other charges found on customer's water and sewer bills

CUSTOMER BILL IMPACTS FY 2016: SCENARIO (INCREASE TO BOTH WATER AND SEWER)

Residential Outside City Combined Water and Sewer Bill: 5/8” Meter

	Usage	Usage	Water Existing	Water Proposed	Water Bill Diff	Sewer Existing	Sewer Proposed	Sewer Bill Diff	Total Existing	Total Proposed	Total Bill Diff	Bil ff
	CF	Gallons	$	$	%	$	$	%	$	$	%	
	0	0	$ 10.20	$ 11.22	10.00%	$ 10.20	$ 11.22	10.00%	$ 20.40	$ 22.44	**10.00%**	**$ 04**
	100	748	$ 10.20	$ 11.22	10.00%	$ 15.52	$ 17.05	9.86%	$ 25.72	$ 28.27	**9.91%**	**$ 55**
	200	1,496	$ 10.20	$ 11.22	10.00%	$ 20.84	$ 22.88	9.79%	$ 31.04	$ 34.10	**9.86%**	**$ 06**
	300	2,244	$ 10.20	$ 11.22	10.00%	$ 26.16	$ 28.71	9.75%	$ 36.36	$ 39.93	**9.82%**	**$ 57**
	400	2,992	$ 13.87	$ 15.25	9.95%	$ 31.48	$ 34.54	9.72%	$ 45.35	$ 49.79	**9.79%**	**$ 44**
	500	3,740	$ 17.54	$ 19.28	9.92%	$ 36.80	$ 40.37	9.70%	$ 54.34	$ 59.65	**9.77%**	**$ 31**
	600	4,488	$ 21.21	$ 23.31	9.90%	$ 42.12	$ 46.20	9.69%	$ 63.33	$ 69.51	**9.76%**	**$ 18**
	700	5,236	$ 24.88	$ 27.34	9.89%	$ 47.44	$ 52.03	9.68%	$ 72.32	$ 79.37	**9.75%**	**$ 05**
Avg. Use	800	5,984	$ 28.55	$ 31.37	9.88%	$ 52.76	$ 57.86	9.67%	$ 81.31	$ 89.23	**9.74%**	**$ 92**
	900	6,732	$ 32.22	$ 35.40	9.87%	$ 58.08	$ 63.69	9.66%	$ 90.30	$ 99.09	**9.73%**	**$ 79**
	1,000	7,480	$ 35.89	$ 39.43	9.86%	$ 63.40	$ 69.52	9.65%	$ 99.29	$ 108.95	**9.73%**	**$ 66**
	1,100	8,228	$ 39.56	$ 43.46	9.86%	$ 68.72	$ 75.35	9.65%	$ 108.28	$ 118.81	**9.72%**	**$ 53**
	1,200	8,976	$ 43.23	$ 47.49	9.85%	$ 74.04	$ 81.18	9.64%	$ 117.27	$ 128.67	**9.72%**	**$ 40**
	1,300	9,724	$ 46.90	$ 51.52	9.85%	$ 79.36	$ 87.01	9.64%	$ 126.26	$ 138.53	**9.72%**	**$ 27**
	1,400	10,472	$ 50.57	$ 55.55	9.85%	$ 84.68	$ 92.84	9.64%	$ 135.25	$ 148.39	**9.72%**	**$ 14**
	1,500	11,220	$ 54.24	$ 59.58	9.85%	$ 90.00	$ 98.67	9.63%	$ 144.24	$ 158.25	**9.71%**	**$ 01**
	1,600	11,968	$ 57.91	$ 63.61	9.84%	$ 95.32	$ 104.50	9.63%	$ 153.23	$ 168.11	**9.71%**	**$ 88**
	1,700	12,716	$ 61.58	$ 67.64	9.84%	$ 100.64	$ 110.33	9.63%	$ 162.22	$ 177.97	**9.71%**	**$ 75**
	1,800	13,464	$ 65.25	$ 71.67	9.84%	$ 105.96	$ 116.16	9.63%	$ 171.21	$ 187.83	**9.71%**	**$ 62**
	1,900	14,212	$ 68.92	$ 75.70	9.84%	$ 111.28	$ 121.99	9.62%	$ 180.20	$ 197.69	**9.71%**	**$ 49**
	2,000	14,960	$ 72.59	$ 79.73	9.84%	$ 116.60	$ 127.82	9.62%	$ 189.19	$ 207.55	**9.70%**	**$ 36**

Includes only water and sewer related user charges, does not include stormwater, fire hydrant, fire sprinklers, or any other charges found on customer’s water and sewer bills

CUSTOMER BILL IMPACTS FY 2016: SCENARIO [illegible] (INCREASE TO BOTH WATER AND SEWER)

Commercial Inside City Combined Water and Sewer Bill: 5/8” Meter

	Usage	Usage	Water Existing	Water Proposed	Water Bill Diff	Sewer Existing	Sewer Proposed	Sewer Bill Diff	Total Existing	Total Proposed	Total Bill Diff	Bi[illegible]ff
	CF	Gallons	$	$	%	$	$	%	$	$	%	
	0	0	$ 6.00	$ 6.60	10.00%	$ 6.00	$ 6.60	10.00%	$ 12.00	$ 13.20	**10.00%**	**$ [illegible]20**
	1,000	7,480	$ 20.35	$ 22.35	9.83%	$ 37.30	$ 40.90	9.65%	$ 57.65	$ 63.25	**9.71%**	**$ [illegible]60**
	2,000	14,960	$ 40.85	$ 44.85	9.79%	$ 68.60	$ 75.20	9.62%	$ 109.45	$ 120.05	**9.68%**	**$ [illegible]60**
Avg. Use	3,000	22,440	$ 61.35	$ 67.35	9.78%	$ 99.90	$ 109.50	9.61%	$ 161.25	$ 176.85	**9.67%**	**$ [illegible]60**
Avg. Use	4,000	29,920	$ 81.85	$ 89.85	9.77%	$ 131.20	$ 143.80	9.60%	$ 213.05	$ 233.65	**9.67%**	**$ [illegible]60**
	5,000	37,400	$ 102.35	$ 112.35	9.77%	$ 162.50	$ 178.10	9.60%	$ 264.85	$ 290.45	**9.67%**	**$ [illegible]60**
	6,000	44,880	$ 122.85	$ 134.85	9.77%	$ 193.80	$ 212.40	9.60%	$ 316.65	$ 347.25	**9.66%**	**$ [illegible]60**
	7,000	52,360	$ 143.35	$ 157.35	9.77%	$ 225.10	$ 246.70	9.60%	$ 368.45	$ 404.05	**9.66%**	**$ [illegible]60**
	8,000	59,840	$ 163.85	$ 179.85	9.77%	$ 256.40	$ 281.00	9.59%	$ 420.25	$ 460.85	**9.66%**	**$ [illegible]60**
	9,000	67,320	$ 184.35	$ 202.35	9.76%	$ 287.70	$ 315.30	9.59%	$ 472.05	$ 517.65	**9.66%**	**$ [illegible]60**
	10,000	74,800	$ 204.85	$ 224.85	9.76%	$ 319.00	$ 349.60	9.59%	$ 523.85	$ 574.45	**9.66%**	**$ [illegible]60**

Includes only water and sewer related user charges, does not include stormwater, fire hydrant, fire sprinklers, or any other charges found on customer’s water and sewer bills

CUSTOMER BILL IMPACTS FY 2016: SCENARIO 2A (INCREASE TO BOTH WATER AND SEWER)

Commercial Outside City Combined Water and Sewer Bill: 5/8" Meter

			Water			Sewer			Total			
	Usage	Usage	Existing	Proposed	Bill Diff	Existing	Proposed	Bill Diff	Existing	Proposed	Bill Diff	Bi... ff
	CF	Gallons	$	$	%	$	$	%	$	$	%	
	0	0	$ 10.20	$ 11.22	10.00%	$ 10.20	$ 11.22	10.00%	$ 20.40	$ 22.44	**10.00%**	**$ ...04**
	1,000	7,480	$ 34.63	$ 38.03	9.82%	$ 63.40	$ 69.52	9.65%	$ 98.03	$ 107.55	**9.71%**	**$ ...52**
	2,000	14,960	$ 69.53	$ 76.33	9.78%	$ 116.60	$ 127.82	9.62%	$ 186.13	$ 204.15	**9.68%**	**$ ...02**
Avg. Use	3,000	22,440	$ 104.43	$ 114.63	9.77%	$ 169.80	$ 186.12	9.61%	$ 274.23	$ 300.75	**9.67%**	**$ ...52**
Avg. Use	4,000	29,920	$ 139.33	$ 152.93	9.76%	$ 223.00	$ 244.42	9.61%	$ 362.33	$ 397.35	**9.67%**	**$ ...02**
	5,000	37,400	$ 174.23	$ 191.23	9.76%	$ 276.20	$ 302.72	9.60%	$ 450.43	$ 493.95	**9.66%**	**$ ...52**
	6,000	44,880	$ 209.13	$ 229.53	9.75%	$ 329.40	$ 361.02	9.60%	$ 538.53	$ 590.55	**9.66%**	**$ ...02**
	7,000	52,360	$ 244.03	$ 267.83	9.75%	$ 382.60	$ 419.32	9.60%	$ 626.63	$ 687.15	**9.66%**	**$ ...52**
	8,000	59,840	$ 278.93	$ 306.13	9.75%	$ 435.80	$ 477.62	9.60%	$ 714.73	$ 783.75	**9.66%**	**$ ...02**
	9,000	67,320	$ 313.83	$ 344.43	9.75%	$ 489.00	$ 535.92	9.60%	$ 802.83	$ 880.35	**9.66%**	**$ ...52**
	10,000	74,800	$ 348.73	$ 382.73	9.75%	$ 542.20	$ 594.22	9.59%	$ 890.93	$ 976.95	**9.66%**	**$ ...02**

Includes only water and sewer related user charges, does not include stormwater, fire hydrant, fire sprinklers, or any other charges found on customer's water and sewer bills

CUSTOMER BILL IMPACTS FY 2016: SCENARIO 2A (INCREASE ONLY TO SEWER)

Residential Inside City Combined Water and Sewer Bill: 5/8" Meter

	Usage	Usage	Water Existing	Water Proposed	Water Bill Diff	Sewer Existing	Sewer Proposed	Sewer Bill Diff	Total Existing	Total Proposed	Total Bill Diff	Bil[illegible]ff
	CF	Gallons	$	$	%	$	$	%	$	$	%	
	0	0	$ 6.00	$ 6.00	0.00%	$ 6.00	$ 7.60	26.67%	$ 12.00	$ 13.60	**13.33%**	**$ [illegible]50**
	100	748	$ 6.00	$ 6.00	0.00%	$ 9.13	$ 11.57	26.73%	$ 15.13	$ 17.57	**16.13%**	**$ [illegible]44**
	200	1,496	$ 6.00	$ 6.00	0.00%	$ 12.26	$ 15.54	26.75%	$ 18.26	$ 21.54	**17.96%**	**$ [illegible]28**
	300	2,244	$ 6.00	$ 6.00	0.00%	$ 15.39	$ 19.51	26.77%	$ 21.39	$ 25.51	**19.26%**	**$ [illegible]12**
	400	2,992	$ 8.16	$ 8.16	0.00%	$ 18.52	$ 23.48	26.78%	$ 26.68	$ 31.64	**18.59%**	**$ [illegible]96**
	500	3,740	$ 10.32	$ 10.32	0.00%	$ 21.65	$ 27.45	26.79%	$ 31.97	$ 37.77	**18.14%**	**$ [illegible]80**
	600	4,488	$ 12.48	$ 12.48	0.00%	$ 24.78	$ 31.42	26.80%	$ 37.26	$ 43.90	**17.82%**	**$ [illegible]64**
	700	5,236	$ 14.64	$ 14.64	0.00%	$ 27.91	$ 35.39	26.80%	$ 42.55	$ 50.03	**17.58%**	**$ [illegible]48**
Avg. Use	800	5,984	$ 16.80	$ 16.80	0.00%	$ 31.04	$ 39.36	26.80%	$ 47.84	$ 56.16	**17.39%**	**$ [illegible]32**
	900	6,732	$ 18.96	$ 18.96	0.00%	$ 34.17	$ 43.33	26.81%	$ 53.13	$ 62.29	**17.24%**	**$ [illegible]16**
	1,000	7,480	$ 21.12	$ 21.12	0.00%	$ 37.30	$ 47.30	26.81%	$ 58.42	$ 68.42	**17.12%**	**$ [illegible]00**
	1,100	8,228	$ 23.28	$ 23.28	0.00%	$ 40.43	$ 51.27	26.81%	$ 63.71	$ 74.55	**17.01%**	**$ [illegible]84**
	1,200	8,976	$ 25.44	$ 25.44	0.00%	$ 43.56	$ 55.24	26.81%	$ 69.00	$ 80.68	**16.93%**	**$ [illegible]68**
	1,300	9,724	$ 27.60	$ 27.60	0.00%	$ 46.69	$ 59.21	26.82%	$ 74.29	$ 86.81	**16.85%**	**$ [illegible]52**
	1,400	10,472	$ 29.76	$ 29.76	0.00%	$ 49.82	$ 63.18	26.82%	$ 79.58	$ 92.94	**16.79%**	**$ [illegible]36**
	1,500	11,220	$ 31.92	$ 31.92	0.00%	$ 52.95	$ 67.15	26.82%	$ 84.87	$ 99.07	**16.73%**	**$ [illegible]20**
	1,600	11,968	$ 34.08	$ 34.08	0.00%	$ 56.08	$ 71.12	26.82%	$ 90.16	$ 105.20	**16.68%**	**$ [illegible]04**
	1,700	12,716	$ 36.24	$ 36.24	0.00%	$ 59.21	$ 75.09	26.82%	$ 95.45	$ 111.33	**16.64%**	**$ [illegible]88**
	1,800	13,464	$ 38.40	$ 38.40	0.00%	$ 62.34	$ 79.06	26.82%	$ 100.74	$ 117.46	**16.60%**	**$ [illegible]72**
	1,900	14,212	$ 40.56	$ 40.56	0.00%	$ 65.47	$ 83.03	26.82%	$ 106.03	$ 123.59	**16.56%**	**$ [illegible]56**
	2,000	14,960	$ 42.72	$ 42.72	0.00%	$ 68.60	$ 87.00	26.82%	$ 111.32	$ 129.72	**16.53%**	**$ [illegible]40**

Includes only water and sewer related user charges, does not include stormwater, fire hydrant, fire sprinklers, or any other charges found on customer's water and sewer bills

CUSTOMER BILL IMPACTS FY 2016: SCENARIO 2A (INCREASE ONLY TO SEWER)

Residential Outside City Combined Water and Sewer Bill: 5/8” Meter

			Water			Sewer			Total			
	Usage	Usage	Existing	Proposed	Bill Diff	Existing	Proposed	Bill Diff	Existing	Proposed	Bill Diff	Bil ff
	CF	Gallons	$	$	%	$	$	%	$	$	%	
	0	0	$ 10.20	$ 10.20	0.00%	$ 10.20	$ 12.92	26.67%	$ 20.40	$ 23.12	**13.33%**	**$ 72**
	100	748	$ 10.20	$ 10.20	0.00%	$ 15.52	$ 19.67	26.74%	$ 25.72	$ 29.87	**16.14%**	**$ 15**
	200	1,496	$ 10.20	$ 10.20	0.00%	$ 20.84	$ 26.42	26.78%	$ 31.04	$ 36.62	**17.98%**	**$ 58**
	300	2,244	$ 10.20	$ 10.20	0.00%	$ 26.16	$ 33.17	26.80%	$ 36.36	$ 43.37	**19.28%**	**$ 01**
	400	2,992	$ 13.87	$ 13.87	0.00%	$ 31.48	$ 39.92	26.81%	$ 45.35	$ 53.79	**18.61%**	**$ 44**
	500	3,740	$ 17.54	$ 17.54	0.00%	$ 36.80	$ 46.67	26.82%	$ 54.34	$ 64.21	**18.16%**	**$ 37**
	600	4,488	$ 21.21	$ 21.21	0.00%	$ 42.12	$ 53.42	26.83%	$ 63.33	$ 74.63	**17.84%**	**$ 30**
	700	5,236	$ 24.88	$ 24.88	0.00%	$ 47.44	$ 60.17	26.83%	$ 72.32	$ 85.05	**17.60%**	**$ 73**
Avg. Use	800	5,984	$ 28.55	$ 28.55	0.00%	$ 52.76	$ 66.92	26.84%	$ 81.31	$ 95.47	**17.41%**	**$ 16**
	900	6,732	$ 32.22	$ 32.22	0.00%	$ 58.08	$ 73.67	26.84%	$ 90.30	$ 105.89	**17.26%**	**$ 59**
	1,000	7,480	$ 35.89	$ 35.89	0.00%	$ 63.40	$ 80.42	26.85%	$ 99.29	$ 116.31	**17.14%**	**$ 02**
	1,100	8,228	$ 39.56	$ 39.56	0.00%	$ 68.72	$ 87.17	26.85%	$ 108.28	$ 126.73	**17.04%**	**$ 45**
	1,200	8,976	$ 43.23	$ 43.23	0.00%	$ 74.04	$ 93.92	26.85%	$ 117.27	$ 137.15	**16.95%**	**$ 38**
	1,300	9,724	$ 46.90	$ 46.90	0.00%	$ 79.36	$ 100.67	26.85%	$ 126.26	$ 147.57	**16.88%**	**$ 31**
	1,400	10,472	$ 50.57	$ 50.57	0.00%	$ 84.68	$ 107.42	26.85%	$ 135.25	$ 157.99	**16.81%**	**$ 74**
	1,500	11,220	$ 54.24	$ 54.24	0.00%	$ 90.00	$ 114.17	26.86%	$ 144.24	$ 168.41	**16.76%**	**$ 17**
	1,600	11,968	$ 57.91	$ 57.91	0.00%	$ 95.32	$ 120.92	26.86%	$ 153.23	$ 178.83	**16.71%**	**$ 60**
	1,700	12,716	$ 61.58	$ 61.58	0.00%	$ 100.64	$ 127.67	26.86%	$ 162.22	$ 189.25	**16.66%**	**$ 03**
	1,800	13,464	$ 65.25	$ 65.25	0.00%	$ 105.96	$ 134.42	26.86%	$ 171.21	$ 199.67	**16.62%**	**$ 46**
	1,900	14,212	$ 68.92	$ 68.92	0.00%	$ 111.28	$ 141.17	26.86%	$ 180.20	$ 210.09	**16.59%**	**$ 39**
	2,000	14,960	$ 72.59	$ 72.59	0.00%	$ 116.60	$ 147.92	26.86%	$ 189.19	$ 220.51	**16.55%**	**$ 32**

Includes only water and sewer related user charges, does not include stormwater, fire hydrant, fire sprinklers, or any other charges found on customer’s water and sewer bills

CUSTOMER BILL IMPACTS FY 2016: SCENARIO 2A (INCREASE ONLY TO SEWER)

Commercial Inside City Combined Water and Sewer Bill: 5/8" Meter

	Usage	Usage	Water Existing	Water Proposed	Water Bill Diff	Sewer Existing	Sewer Proposed	Sewer Bill Diff	Total Existing	Total Proposed	Total Bill Diff	Bil ff
	CF	Gallons	$	$	%	$	$	%	$	$	%	
	0	0	$ 6.00	$ 6.00	0.00%	$ 6.00	$ 7.60	26.67%	$ 12.00	$ 13.60	**13.33%**	**$ 50**
	1,000	7,480	$ 20.35	$ 20.35	0.00%	$ 37.30	$ 47.30	26.81%	$ 57.65	$ 67.65	**17.35%**	**$ 00**
	2,000	14,960	$ 40.85	$ 40.85	0.00%	$ 68.60	$ 87.00	26.82%	$ 109.45	$ 127.85	**16.81%**	**$ 40**
Avg. Use	3,000	22,440	$ 61.35	$ 61.35	0.00%	$ 99.90	$ 126.70	26.83%	$ 161.25	$ 188.05	**16.62%**	**$ 30**
Avg. Use	4,000	29,920	$ 81.85	$ 81.85	0.00%	$ 131.20	$ 166.40	26.83%	$ 213.05	$ 248.25	**16.52%**	**$ 20**
	5,000	37,400	$ 102.35	$ 102.35	0.00%	$ 162.50	$ 206.10	26.83%	$ 264.85	$ 308.45	**16.46%**	**$ 60**
	6,000	44,880	$ 122.85	$ 122.85	0.00%	$ 193.80	$ 245.80	26.83%	$ 316.65	$ 368.65	**16.42%**	**$ 00**
	7,000	52,360	$ 143.35	$ 143.35	0.00%	$ 225.10	$ 285.50	26.83%	$ 368.45	$ 428.85	**16.39%**	**$ 40**
	8,000	59,840	$ 163.85	$ 163.85	0.00%	$ 256.40	$ 325.20	26.83%	$ 420.25	$ 489.05	**16.37%**	**$ 30**
	9,000	67,320	$ 184.35	$ 184.35	0.00%	$ 287.70	$ 364.90	26.83%	$ 472.05	$ 549.25	**16.35%**	**$ 20**
	10,000	74,800	$ 204.85	$ 204.85	0.00%	$ 319.00	$ 404.60	26.83%	$ 523.85	$ 609.45	**16.34%**	**$ 60**

Includes only water and sewer related user charges, does not include stormwater, fire hydrant, fire sprinklers, or any other charges found on customer's water and sewer bills

CUSTOMER BILL IMPACTS FY 2016: SCENARIO 2A (INCREASE ONLY TO SEWER)

Commercial Outside City Combined Water and Sewer Bill: 5/8" Meter

	Usage	Usage	Water			Sewer			Total			
			Existing	Proposed	Bill Diff	Existing	Proposed	Bill Diff	Existing	Proposed	Bill Diff	Bi[illegible]ff
	CF	Gallons	$	$	%	$	$	%	$	$	%	
	0	0	$ 10.20	$ 10.20	0.00%	$ 10.20	$ 12.92	26.67%	$ 20.40	$ 23.12	**13.33%**	**$ [illegible]72**
	1,000	7,480	$ 34.63	$ 34.63	0.00%	$ 63.40	$ 80.42	26.85%	$ 98.03	$ 115.05	**17.36%**	**$ [illegible]02**
	2,000	14,960	$ 69.53	$ 69.53	0.00%	$ 116.60	$ 147.92	26.86%	$ 186.13	$ 217.45	**16.83%**	**$ [illegible]32**
Avg. Use	3,000	22,440	$ 104.43	$ 104.43	0.00%	$ 169.80	$ 215.42	26.87%	$ 274.23	$ 319.85	**16.64%**	**$ [illegible]62**
Avg. Use	4,000	29,920	$ 139.33	$ 139.33	0.00%	$ 223.00	$ 282.92	26.87%	$ 362.33	$ 422.25	**16.54%**	**$ [illegible]92**
	5,000	37,400	$ 174.23	$ 174.23	0.00%	$ 276.20	$ 350.42	26.87%	$ 450.43	$ 524.65	**16.48%**	**$ [illegible]22**
	6,000	44,880	$ 209.13	$ 209.13	0.00%	$ 329.40	$ 417.92	26.87%	$ 538.53	$ 627.05	**16.44%**	**$ [illegible]52**
	7,000	52,360	$ 244.03	$ 244.03	0.00%	$ 382.60	$ 485.42	26.87%	$ 626.63	$ 729.45	**16.41%**	**$ 1[illegible]32**
	8,000	59,840	$ 278.93	$ 278.93	0.00%	$ 435.80	$ 552.92	26.87%	$ 714.73	$ 831.85	**16.39%**	**$ 1[illegible]12**
	9,000	67,320	$ 313.83	$ 313.83	0.00%	$ 489.00	$ 620.42	26.88%	$ 802.83	$ 934.25	**16.37%**	**$ 1[illegible]42**
	10,000	74,800	$ 348.73	$ 348.73	0.00%	$ 542.20	$ 687.92	26.88%	$ 890.93	$ 1,036.65	**16.36%**	**$ 1[illegible]72**

Includes only water and sewer related user charges, does not include stormwater, fire hydrant, fire sprinklers, or any other charges found on customer's water and sewer bills

CITY OF COLUMBIA

AGENDA MEMORANDUM

MEETING DATE: **April 14, 2015**

DEPARTMENT: **Council Support Services**

FROM: ***Elizabeth Gober,***

SUBJECT: **Second Round of Hospitality Tax Funding Recommendations**

FINANCIAL IMPACT: **Hospitality Tax Fund**

ATTACHMENTS:

- 2nd_round_14_15_htax_funding (PDF)

Hospitality Tax 2nd Round Spreadsheet 2014-2015

	Organization Name	Amount Requested	Amount Received 1st Round	Committee Recommended	Total for 14/15	
1	American Diabetes Association	10,000.00	0.00	5,000.00	5,000.00	
2	Ann Brodie's Carolina Ballet	10,000.00	45,000.00	8,000.00	53,000.00	
3	Columbia Stage Society (Town Theatre)	10,000.00	22,500.00	8,000.00	30,500.00	
4	HairWalk	10,000.00	0.00	0.00	0.00	
5	James M. Hinton Foundation	2,500.00	0.00	1,500.00	1,500.00	
6	Main Street Merchants (First Thursdays)	7,925.00	14,500.00	5,000.00	19,500.00	
7	North Columbia Business Association	10,000.00	20,000.00	5,000.00	25,000.00	
8	Olympia Community Festival Association	10,000.00	10,000.00	5,000.00	15,000.00	
9	Palmetto & Luna	3,500.00	7,450.00	3,000.00	10,450.00	
10	Palmetto Mastersingers	1,500.00	3,000.00	1,000.00	4,000.0	
11	Patrons and Friends of the Arts at Ebenezer	6,020.00	0.00	5,000.00	5,000.0	
12	Senator Isadore E. Lourie Center	7,500.00	10,000.00	3,500.00	13,500.0	
13	South Carolina Humanities Council	10,000.00	30,000.00	8,000.00	38,000.0	
14	South Carolina Shakespeare Company	10,000.00	25,000.00	8,000.00	33,000.0	
15	Special Olympics South Carolina	10,000.00	5,000.00	8,000.00	13,000.0	
16	Tapps Art Center	6,000.00	0.00	3,000.00	3,000.0	
17	Trustus Theatre	9,700.00	45,000.00	5,000.00	50,000.0	
18	Whaley Street Neighborhood Organization	10,000.00		10,000.00	10,000.0	
19	Workshop Theatre	10,000.00	0.00	8,000.00	10,000.0	
	TOTAL	154,645.00		100,000.00		

CITY OF COLUMBIA

AGENDA MEMORANDUM

MEETING DATE:	**April 14, 2015**
DEPARTMENT:	**City Clerk**
FROM:	***Erika Moore, City Clerk***
SUBJECT:	**City Council Meeting Schedule**
FINANCIAL IMPACT:	**None**

CITY OF COLUMBIA

AGENDA MEMORANDUM

MEETING DATE:	**April 14, 2015**
DEPARTMENT:	**Administration**
FROM:	***Teresa Wilson, City Manager***
SUBJECT:	**Receipt of Legal Advice which relates to a matter covered by attorney-client privilege**
FINANCIAL IMPACT:	**N/A**

CITY OF COLUMBIA

AGENDA MEMORANDUM

MEETING DATE:	**April 14, 2015**
DEPARTMENT:	**Administration**
FROM:	***Teresa Wilson, City Manager***
SUBJECT:	**Discussion of negotiations incident to the proposed sale of property**
FINANCIAL IMPACT:	**N/A**

CITY OF COLUMBIA

AGENDA MEMORANDUM

MEETING DATE: **April 14, 2015**

DEPARTMENT: **City Clerk**

FROM: ***Erika Moore, City Clerk***

SUBJECT: **Discussion of negotiations incident to the proposed purchase of property**

FINANCIAL IMPACT: **N/A**

CITY OF COLUMBIA

AGENDA MEMORANDUM

MEETING DATE:	**April 14, 2015**
DEPARTMENT:	**Administration**
FROM:	***Teresa Wilson, City Manager***
SUBJECT:	**Discussion of negotiations incident to proposed contractual arrangements**
FINANCIAL IMPACT:	**N/A**

CITY OF COLUMBIA

AGENDA MEMORANDUM

MEETING DATE: **April 14, 2015**

DEPARTMENT: **City Clerk**

FROM: ***Erika Moore, City Clerk***

SUBJECT: **Receipt of legal advice which relates to a pending, threatened or potential claim**

FINANCIAL IMPACT: **N/A**